Dear Ministers,

I am pleased to present the PIRSA annual report for the year ended 30 June 2006. The report has been prepared under section 66 of the Public Sector Management Act 1995, in accordance with the Act’s accompanying regulations as well as the financial reporting requirements of the Public Finance and Audit Act 1987.

Geoff Knight
Acting Chief Executive
Primary Industries and Resources SA
30 September 2006
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Chief Executive’s overview

PIRSA is a diverse agency in the Government of South Australia. It has been a very exciting year in our history.

Our focus and direction, together with our key stakeholders, is on delivering the targets set out in South Australia’s Strategic Plan.

PIRSA is well on track to achieving several of its key South Australian Strategic Plan targets – with the agency responsible for making a significant contribution towards the State Government goals.

The agency has expanded this year. A number of planning, local government and volunteering functions transferred to PIRSA from other government departments and from 1 July 2006 the forest policy functions of ForestrySA will become the new PIRSA Forestry division. With these new divisions in PIRSA, there will now be closer integration between planning, economic development and sustainability.

These additional business divisions have boosted PIRSA’s capacity to drive sustainable economic growth in South Australia and the focus of the agency going forward is sustainable development.

I trust that incoming staff will enjoy being part of PIRSA and working towards achieving our shared goals and enjoy the achievements and teamwork demonstrated throughout the past year.

One of the most important contributions for PIRSA arising from the South Australian Strategic Plan is the trebling of exports to $25 billion by 2013. An estimated 70% of exports come from industries with direct links to PIRSA - such as wine, seafood, grains, horticulture, livestock, minerals, petroleum and food.

In mining, we have surpassed the Strategic Plan target of $100 million worth of exploration by 2007 – more than a year ahead of schedule – which is a great achievement. Latest figures from the Australian Bureau of Statistics show that for the 2006 March quarter, mineral exploration in South Australia is up 76% on the March 2005 quarter to $24.7 million.

This comes on top of a leading international mining authority, the Canadian Fraser Institute giving SA a high ranking for mineral potential with an international ranking of sixth out of 64 jurisdictions in its Mineral Potential Index.

This ranking has highlighted South Australia’s ability to encourage exploration, in particular PIRSA’s highly successful Plan for Accelerating Exploration (PACE) scheme.

PIRSA continues to be the pacesetter within the State Government with its outstanding health and safety performance in 2005–06, with PIRSA once again the leading government agency in meeting the injury prevention and management targets in the government’s Workplace Safety Management Strategy.

There are a number of initiatives underway to help tackle climate change. SARDI’s climate research will be linked to expertise in CSIRO on sustainable management of agriculture systems. PIRSA also co-sponsored the visit of international climate change expert and Adelaide Thinker in Residence Professor Stephen Schneider.
The SARDI Food Safety Research Program won the prestigious 2005 SA Great Science and Technology Award for the practical and effective control steps to protect consumer safety.

Investors in aquaculture are choosing South Australia over other states and New Zealand because of our consistent zoning and planning processes.

Biosecurity workshops and simulated disease outbreaks in birds, livestock and fish were conducted to build and reinforce PIRSA’s disease management and response capabilities in this important area.

Planning SA’s Coast Park project for revegetation of the metropolitan coastline won a World Environment Day Award from the United Nations Association of Australia, recognising the planning by Planning SA and the SA Urban Biodiversity Program – in conjunction with six coastal councils.

PIRSA was on hand to help Indonesia improve governance skills with senior staff from the Office of State/Local Government Relations assisting the public sector in the transition to accrual accounting.

In the area of volunteering, the results of a recent survey found that SA’s Volunteering participation rate of 51% has surpassed the South Australian Strategic Plan target of 50% four years ahead of schedule. The Volunteering South Australia in 2006 survey, conducted by Harrison Market Research and involving 1500 respondents – indicates that there has been a significant increase from the census survey conducted in 2000, when there was a 38% volunteer participation rate.

PIRSA staff demonstrated dedication and professionalism following the Gawler River floods in November 2005. The Minister of Agriculture, Food and Fisheries Rory McEwen, the former Chief Executive, Jim Hallion and Executive Director of Agriculture and Wine Don Plowman headed a timely and important response to this major incident. More than $4 million in assistance was provided to combat the impact of the Gawler River floods.

On Monday 15 May 2006 PIRSA’s then Chief Executive Jim Hallion moved to the role of Chief Executive of the Department of Transport, Energy and Infrastructure. On behalf of all PIRSA staff, I would like to take this opportunity to acknowledge the lasting contribution by Jim Hallion during his time at the helm.

As a result of that change, I have been privileged to lead an agency that is highly regarded throughout government and industry. As an organization we have a range of important and exciting challenges in the years ahead. Among those is the continued reform program to more strongly align our business to South Australia’s Strategic Plan objectives and targets, and specifically to the sustainable development agenda.

At a personal level I would like to thank PIRSA staff for their dedication and commitment and I have every confidence that PIRSA’s very high levels of achievement will continue.

Geoff Knight
Acting Chief Executive
Primary Industries and Resources South Australia
Highlights

PIRSA highlights for 2005–06 are provided below.

AGRICULTURE AND WINE

- More than $4 million in assistance was allocated for immediate relief and development programs to combat the impact of the November 2005 Gawler River floods. The floods inundated 1500 hectares of horticulture land on the Adelaide Plains, affecting 320 growers, resulting in $40 million of crop losses.
- Significant investment in poultry production and processing facilities to enable the sector to move towards achieving its targets.
- Facilitation of new investment in modern, state-of-the-art eggs farms to ensure a local supply of eggs.
- Implemented National Livestock Identification System (NLIS) for sheep.
- An expanded chemical education and awareness program has shown a 70% drop in the incidence of phenoxy herbicide damage reports and a 30% drop in total chemical trespass incidents.
- Planning workshops conducted for landholders in bushfire-affected Lower Eyre Peninsula, with 80% of landholders in 95% of the affected area participating.
- Participated in a national four-day animal health exercise, Exercise Eleusis, based on a hypothetical case of Avian Influenza. More than 100 staff from PIRSA, Health and other agencies were involved.
- Development of a national fruit fly strategy to ensure the involvement of both the Commonwealth and industry in the fruit fly endemic areas.

AQUACULTURE

- Maintained necessary policy framework to facilitate aquaculture development in South Australia through the development of policies pursuant to the Aquaculture Act 2001.
- Completed review of regulatory arrangements for aquaculture leading to leases with improved conditions and performance criteria.
- Implemented new Regulations pursuant to Aquaculture Act 2001 to clarify operating standards for aquaculture lease/licence holders and improved government responsiveness.
- Established an Environmental Working Group (comprising of Department for Environment and Heritage, Environment Protection Authority, Department of Trade and Economic Development (DTED), Department of the Premier and Cabinet, Planning SA and PIRSA) to implement the recommendations of the Economic Development Board – in particular the Best Practice Framework for Aquaculture and identified areas for further opportunity or improvement.
- Introduction of the Development (Aquaculture development No 2) Variation Regulations 2006 which amended the public notice categories for Anxious Bay, Port Neill and Rivoli.

