



Our ref: CORP F2021/000169

12 May 2021

Dr Susan Close MP  
Member for Port Adelaide  
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PORT ADELAIDE SA 5015

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Dear Dr Close

**Determination under the *Freedom of Information Act 1991***

I refer to your application made under the *Freedom of Information Act 1991* which was received by the Department of Primary Industries and Regions (PIRSA) on 15 April 2021, seeking access to the following:

*"Any ministerial briefings to the Minister for Primary Industries relating to Australian Outback Beef Pty Ltd, Hancock Prospecting Pty Ltd or S. Kidman & Co Pty Ltd."*

Timeframe: 19/03/2018 to 15/04/2021.

Accordingly, the following determination has been finalised.

I have located one document that is captured within the scope of your request.

**Determination**

I have determined that access to the following document is **granted in full**:

Doc No.	Description of document	No. of Pages
1	Minute from Chief Executive, PIRSA to Minister for Primary Industries and Regional Development dated 20/11/2019 re Hancock Agriculture.	6

If you are dissatisfied with this determination, you are entitled to exercise your right of review and appeal as outlined in the attached documentation <https://archives.sa.gov.au/finding-information/information-held-sa-government/making-freedom-information-application#Review>, by completing the "FOI Application Form for Internal Review of a Determination" and returning the completed form to:

Freedom of Information Principal Officer  
Department of Primary Industries and Regions  
GPO Box 1671  
ADELAIDE SA 5001

or via email [PIRSA.FOI@sa.gov.au](mailto:PIRSA.FOI@sa.gov.au)

In accordance with the requirements of Premier and Cabinet Circular PC045, details of your application, and the document to which you are given access, will be published in PIRSA's disclosure log. A copy of PC045 can be found at [http://dpc.sa.gov.au/data/assets/pdf\\_file/0019/20818/PC045-Disclosure-Log-Policy.pdf](http://dpc.sa.gov.au/data/assets/pdf_file/0019/20818/PC045-Disclosure-Log-Policy.pdf)

If you disagree with publication, please advise the undersigned in writing within fourteen calendar days from the date of this determination.

Should you require further information or clarification with respect to this matter, please contact Ms Lisa Farley, Freedom of Information and Privacy Officer on 8429 0422 or email [PIRSA.FOI@sa.gov.au](mailto:PIRSA.FOI@sa.gov.au).

Yours sincerely



Michelle Griffiths  
**Accredited Freedom of Information Officer**  
**DEPARTMENT OF PRIMARY INDUSTRIES AND REGIONS**



Government of South Australia  
Primary Industries and Regions SA

MINISTER'S  
OFFICE

19 NOV 2019

RECEIVED

Minute to  
Minister for Primary Industries and Regional Development

Ref: eA188998

For	Noting
Critical Date	23 November 2019
Subject	Hancock Agriculture

**Synopsis**

Minister Ridgway and you are travelling to meet with David Larkin, CEO Hancock Agriculture from 23 to 24 November 2019. A briefing on the background of Hancock Agriculture and their pastoral leases is attached for your information along with maps of these pastoral leases.

**Recommendations**

That you:

1. Note the briefing on Hancock Agriculture attached.  
**NOTED**

.....  
Hon Tim Whetstone MP  
Minister for Primary Industries  
and Regional Development

/ / 2019

20/11/19 COS reviewed

**Ministerial Comments**



## **Background**

### Hancock Prospecting Pty Ltd (HPPL)

- HPPL is an independent, privately owned Australian company that has a proud history with the Pilbara and the iron ore sector, and is one of the longest continuous owners of cattle stations in Australia.
- Executive Chairman since 1992, Gina Rinehart has overseen the HPPL Group successfully develop Hope Downs and Roy Hill mining sites and diversify into beef and dairy, while continuing exploration for minerals.
- HPPL is Australia's second largest beef producer with a total herd capacity size of over 320,000, and over 25 properties in its portfolio.
- HPPL has ownership interests in multiple premium cattle stations in the north west of Australia including Mulga Downs (WA), Fossil Downs (WA), Liveringa (WA), Riveren (NT), Nerrima (WA), Inverway (NT), Aroona (NT) and Willeroo (NT).
- HPPL has expanded its interest into Wagyu beef, producing premium branded beef product for the domestic and overseas markets, under the Kidman and 2GR brands. They have also partnered with award winning Bannister Downs Dairy (WA).
- HPPL plans to invest cash flow from its beef operations to continue to grow and develop its agricultural business to become a leading beef and dairy business in Australia.