COMMERCIAL PROJECTS

- Continued joint leadership of a cross agency team to boost grain infrastructure on Eyre Peninsula valued at $43 million.
- Assisted Agriculture and Wine group, and DTED in securing $255 million for the long-term investment in chicken production and value adding.
- Major support for a $13 million investment in biodiesel production at Birkenhead and a development of an alternative electricity 2nd generation trial.
• Assisted with the concept development of research and education infrastructure for wine, Wine Industry Council (WIC), aquaculture and finfish, Marine Innovation South Australia (MISA).

FISHERIES
• Management plans for the Marine Scalefish Fishery and Sardine Fishery were completed.
• The Charter Fishery Management Plan was implemented and industry licences were issued.
• Two new fisheries patrol vessels, Southern Ranger and Baudin, were commissioned for improved offshore Compliance capabilities.
• Ecological assessments were completed for the Lakes and Coorong Fishery and Marine Scalefish Fishery to comply with requirements under the Australian Government Environment Protection Conservation and Biodiversity Act 1999 leading to export accreditation for these fisheries.

FOOD SOUTH AUSTRALIA
• The SA Food Centre Operational Plan 2005–2006 was endorsed by the Premier’s Food Council.
• Sales of seafood (bluefin tuna, oysters) and citrus products into Japan expanded, following a mission of South Australian food producers to Japan, Aichi World Expo, in July 2005.
• Improved regional and urban food industry networking capacity, business capabilities and workforce skills leading to increased workforce attraction and retention and regional employment.
• Significant interest in the purchase of SA food products achieved by increased contacts through the SA Food Centre web site buyers' hub.
• Greater food company participation in overseas marketing and promotional initiatives due to the contracted provision of food industry export services through Food Adelaide.

PIRSA FORESTRY
• The new PIRSA Forestry Division commenced on 1 July 2006.

INDUSTRY STRATEGY
• Supported the proposed $650 million Penola Pulp Mill Development in the Green Triangle Region.
• Provided policy support to the $70 million Adelaide Blue Gum Pty Ltd tree farming project in the Adelaide Hills and Fleurieu Peninsula.
• Supported the proposed $285 million expansion of Inghams Pty Ltd of chicken production and processing facilities north of Adelaide.
• Coordinating and leading the development of a National R&D Vision (2005–15) to guide national and state government investments in the Primary Industry sector through the Primary Industries National Research and Development Vision.
• Facilitated large scale almond development in the Riverland, and a resulting salinity zone policy with Department of Water, Land and Biodiversity Conservation.
• Facilitated collaboration and leadership of stakeholders at the Waite Institute Campus to boost South Australia’s research and development outcomes.
• Supported the Hon Rory McEwen, Minister for Agriculture, Food and Fisheries and Minister of Forests on a trip to Japan.
MINERALS AND ENERGY

Minerals

- Exploration expenditure for 2004–05 increased 60% to $66.8 million and a new high of $99.4 million for the 2005 calendar year, representing 8.8% of Australia’s total mineral exploration.
- The Fraser Institute of Canada Survey 2005–06 of mining companies shows South Australia has risen from 18th to 6th on the Current Mineral Potential Index and is 1st in Australian jurisdictions.
- The PACE Initiative is a standout success and has received overwhelming endorsement of the exploration community. In particular the Theme 2 collaborative drilling program has led to the Carrapateena Cu-Au and Gulliver’s discoveries.
- South Australia’s uranium exploration industry continues to expand with more than 30 explorers now active in the state.

Petroleum and Geothermal

- A historical high of 371 exploration and production licences. Greater than 85% of petroleum prospective acreage is under licence or application.
- Indigenous Land Use Agreement Main Table Committee was established through the Attorney General. A process commenced in February 2006 to establish conjunctive petroleum ILUA over Cooper Basin.
- An effective legislative framework has attracted estimated investment of $477 million to establish geothermal energy resources in 87 exploration licences in the term 2002–11.
- PIRSA’s Petroleum and Geothermal Group was rated best in Australia in the Petroleum Industry Survey 2005.

PLANNING SA

- Development Regulations amended to include System Indicators measuring the number and timeliness of actions across the system.
- Completed consultation on draft Land Use Planning Strategy for Metropolitan Adelaide and Outer Metropolitan Adelaide Regions.
- Released draft Industrial Land Strategy for Metropolitan Adelaide for consultation.
- Made recommendations to the Minister for $4.39 million to be distributed to enhance the state’s open spaces and $1.17 million to revitalise key urban spaces.
- Introduced 5-star energy efficiency requirements for new housing.

RURAL SOLUTIONS SA

- Delivered a wide range of environmental management services including revegetation; animal and plant control; land and water management; and pastoral rangeland assessment on behalf of commercial customers and Department of Water, Land and Biodiversity Conservation (DWLBC).
- Delivered a wide range of services to the field crop, livestock, horticulture, fisheries and aquaculture industries aimed at improving the competitiveness of SA industry value chains on behalf of PIRSA and commercial customers.
- Provided both technical and program support services to Natural Resource Management Boards (NRM).
• Developed and implemented a community and regional capacity auditing process in conjunction with (DWLBC) and (NRM).
• Improved independently assessed customer service rating.

SARDI
• Forged new biofuel business in SA through the formation of a research partnership with Australian Renewable Fuels.
• Installed an inland saline aquaculture centre at Waikerie to stimulate development of a $20 million seafood industry in the Riverland.
• Accelerated key research through the Marine Innovation SA initiative which strives to assist the state’s seafood industry to reach $2 billion by 2015.
• Commencing capital works on the Lincoln Marine Science Centre.
• Releasing a blueprint identifying key rate limiters and priorities to deliver on South Australia’s Strategic Plan targets.
• Reinforced SA as a leader in world-class bioscience capabilities through key partnerships with new Cooperative Research Centres (CRC).
• Adapted DNA profiling expertise in soil analysis to monitor changes in the seabed under tuna cages for the sustainable management of the industry.
• Protected the state’s $60 million export-quality citrus industry from an unwanted peel pest by developing an oil treatment, allowing international markets to be pursued.
• Improved handling technologies to transport fruit and vegetables to remote indigenous communities of north-western SA with the SA Freight Council, which was endorsed by the Nganampa Health Council.

STATE/LOCAL GOVERNMENT RELATIONS
• Minister’s Local Government Forum progressed the alignment of State and Local Government strategic plans by providing support to the LGA and promoting full participation by the Local Government sector in the consultation process leading to the development of the second edition of South Australia’s Strategic Plan.
• The national “Inter-Governmental Agreement Establishing Principles to guide Inter-Governmental Relations on Local Government Matters” was signed in April 2006 by the Federal Minister for Local Government, State/Territory Ministers for Local Government and President of the Australian Local Government Association on behalf of all State Local Government Associations.
• Completed a review of the framework for external review of councils’ administrative decisions and financial management jointly with the Local Government Association (LGA).
• Progress made on major infrastructure issues considered by the Minister’s Local Government Forum, including a 30-year funding and governance agreement for major stormwater management and flood mitigation.

SUSTAINABLE, SOCIAL, ENVIRONMENT AND ECONOMIC DEVELOPMENT
Office of the Murray Mallee
• Established networks between the key regional groups, South Australian Murray Darling Basin Natural Resource Management Board and the Murraylands Regional Development Board.
• Assisted with the establishment of a Community Mental Health Resource activity centre.
Office of the North

- Establishment of the Northern Adelaide State Secondary Schools Alliance.
- State Government approval for the Playford North Regeneration Project.
- Regional Career Pathways to Industry was implemented by high schools with 556 students participating in vocational training.
- Development of the State/Local Government ‘Greater Edinburgh Parks’ strategic plan.
- Commencement of the health and aged care facets of the Regional Workforce Development Plan.
- Continued building of the regional industry and education partnerships through funding of Northern Futures program.

Office of the North West

- Administered the South Australian Government’s Regions at Work program for the Western area of Adelaide.
- Facilitated the introduction of Boystown Employment Services into the Parks area to provide sustainable vocational training for disadvantaged youth in the region.
- Developed a program for indigenous students under the Commonwealth’s School Based New Apprenticeship with the cooperation of the Cities of Charles Sturt and Port Adelaide Enfield to assist students completing Year 12.
- Developed a planning project with the cooperation of the Cities of Port Adelaide Enfield and Charles Sturt aimed at rejuvenating the Hanson Road precinct in line with other urban renewal initiatives occurring in the surrounding areas.

Office for the Southern Suburbs

- Development of the draft Southern Region Economic Diversification Blueprint.
- Integrated approach to workforce planning through Southern Metropolitan Employment and Skills Formation Network.
- Teamed up with DTED and Invest Australia to secure the Structural Adjustment Fund for South Australia funds with $17.9 million allocated to the region.
- Through initiatives with the Cities of Marion and Onkaparinga, reduced graffiti in the Southern Suburbs.
- Contributed to master plans for Seaford Meadows and the Australian Technical College Adelaide South.

Office of the Upper Spencer Gulf, Flinders Ranges and Outback

- A project team involving the Regional Ministerial Office assisted in the Steamtown Peterborough re-development.
- Provided executive support to the Port Augusta Senior Officer’s Group, the Outback SA Government Group and the Regional Facilitation Group.
- Building on the Northern Flinders Regional Plan, consultations were held with the Leigh Creek, Copley and Lyndhurst Progress Associations.
- Assisted in the formation of the Port Augusta Strategic Youth Partnerships (SYP).
- Assisted in establishing the Port Augusta Aerodrome Task Force with the Northern Regional Development Board and was involved in attracting O’Connor Airlines to fly the Port Augusta to Adelaide route.
VOLUNTEERS

- Achieved the highest rate of volunteering in Australia with 51% of the South Australian population participating in volunteering, reaching South Australia’s Strategic Plan target four years ahead of schedule.
- Reviewed Office for Volunteers grant process to align outcomes to strategic priorities.
- Developed a system for the management of people who spontaneously volunteer following disasters.
- Completed Advancing Community Together Partnership review.
- Facilitated Community Webs Program to provide organisations with free websites in partnership with University of South Australia.

AGENCY SUPPORT

- PIRSA continued to meet performance targets in the South Australian Government's Workplace Safety Management Strategy 2004–06. PIRSA is the only government agency to reach all of the 10 targets for the two years the strategy has operated. Highlights for 2005–06 include a 30% reduction in the number of injury claims compared to last year, and a 40% reduction in the Lost Time Injury Frequency Rate.
- An agency-wide security policy was implemented for the management of risks to people, information and assets.
- PIRSA Corporate Executive endorsed the Greening of Government Operations (GoGO) Framework, Green PIRSA Implementation Plan and PIRSA Environmental Policy.
- Support services to the newly formed Port Adelaide Maritime Corporation are arranged.
- Planning commenced to implement performance management and professional development in all PIRSA Divisions.
- Preparation of economic impact statements for water resources and industry.

GENERAL

PIRSA Executive continued to meet in country regions on a regular basis, providing opportunities to see the results of policies or projects and gain feedback from PIRSA staff, industry and community leaders, primary producers, local government bodies and other key stakeholders.
The Year Ahead

Some important projects and challenges in 2006–07.

AGRICULTURE AND WINE

- Establish the Grains Industry Development Board and finalise the Government Grains Industry strategic framework.
- Continue to work with Industry Development Boards to overcome priority rate limiters for the red meat, pork and chicken industries, horticulture, dairying and wool.
- Complete the review of the Fruit and Plant Protection Act 1992 and draft the proposed new Act.
- Implement recommendations of the review of SA Footrot Program to control the spread of footrot.
- Establish an Apiary Industry Strategic Plan Implementation Committee.
- Implementation of an enhanced mobile quarantine roadblock program targeting sign-posted entry points to the State.
- Contribute to the development of policy and operational aspects of interstate water trade through the Murray Darling Basin Commission Interstate Water Trade Working Group.

AQUACULTURE

- Review the performance of the Aquaculture Act since its inception and recommend areas for enhancement leading to efficiencies and greater investment confidence.
- Host the Australasian Aquaculture Conference in South Australia which recognises SA as a leader in the Asia Pacific region whilst also showcasing Innovative Solutions Projects.

COMMERCIAL PROJECTS

- Ongoing development of projects in meat, fisheries, horticulture, mining and minerals processing, especially in the area of value adding.
- Commence approval process to develop Planning Amendment Report (PAR) over site identified for minerals bulk loading onto deep draft vessels.
- Commencement of construction Marine Innovation SA site at Pt Lincoln.
- Complete an alternative energy trial on 2nd generation PV panels for edge of grid and remote applications.

FISHERIES

- Increased focus on policing organised crime in the fishing industry.
- Manage increases in recreational fishing, particularly in offshore areas not fished on a regular basis.
- Manage the continued pressure on some fish stocks from all fishing activity. There is a need to review levels of fishing effort to meet sustainable management targets.
- Manage issues between commercial and recreational fishers in the Marine Scalefish Fishery.
- Liaise with commercial fisheries over impacts of rising fuel prices, which could lead to reduced fishing effort in offshore fisheries.

FOOD SOUTH AUSTRALIA

- The next stage of the Food Plan 2007–2010 will be developed through an interactive process with industry sectors and individual food organisations to define objectives and
strategies for the industry and government partnerships, towards the South Australian Strategic Plan targets.

- Enhancing the recognition and reputation of SA as a premier food location through continuing partnership with Regional Food Groups, Regional Development Boards and Industry Associations.
- Stimulate the regional food industry to expand sales through improved business and workforce capability and more effective industry models.
- Address the challenge of increased international competition in food markets through working with industry to stimulate the development of value added and functional products and niche market opportunities.

**PIRSA FORESTRY**

- Underpin forest industry development in South Australia for public and private enterprises including farm-based production for commercial diversification and environmental benefits.
- Provide policy and legislation advice for forestry and natural resource management.
- Develop Community Service Obligation programs, including the management of native vegetation and visitors to State Government forest reserves.