### S. Kidman & Co (Kidman)

- In December 2016, 100% of the shares of S. Kidman & Co Ltd (Kidman) were sold to the joint venture company, Australian Outback Beef Pty Ltd (AOB), owned 67% by HPPL and 33% by Shanghai CRED Real Estate Stock Co Ltd.
- Left out of AOB's purchase was defence-sensitive Anna Creek Station and its outstation The Peake, which was purchased by the neighbouring Williams Cattle Company.
- Founded by Sir Sidney Kidman in 1899, Kidman is one of Australia's largest beef producers with 12 cattle stations (including outstations), over 80,000 square kilometres, a herd carrying capacity of 171,000 cattle across South Australia, Western Australia, Queensland and the Northern Territory, and a bull-breeding stud farm (Rockybank).
- The objectives of the AOB purchase of Kidman's is to grow the business, invest in innovative technologies to improve business practices and enhance efficiencies, and to develop new export markets.
- New game-changing technology includes digital UHF communications systems, walk over weighing, solar power, remote bore monitoring and use of drones.
- Kidman has an office in North Adelaide, and South Australian properties in Innamincka, Macumba, and the Tungali Feedlot at Sedan.
- In March 2018, Kidman announced an expansion of the Tungali Feedlot at Sedan, east of the Barossa Valley, from 3000 head of cattle to more than 10,000.

#### David Larkin, CEO Hancock Agriculture

- David Larkin AM commenced as the CEO of HPPL's Agricultural interests on 4 September 2017. David has over 30 years' experience in the meat industry including running his own vertically integrated beef business, Atron Enterprises.
- He spent six years as Chairman of the Australian Meat Industry Council. During his term as AMIC Chair he played important roles in developing trade access agreements and removing trade barriers for Australian beef in emerging markets like China, as well as the US, Japan and Korea.
- His list of prestigious awards include AMIC's Distinguished Australian of the Year award in 2009 and in 2014 both the Australian Export Heroes Award and Red Meat Achievers Award as well as being the recipient of an AM in the Queen's Birthday Honours in June 2017.

#### **Discussion**

##### Pastoral Leases

- In South Australia, Kidman has two crown leases, the Macumba pastoral lease northeast of Oodnadatta in the far north of the State, and the Innamincka Regional Reserve near the north-east corner of the State.
- The Macumba pastoral lease is regulated under the Pastoral Land Management and Conservation Act 1989. Macumba is 11,063 square kilometres in area, and has a stocking maximum of 10,000 head of cattle.
- The Innamincka Regional Reserve is regulated under the National Parks and Wildlife Act 1989, and is 13,552 square kilometres in area.
- Both leases are operated as beef cattle enterprises, which are managed in conjunction with other S Kidman & Co pastoral leases in Queensland.

#### **Attachments**

- A. Macumba Pastoral Lease Map
- B. Innamincka Regional Reserve Map
- C. Pastoral Map of South Australia

  
.....  
**CHIEF EXECUTIVE**

Primary Industries and Regions SA

20 / 11 / 2019

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POSITION	Executive Director
DIVISION	Agriculture Food & Wine
MOBILE and LANDLINE	0408 000 650
PREPARED BY	Tamara Rohrlach, Senior Industry Advisor