**INDUSTRY STRATEGY**

- Support the implementation of a formal Regional Project Case Management approach and processes across government.
- Continued case management support of continuing regional development projects.
- Finalisation of the approval process, facilitate industrial relations memorandum of understanding and support transport opportunities for Penola Pulp Mill.
- Develop guidelines for forestry development and formalise the application of guidelines to assist all stakeholders in the development assessment process for the Adelaide Blue Gum project in collaboration with Department of Water, Land and Biodiversity Conservation and the Department for Environment and Heritage.
- Support infrastructure requirements associated with the proposed expansion of processing facilities for the Inghams Chicken Processing Expansion.
- Facilitate collaboration and leadership of stakeholders at the Waite Institute Campus through support of the Wine Industry Cluster, the Natural Resource Management Alliance and significant national research funding bids.
- Other projects for the provision of case management support include Seedmark Pty Ltd, Nut Tree Management Pty Ltd, Biofuels industry development and the proposed Robe Marina development.

**MINERALS AND ENERGY**

**Minerals**

- Maintaining exploration expenditure levels above South Australia’s Strategic Plan target of $100 million.
- Continuing to increase South Australia’s world ranking for Mineral Potential, while maintaining position as the national leader.
- Continuing to increase South Australia’s share of the national exploration expenditure to levels surpassed only by Western Australia and Queensland.
- Additional exploration licences in the Anangu Pitjantjatjara Yankunytjara (APY) Lands and increased number of Indigenous Land Use Agreements.
Petroleum and Geothermal

- Negotiate a conjunctive petroleum Indigenous Land Use Agreement over the Cooper Basin in 2006–07, to assist future access to land, following requisite surrender of lands from existing PELs and competitive bidding processes.
- Lead the nation in geothermal exploration investment.
- Apply best practice regulation of the upstream petroleum and geothermal industries.
- Focused land access negotiations, pre-competitive geoscience and marketing leading to the grant of Petroleum Exploration Licences in the high risk, high reward onshore Arkaringa and Officer Basins and the offshore Otway Basins.

PLANNING SA

- Further review and improve the State’s planning and development assessment system using analysis of System Indicator data.
- Establish spatial frameworks for where Adelaide and regional areas of SA should grow in the future to meet South Australia’s Strategic Plan population target of two million people by 2050, while attaining sustainability and building communities.
- A further 11 Councils’ Development Plans are earmarked for conversion to the Better Development Plans format in 2006–07.

RURAL SOLUTIONS SA

- Completion of the Eyre Peninsula Re-establishment program resulting from bushfires in January 2005.
- Significant role in the delivery of Stage 2 Gawler River Flood Recovery program.
- Significant role in delivery of expected Grasshopper control program.
- Provide technical expertise to DWLBC and natural resource management projects, targeting land degradation and management problems.
- Provide business planning and environmental management services to pastoralists in conjunction with Curtin University WA, to achieve sustainability.
- Negotiate continued role for RSSA to project manage for Adelaide Blue Gum Pty Ltd.

SARDI

- Capture emerging opportunities to advance capabilities in biofuels, climate risk applications, food safety and quality, animal biosciences and industry development, aquaculture and in using waste streams as a new resource.
- Pioneer solutions to address key industry “rate limiters” to overcome blocks in the food value chain from managing production in saline environments to crop development, biosecurity, product safety and integrity and market access.
- Focus on positioning SARDI to best deliver to the State in an environment of national rationalisation of research capabilities across a range of industries.

STATE/LOCAL GOVERNMENT RELATIONS

- Nominations for Local Government elections open in September 2006, prior to the postal voting period in October to November 2006. The Adelaide City Council is the only exception. Its election has been delayed until 2007.
- Confirm long term funding for Community Wastewater Management Systems, including Commonwealth funding through the Australian Government Water Fund.
• Improved rating and financial accountability mechanisms are to be introduced throughout the local government sector in 2007, to assist councils to balance current community needs with long-term infrastructure management.
• Conduct a local government post-election review in 2006.

SUSTAINABLE, SOCIAL, ENVIRONMENT AND ECONOMIC DEVELOPMENT
Office for the Southern Suburbs
• Foster strategic partnerships with other State Government agencies, the Commonwealth, industry and investors to develop strategic investment in the region.
• Partner with the cities of Marion and Onkaparinga to develop of an economic development and investment data gap analysis for the southern suburbs.
• Partner with the cities of Marion and Onkaparinga to undertake a cost benefits study into the transport infrastructure requirements for future economic development of the southern suburbs.

VOLUNTEERS
• Continue development of strategies to increase volunteer participation, in line with South Australia’s Strategic Plan.
• Implement the outcomes of the Advancing the Community Together (ACT) Partnership biennial review.
• Develop strategies to utilise volunteer opportunities for secondary students that will underpin employment and/or tertiary education opportunities.
• Improve regional communication networks for the exchange of information and resources.
• Develop a new marketing campaign to broadly promote volunteering within the community.

AGENCY SUPPORT
• Equal Employment Opportunity policies and strategies are being developed.
• A standardised invoicing system for PIRSA’s website will improve controls and processes for accounts receivable transactions.
• A new content management system will streamline the publishing of documents and improve access to PIRSA websites for people with a disability.
• A new Occupational Health, Safety and Welfare performance scorecard is planned.
• A new Prudential Services unit will respond to a growing demand for prudential advice.

GENERAL
PIRSA will continue the strong emphasis on industry and community partnerships and on cementing sustainable development as a core value of the organisation.
PIRSA’s role

Organisation

Primary Industries and Resources SA (PIRSA) is a key economic development agency within the South Australian Government.

PIRSA plays a key role in contributing to the sustainable planning and development of South Australia’s natural, industrial and community assets. PIRSA works with industry to manage resources sustainably and enhance value chains. PIRSA also works with communities to enhance the amenity and sustainability of built environments.

PIRSA’s aim of fostering environmentally sustainable and internationally competitive industries is set in targets in South Australia's Strategic Plan. These targets include increasing exports to $25 billion by 2013, lifting mining exploration investment to $100 million a year by 2007, and boosting annual mineral production and processing to $4 billion by 2020. Other targets are towards the alignment of State and local government strategic plans, sustainable communities and increasing the level of volunteerism.

PIRSA’s business activities are provided throughout South Australia and include:

- Agricultural and horticultural industry and policy development
- Fisheries and aquaculture management and industry development
- Minerals and petroleum exploration and development
- Sustainable resources management including soil, landcare and productive use of water
- Development planning
- Delivering rural and remote community support services
- State/Local Government relations
- Facilitating priorities for the use of land and planning optimal community development
- Facilitating the application of new technologies, services, products and knowledge through its strong partnerships with industry sectors, market intelligence, science and regional communities
- Providing research and development capability, delivering innovation to the food, fibre and bioscience industries and ecosystem sector.

PIRSA’S VALUES

In undertaking our role we are an organisation that values:

Commitment - we are committed to responsible and sustainable industry and community development.
Collaboration - we collaborate through alliances and partnerships that encourage shared success.
Customer Orientation - our customer needs are met with a professional, flexible, responsive and timely approach.
Achievement - our environment and culture is results focused; fosters trust and mutual respect; and provides a safe working environment.
Innovation - we build our capabilities, new approaches, innovation and ideas, and continually strive for knowledge, understanding and smart use of new technologies.
People - we value the capabilities, experience and diversity that each of us bring to the organisation.
Empowerment and Accountability - our individuals and work teams are empowered and accountable, provide leadership and accept calculated risk.
Integrity - we commit to honesty, integrity and the highest standards.
ORGANISATIONAL ALIGNMENT

Recent organisational changes during 2005–06, as a result of new Ministerial responsibilities, further strengthen PIRSA’s significant contribution to South Australia’s Strategic Plan targets. As one of the most diverse agencies in the Government of South Australia, PIRSA’s additional services reinforce the agency’s focus on sustainable development.

In the past 12 months, key changes to the agency include:

On 1 July 2005 an organisational realignment brought the skills and services of Planning SA; the Office for Local Government; the Office of the North; the Office for the Southern Suburbs; Office of the North West; Office of the Murray Mallee and Office of the Upper Spencer Gulf, Flinders Ranges and Outback, into the agency.

The Office of Volunteers transferred to PIRSA on 1 April 2006. On the same day the Office for Local Government changed its name to the Office for State/Local Government Relations to more closely reflect the title of the Ministerial portfolio.

The forest policy functions of Forestry SA also transferred to the agency, effective from 1 July 2006.
Practising sustainability

PIRSA’s sustainability focus is on the financial, social and environmental aspects of the agency and its service delivery. This highlights PIRSA’s ‘triple bottom line’ approach to environmental performance, an internationally recognised method of demonstrating sustainability.

PIRSA’s Corporate Executive team is committed to the Greening of Government Operations (GoGO) Framework, Green PIRSA Implementation Plan and PIRSA Environmental Policy. By committing to these policies, PIRSA ensures sustainability applies equally to its external industry development focus as well as to its internal performance. It also helps PIRSA support whole-of-government environmentally sustainable and eco-efficient practices.

Greening of Government Operations (GoGO) Framework

PIRSA has embraced the implementation of the Cabinet endorsed GoGO Action Plan and has progressed well in responding to the milestones set. Reports against milestones are provided below:

M1 – ESTABLISH CHIEF EXECUTIVE’S ‘STATEMENT OF COMMITMENT’ TO GREENING OF GOVERNMENT OPERATIONS

- PIRSA’s environmental policy has been in place since 1999. Following the introduction of the GoGO Action Plan, this policy has been reviewed and updated.
- PIRSA’s Corporate Executive Team endorsed the agency’s updated Environmental Policy in April 2006, which is now available to all staff on the Greening PIRSA Intranet site.

M2 – ALLOCATED RESOURCES TO SET UP GOVERNANCE AND INITIATE INTERNAL REVIEW

- PIRSA’s Corporate Executive team endorsed the formation of the Green PIRSA Reference Group in 2005, aimed at improving PIRSA’s internal environmental performance.
- Resources have been committed to coordinate the agency’s internal improvement programs.

M3 – COMPLETE INITIAL REVIEW OF ENVIRONMENTAL IMPACTS AND DETERMINE PRIORITIES AND ALLOCATED RESOURCES

- Reporting processes are in progress to assist in the identification of PIRSA’s environmental impacts.
- Resources committed to establish the Green PIRSA Reference group.

M4 – SET PERFORMANCE GOALS/INTERNAL TARGETS (INFORMED BY SOUTH AUSTRALIA’S STRATEGIC PLAN TARGETS AND/OR OTHER TARGETS AGREED BY GOVERNMENT)

- Performance targets are currently being set within documents being developed that align with each of the priority areas, as set within the GoGO Action Plan.

M5 – APPROVED AGENCY IMPLEMENTATION PLAN

- PIRSA’s Corporate Executive Team endorsed the Green PIRSA Implementation Plan in April 2006, in line with the Cabinet endorsed GoGO Action Plan.

M6 – REPORTED ON STATUS/PROGRESS IN REACHING PERFORMANCE GOALS/TARGETS

Data collection has commenced for reporting progress towards targets.

M7 – INITIATED AGENCY IMPLEMENTATION PLAN

The Green PIRSA Implementation Plan has been endorsed, soon to be actioned.

M8 – UNDERTAKING ONGOING MEASURING, MONITORING, REPORTING AND CONTINUOUS IMPROVEMENT OF PERFORMANCE

- Performance is reported in the areas of water, travel and energy consumption.
- Performance indicators are being developed for a Priority Area - waste to landfill.
• The Green PIRSA Reference Group is reviewing potential programs and further initiatives.
• PIRSA’s ongoing commitment to greening its operations has been demonstrated by initiatives that have been implemented, Environmental Management Systems in some divisions, 100% recycled paper purchased for Corporate division, efforts to recycle packaging products and food waste.

The agency will continue to explore ways to reduce its environmental footprint. The following initiatives are being evaluated; recycling redundant mobile phones, ways to further reduce paper consumption, agency-wide reuse or recycling of toner cartridges and use of electronic meeting technology to reduce travel.

**ENERGY EFFICIENCY ACTION PLAN REPORT**

**Performance against annual energy use targets**

As required under the Government Energy Efficiency Action Plan, PIRSA was one of a number of government agencies selected and audited as part of the energy efficiency verification report. This resulted in a number of recommendations in relation to energy data collection and processing, which have since been addressed by PIRSA.

The table below summarises PIRSA’s energy expenditure and consumption and greenhouse gas emissions for 2005–06 against the base year of 2000–01 and portfolio targets.

<table>
<thead>
<tr>
<th>Energy consumption in buildings (leased/owned)</th>
<th>Expenditure ($)</th>
<th>Energy use (GJ)</th>
<th>GHG emissions (tonnes of CO₂)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2000-2001 (Base Year) a</td>
<td>1,616,794</td>
<td>94,980</td>
<td>18,183</td>
</tr>
<tr>
<td>2005-2006 b c</td>
<td>1,705,937</td>
<td>88,027</td>
<td>15,876</td>
</tr>
<tr>
<td>Interim Portfolio Target c (2010)</td>
<td>—</td>
<td>80,733</td>
<td>—</td>
</tr>
<tr>
<td>Final Portfolio Target d (2014)</td>
<td>—</td>
<td>71,235</td>
<td>—</td>
</tr>
</tbody>
</table>

* a Base year figures and portfolio targets reflect changes in portfolio structure from 1 July 2005.
* b Figures based on information available as at 4 September 2006. Due to varying billing cycles for different sites, some assumptions have been made based on previous billing period trends.
* d The portfolio target (2014) meets the government’s undertaking of a 25% reduction in energy use in government buildings within 10 years.
* e Expenditure 2005–06 does not include a value for consumption by West Beach Trust and Adelaide Cemetery Authority.