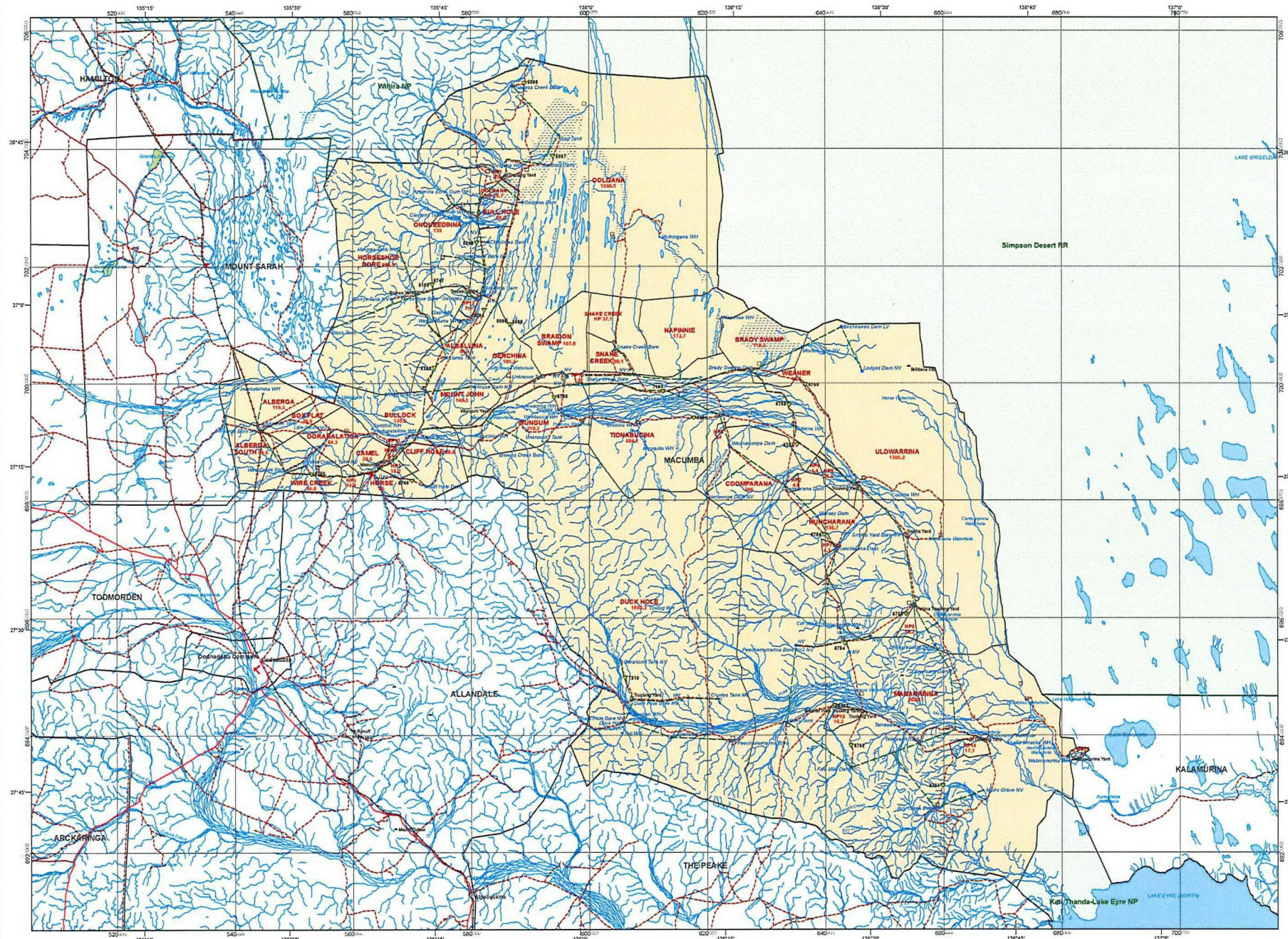
Developed in conjunction with the Rural Solutions SA - Pastoral Unit.



# MACUMBA

Station Area\*: 10428 sq km

## Attachment A



- Pastoral station
- DEWNR reserve
- Pastoral lease **NAME**
- Perennial lake, lagoon or reservoir
- Mainly dry lake
- Non-perennial swamp
- Land subject to inundation
- Railway
- Secondary road
- Minor road
- Vehicular track
- Landing ground
- Water pipeline
- Watercourse - mainly dry
- Building
- Yard
- Hill
- Photopoint
- Water feature\*
- Spring or waterhole (WH)
- Dam
- Bore
- Bore - artesian
- Trough
- Tank

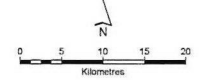
\* Pasture may be part pastoral lease and part other tenure, where this occurs, this map will show two separate pasture types in the legend, however there is unlikely to be a fence along this boundary.

The purpose of this map is to show management areas based on fence lines. It is not intended to show the legal boundaries of pastoral leases. Fence lines are often significantly at variance with pastoral lease boundaries.

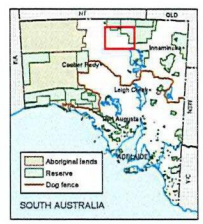
Infrastructure may be shown only for selected management areas.

\* Station area is based on the boundaries shown and is not necessarily the same as the area set out in pastoral lease documents.

\* Water feature: LV Low water NV No water



Data source: Geoscience Australia and SA Department for Environment and Water  
Produced by: SA Department for Environment and Water  
Projection: Transverse Mercator, MGA Zone 53  
Datum: Geocentric Datum of Australia 1984  
Date created: 24/09/2018