**Significant energy management achievements**

Energy efficiency measures were identified and implemented as part of a new fit-out of PIRSA accommodation on level 13, 25 Grenfell Street, Adelaide. These improvements included green procurement of furniture, use of energy efficient construction and materials, reduced use of artificial lighting, and the installation of motion sensors and separate air-conditioning in meeting rooms.

**Other achievements against the Energy Efficiency Action Plan**

PIRSA Corporate Executive demonstrated commitment to the Greening of Government Operations (GoGO) Framework when it endorsed the new PIRSA Environmental Policy and Green PIRSA Implementation Plan. The newly formed Green PIRSA Reference Group comprises representatives of all PIRSA divisions and has energy efficient strategies in its sights. The group is a critical link for divisions, improving understanding of greening innovations and the environmental performance of the agency.
Performance Review

The efforts of the Agency underpin some important targets in South Australia’s State Strategic Plan.

AGRICULTURE AND WINE

South Australia’s Strategic Plan targets

**OBJECTIVE 1 – GROWING PROSPERITY**

• **EXPORTS (T1.12)**

The Agriculture and Wine Division develops and implements policies, legislation, regulatory frameworks and programs to promote an optimal business and a natural and social environment within which primary industries can grow.

Key objectives are to:

• Maintain and improve agricultural industry response and capacity to safeguard export and domestic markets and the industry base in South Australia, with particular emphasis on preparedness and response to animal and plant disease incursions.
• Maximise the investment in education, training and other innovative capacity building initiatives.
• Contribute to the multi-agency development of the Integrated Natural Resource Management framework to deliver effective programs to repair, restore and enhance the State’s natural assets.
• Increase the number and value of value-added products and processes in the food and fibre industries.
• Facilitate the development of internationally competitive export services.

**Animal Health**

PIRSA continues to provide leadership to national animal health policy, particularly in the development of national performance standards, national animal welfare standards, livestock export standards, national surveillance programs, and review of veterinary and diagnostic capabilities. (T1.12)

There has been strong industry support for livestock disease control programs such as “Dairy ManaJD” which aims to manage Bovine Johne’s disease – 50% of dairies have enrolled in the program since its commencement 18 months ago.

The livestock disease surveillance program aims to protect market access for South Australia and this has now been complemented by the implementation of NLIS for both cattle and sheep.

**Emergency Management**

PIRSA provided leadership by heading a timely and important response for the Gawler River floods in November 2005. The SA Government allocated more than $4 million to combat the impacts of the floods, with $3.5 million of flood recovery support in two stages over 2005–06 and 2006–07. The first stage provided immediate relief to the affected growers and the second stage for a development program for the region. A further $500 000 was allocated to local councils towards the massive cleanup operation and $250 000 towards pumping septic tanks and pooled water from properties.
PIRSA runs a series of emergency management exercises for biosecurity issues as part of its preparedness program. During 2005–06, four exercises addressing a range of plant, animal and aquatic animal health issues were conducted, as well as Exercise Eleusis a national exercise based on Avian Influenza. (T1.12)

**Food and Plant Standards**

PIRSA’s Plant Health Program ensures South Australia’s horticultural produce has access to existing markets and assists industries in gaining entry to new markets. (T1.12)

Being free of fruit fly outbreaks for the first time in 32 years in season 2004–05, translated into reduced costs to government and continued market access for South Australia’s $480 million horticultural sector. Recognition of the Riverland’s fruit fly free status is a turning point for the SA citrus industry, which now has access to Japan and is finalising arrangements with other Asian markets such as Korea, Taiwan and China.

PIRSA’s Food Safety Program continues to develop and apply efficient regulation and food safety initiatives that promote and improve food safety in meat and primary industry sectors, resulting in better food hygiene, ongoing consumer and industry confidence and enhanced market access.

**Food Regulatory Policy**

In 2005–06, the State Government established Dairy, Citrus, Meat and Seafood (shellfish) Food Safety Schemes to enhance and maintain the excellent reputation of food produced from primary industries, which will underpin primary industry strategic growth targets (T1.12) and support consumer access to safe food. (T2.2)

PIRSA supported promotion of food innovation and growth through development of policy initiatives and review of Food Standards by the Australia and New Zealand Food Regulation Ministerial Council.

A new Dairy Authority was established under Dairy Food Safety Scheme regulations.

**Grains**

PIRSA released a Discussion Paper to provide grains industry stakeholders with an opportunity to determine the priority issues for grains industry development, how these should be addressed and who should be responsible. (T1.12) This is at a time of global cost pressures and with the significant issue of managing climate variability into the future.

**Horticulture**

A re-vamped Horticultural Industry Development Board is having a significant role in determining the rate limiters to horticulture industry development. (T1.12)

Two major Federally funded projects are operating from the Virginia Horticulture Centre: the Sustainable Regions Program for new product development and a Community Landcare Program to improve resource management.

The apple, pear, cherry and wine industries in the Mt Lofty Ranges completed a three year Environmental Management System Pilot Program.

The citrus industry has faced a difficult year and the industry has developed a new strategic plan. PIRSA is involved in the working group that is implementing the actions from the new Strategic Plan.
Livestock
New Industry Development Boards for the Beef, Dairy, Sheep and Pork sectors have been formed to oversee the development and implementation of sector strategic plans. (T1.12)

Industry achievements to which the Livestock Group has contributed include:
- Implementation of the State Dairy Plan in partnership with the State and Australian Governments.
- Completion of a major dairy effluent management program in the Limestone Coast region that provided each farmer direct contact with effluent specialists, and is now a statewide program.
- Implementation of a pilot workforce attraction and retention program for the meat industry in the Limestone Coast region.
- Development of sheep and lamb producer training activities after a review was conducted.
- Partnership in the Developing Sustainable Rangelands program, along with pastoralists and the Australian Government.

Plant Health Policy
PIRSA is a member of a number of key groups including the National Plant Health Committee, Consultative Committee on Emergency Plant Pests, and Plant Health Australia, which deal with national surveillance, diagnostics, post entry quarantine facilities, market access, industry biosecurity planning, and contingency and response plans. (T1.12)

Incursion management has included citrus canker (Queensland), European House Borer (Western Australia), grapevine leaf rust (Northern Territory), currant lettuce aphid (Victoria, Tasmania, South Australia).

The Horticulture Plant Health Consultative Committee developed a strategic operational plan which was launched by the Minister in December 2005.

In April 2006, the State’s first fruit fly outbreak since December 2003 occurred following a Medfly outbreak at metropolitan Wingfield. For the first time in SA, the initial bait-spotting program used Naturalure, an organically approved formulation to reduce the “wild” fly population. This treatment is followed by the release of sterile male only Medflies. The program to date has been successful in the eradication of fruit fly.

Rural Chemicals
PIRSA continues to deliver outcomes in chemical risk management to underpin export targets for food products while taking account of quality of life and sustainability. (T1.12, T2.2)

During 2005–06, there was a benefit-cost analysis to assess the impacts and options for broad acre herbicide use in proximity to horticulture production; the completion of an audit of chemical use practices in fox control; and support for minor horticulture in access to pesticides for minor uses and adoption of quality assurance schemes.

Sustainable Systems
PIRSA has made a significant contribution to the ecologically sustainable development focussed State Natural Resource Management Plan and the achievement of a whole-of-Government approach to the delivery of the Natural Resource Management reform program. (T3.10)

The FarmBis program has committed $4 901 068 to fund 8 761 enrolments in training programs to build the management skills of enterprise managers. FarmBis SA provided
support to regional organisations including Natural Resource Management Boards, Regional Economic Development Boards, resource industry bodies and agricultural bureaux in skills development planning.

In relation to irrigation and water issues, the computer-based Irrigation and Recoding Evaluation System is now being piloted by groups at Murray Bridge and Currency Creek, Sustainable Irrigation Development guidelines have been prepared, a Framework for Interstate Water Trade is being established, and technical support has been provided for the Volumetric Conversion in the Limestone Coast region.

The Agricultural Bureau network continued to progress projects across the State including Sandy Soils Management, Precision Agriculture Technology, Viticultural Soil Sodicity and Workforce Development.

The 7th South Australian Rural Leadership Program was conducted with participants from primary industries and rural communities across South Australia. A significant proportion of these graduates are now making an enhanced contribution to the development of industries and communities across the State.

**Wine**

Through the SA Wine Industry Council, government is working with industry to contribute to the export target. (T1.12)

During 2005–06, the Council’s Workforce Development Task Group was established to prepare a project proposal for a South Australian Wine Industry Employment Strategy.

The Wine Innovation Cluster is a key part of the joint industry and government partnership. It will replace the existing Australian Wine Research Institute facilities at the Waite campus and will include the University of Adelaide’s School of Viticulture and Horticulture and SARDI. The sum of $9.5 million dollars has been committed to the $28.25 million project by PIRSA with building work due to start in early 2007.

Fosters Group Ltd and the SA Government formed a project team in February 2006 to address planning and development issues related to ongoing expansion at the Wolf Blass winery in Nuriootpa and in SA in general. The formation of this partnership has seen increased communication between all parties and a strong working relationship. PIRSA Grape and Wine facilitates this relationship by providing the chair for this group.

The Study into the Economic Impact of Regulatory Policy on Development of the Wine Industry in the Mount Lofty Ranges Water Supply Catchments was completed. As a result, the Plan Amendment Report was approved on 8 June 2006, enabling further development of wineries, cellar doors and restaurants in the Mt Lofty Wine Ranges Wine Region.

**TARGETS FOR 2006–07**

- State’s Biosecurity Strategy implemented.
- Food Safety Scheme regulations for seed sprout and seafood industries.
- A study into the socio-economic effects of the downturn in returns for horticultural products in the Riverland.
- Collaborative arrangements for the Wine Innovation Cluster finalised and commence construction of the central building.
- An Economic Impact Assessment of South Australia’s “Cool Climate” Wine Regions.
AQUACULTURE

South Australia’s Strategic Plan targets

OBJECTIVE 1 – GROWING PROSPERITY

- EXPORTS (T1.12)

The Aquaculture Division is responsible for ensuring the sustainable development of the State’s aquaculture industry and has a statutory and regulatory responsibility for the planning and management of aquaculture in South Australia. These responsibilities are met through development zoning and granting and renewal of licences and leases under the Aquaculture Act 2001.

During 2005–06:

- Maintained necessary policy framework to facilitate aquaculture development in South Australia through the development of policies pursuant to the Aquaculture Act 2001.
- Reviewed regulatory arrangements for aquaculture, leading to leases with improved conditions and performance criteria.
- Implemented new Regulations pursuant to Aquaculture Act 2001 to clarify operating standards for aquaculture lease/licence holders and improved government responsiveness.
- Established an Environmental Working Group (comprising the Department for Environment and Heritage, Environment Protection Authority, Department of Trade and Economic Development, Department of the Premier and Cabinet, Planning SA and PIRSA) to implement the recommendations of the Economic Development Board – in particular the Best Practice Framework for Aquaculture and identified areas for further opportunity or improvement.
- Introduced the Development (Aquaculture development No 2) Variation Regulations 2006, which amended the public notice categories for Anxious Bay, Port Neill and Rivoli Bay.

TARGETS FOR 2006–07

- Complete Aquaculture Zone policies (Smoky Bay, Lower Eyre, Anxious Bay) which will lead to increased investment confidence. (T1.5)
- Conduct research into the development of new zones in Rivoli Bay and Port Neill, which will facilitate further growth in the industry. (T1.6 and T1.12)
- Determine the regional economic benefits for establishing aquaculture development that utilises wastewater from Salt Interception Schemes in Murraylands District. (T1.5, T5.9)
- Review the Aquaculture Act 2001 and recommend areas for improvement that will lead to greater efficiencies and investment confidence. (T1.19)
- Host the Australasian Aquaculture Conference in South Australia, showcasing SA as an industry leader in the Asia Pacific region with innovative solution projects. (T4.8)
COMMERCIAL PROJECTS

South Australia’s Strategic Plan targets

OBJECTIVE 1 – GROWING PROSPERITY

- EXPORTS (T1.12)
- MINERALS AND EXPLORATION (T1.15)

Commercial Projects PIRSA is responsible for identifying and developing strategic industry-wide initiatives that boost GSP, value adding and export opportunities beyond the “farm gate” in primary industry and resource sectors to achieve sustainable economic growth.

The majority of this work is ‘Commercial in Confidence’ due to sharing of intellectual property and confidential business plans/financial data provided by companies and industry. For this reason some work is reported at a later date.

During 2005–06:

- Continued joint leadership of a cross agency team to boost grain infrastructure on Eyre Peninsula by securing a $43 million investment ($15 million Commonwealth and $10 million State Government, $11 million rail operator, $3.5 million Australian Barley Board, $2 million local government $2 million growers) to improve long-term sustainability of Eyre Peninsula grain exports.

- Opening of the new Inghams $105 million processing facility at Edinburgh Parks, and fostered continuing investment by Ingham’s including a new $25 million hatchery at Monarto and a new $35 million feed mill.

- Assisted in securing a RDIF grant to Teys Bros for up to 50% of costs of installing a gas lateral take off from the SEA Gas transmission pipeline to Naracoorte.

- Worked jointly with other agencies in BHP Billiton’s planned expansion of its Olympic Dam mining operation through Water, Electricity and Transport Working Groups supporting that project.

- Assisted Iluka on pre-feasibility of mineral sand deposits in the Eucla Basin, in particular, servicing the mining operations with infrastructure. These tasks will be ongoing in the next financial year.

- Worked on an alternative electricity generation trial to be conducted in the central business district, in conjunction with a private company, ETSA and others. The project may mitigate the effects of peak domestic demand in late afternoon and provide more cost competitive renewable energy to remote locations currently using diesel.

- Assisted with securing $13m investment in bio-diesel production at Birkenhead.

- Concept development of research and education infrastructure for wine (WIC, Urrbrae), aquaculture and finfish (MISA, Pt Lincoln).

TARGETS FOR 2006–07

- Improve site security and infrastructure for three major export abattoirs in partnership with owner operators.