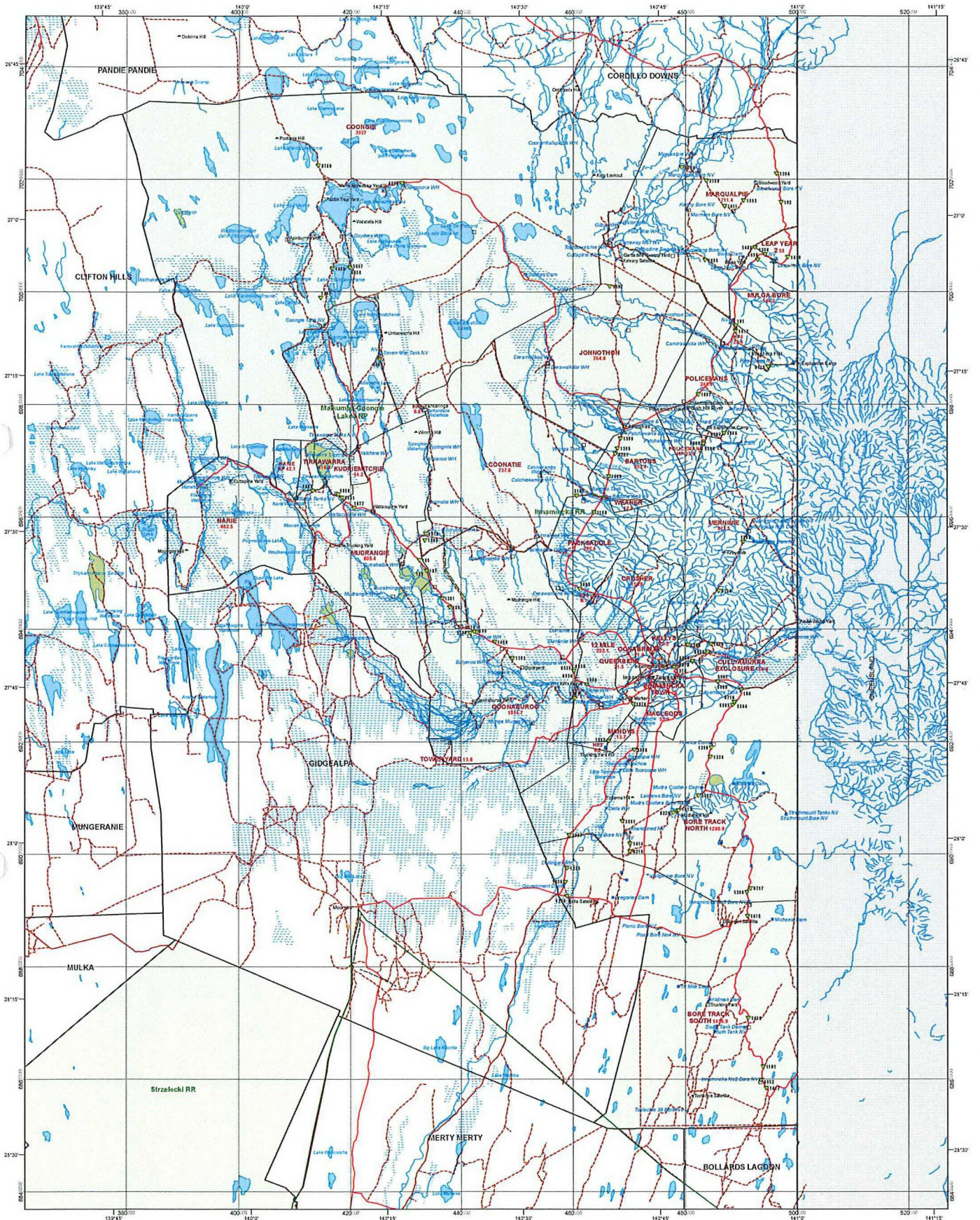
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# INNAMINCKA RR

Station Area\*: 13815 sq km

Attachment B



- Pastoral station
- DEWNR reserve
- Paddock\* NAME
- Pastoral lease
- Perennial lake, lagoon or reservoir
- Mainly dry lake
- Waterhole, pool or billabong
- Non-perennial swamp
- Land subject to inundation
- Secondary road
- Minor road
- Vehicular track
- Landing ground
- Quarry
- Transmission line
- Pipeline - other than water
- Water pipeline
- Watercourse - mainly dry
- Building
- Yard
- ▲ Hill
- Photopoint
- ▲ Spring or waterhole (WH)
- Dam
- Bore
- Trough
- Tank
- Well

\* Paddocks may be part pastoral lease and part other tenure. Where this occurs, this map will show two separate paddock types in the legend, however there is unlikely to be a fence along the boundary.

The purpose of this map is to show management areas based on fence lines. It is not intended to show the legal boundaries of pastoral leases. Fence lines are often significantly at variance with pastoral lease boundaries.

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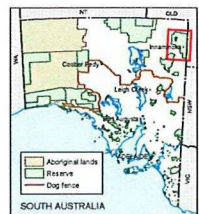
\* Station area is based on the boundaries shown and is not necessarily the same as the area set out in pastoral lease documents.

\*\* Water feature: LV Low value NV No value

Scale: 0 5 10 15 20 Kilometres

North Arrow

Data source: Geoscience Australia and SA Department for Environment and Water  
 Produced by: SA Department for Environment and Water  
 Project: Innamincka RR  
 Date: 24/09/2018



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