- Complete PAR over land identified for major bulk mineral export facilities jointly with mining industry, local government and other agencies at Pt Bonython.

- Develop a business case for larger scale apple orchards.

- Complete remote area trial of 20kW Photovoltaic solar concentrator plant jointly with Office of Energy, ETSA, DTED and major mining company.
FISHERIES

South Australia’s Strategic Plan targets

OBJECTIVE 1 – GROWING PROSPERITY

- EXPORTS (T1.12)

Fisheries Division delivers specialist services and advice across the State, supporting ecological sustainable development of the State’s resources.

Fisheries Division manages and administers the living marine and freshwater resources of South Australia, as required under the Fisheries Act 1982. This includes management plans for commercial fishing, recreational fishing and charter fishing, Government policy for sustainable access and allocation of resources and the administration of licensing and compliance services. Activities and programs of the Fisheries Division underpin South Australia’s Strategic Plan.

During 2005–06:

- Management plans for the Marine Scalefish Fishery and Sardine fishery were completed. The Charter Fishery Management Plan was implemented and initial licences were issued.
- Ecological assessments of the Lakes and Coorong Fishery and Marine Scalefish Fishery were completed, under the Australian Government Environment Protection Conservation and Biodiversity Act 1999 leading to export accreditation for these fisheries.
- Ten new Fisheries Officers were trained and employed to support increased services for domestic fisheries compliance. A new offshore patrol vessel Southern Ranger was launched and has completed a full season of patrol duties, and the Fishcare Volunteer Program contributed 7162 voluntary hours and contacted 20 451 recreational fishers across South Australia.
- The total allowable catch of greenlip abalone increased in the Western Zone Abalone fishery due to sustained improvement in fishery biomass over the past five years.
- A memorandum of understanding was developed between PIRSA Fisheries and South Australia Police for sharing intelligence and delivering of joint operations that address organised crime in fisheries. A total of 20 successful court prosecutions for illegal fishing activity and 314 expiation notices were issued.
- Restriction of the invasive weed Caulerpa taxifolia in the Port River continued including quarantine, survey, patch control and research.

TARGETS 2006–07

- Drafting of the Fisheries Management Act 2006 for implementation from 1 July 2007. (T1.12)
- Continue implementation of the National System for the Management of Introduced Marine Pests in line with 2006 Commonwealth agreement. (T1.12)
- Implement the new licensing system (Primary Industries Information Management System). (T.12)
- Complete a traditional fishing management plan for the Narungga people.
- Release the first Fisheries Status Report. (T1.12)
- Maintain a program for effective control of Caulerpa taxifolia in the Port River. (T1.12)
- Finalise a Stock Enhancement Policy for South Australian marine and freshwater ecosystems. (T1.12, T3.10)
- Finalise the new Quality Management System accreditation for Fisheries Compliance. (T1.12)
- Review the Management Plan for Beach-Cast Seagrass and Marine Algae. (T1.12)
• Revise management plans for the rock lobster and prawn fisheries. (T1.12)
• Review quota management arrangements in the abalone fisheries. (T1.12)
• Revise management arrangements in the Goolwa cockle and Mud cockle fisheries. (T1.12)
• Revise gear allocations and definitions in the marine scalefish and Lakes and Coorong fisheries. (T1.13)
• Implement electronic scales and video surveillance in the Southern Zone Rock Lobster Fishery. (T1.12)
• Develop key policies for the new *Fisheries Management Act 2006*. (T1.10)
FOOD SOUTH AUSTRALIA

South Australia’s Strategic Plan targets

OBJECTIVE 1 – GROWING PROSPERITY

- EXPORTS (T1.12)

Food South Australia supports the development of the food industry and achievement of the goals of the State Food Plan through four core work programs – Sector Development, Market Development, Innovation Systems Development, and Capability Development and Statewide Networks.

These programs are complemented by a communications program and underpinned by a small administrative unit that provides executive support to the Premier’s Food Council and its various committees and working groups.

During 2005–06:

- The Operational Plan 2005–06 for the SA Food Centre was finalised by Food SA and endorsed by the Premier’s Food Council.
- Fostered the development of South Australia’s regional and urban food industry through regional food groups, peer-supported industry programs and improved business capabilities and workforce skills.
- The State’s food industry contributed to the State Food Plan export targets for 2005–06 through a new agreement with Food Adelaide for the delivery of international trade development projects and services.
- Expanded sales of seafood (blue fin tuna, oysters) and citrus products into Japan followed a mission of South Australian food producers to Aichi World Expo, Japan, July 2005.
- The need for improved market intelligence and analysis was identified within PIRSA and the SA food industry, highlighting that improved intelligence would lead to increased export industry performance.
- Two industry plans, Seafood Strategic Plan and the Honeybee Strategic Plan, were finalised in partnership with their industry sectors.
- A series of Food Innovation seminars delivered in partnership with Flavour SA provided the sector with information into future market trends, challenges and opportunities.
- Achieved Food and Science Councils’ endorsement for a Food Innovation Centre capital budget bid.
- Enquiries to the Food Centre website and buyers hub increased 300% from January 2005 (3986) to March 2006 (13,765), seeking information on South Australian food and products.

TARGETS FOR 2006–07

- Develop a market intelligence capacity for PIRSA resulting in better decision making by government, industry and individual companies thereby increasing food sales nationally and internationally. (T1.12)
- Develop Post-07 Food Plan with the South Australian food industry based on a whole-of-government delivery mechanism. (T1.12)
- Increase food industry export capacity though industry initiatives in overseas markets developed in partnership with National Food Industry Strategy and the Department of Agriculture, Fisheries and Forestry. (T1.12)
- Engage the community and industry to improve the food culture in SA and realise greater collaboration within food industry and across government/industry partnerships, leading to increased business capacity, production capability and a more skilled workforce. (T1.12)
PIRSA FORESTRY

South Australia’s Strategic Plan targets

OBJECTIVE 1 – GROWING PROSPERITY
  • EXPORTS (T1.12)

The new forestry division commenced 1 July 2006. PIRSA Forestry Division will support the sustainable development of an internationally competitive forest industry, regional development and the provision of services from State Government Forest Reserves.

This role includes:

• Providing service and advice to support the growth of a sustainable and internationally competitive forest industry, and the environmentally sustainable development of the State’s resources.
• Underpinning forest industry development in South Australia for public and private enterprises including farm-based production for commercial diversification and environmental benefits.
• Providing policy and legislation advice for forestry and natural resource management.
• Developing Community Service Obligation programs, including the management of native vegetation and visitors to State Government forest reserves.

TARGETS FOR 2006–07
• Progress the development of a Forest Industry Strategy for South Australia.
• Provide the policy and legislative tools to facilitate the growth of a value added and sustainable forest industry.
• Lead the program to establish six priority biodiversity corridors to link remnant native forests in the Limestone Coast region.
INDUSTRY STRATEGY

South Australia’s Strategic Plan targets

OBJECTIVE 1 – GROWING PROSPERITY

- EXPORTS (T1.12)
- MINERALS AND EXPLORATION (T1.15)

The Industry Development and Ministerial Liaison Group facilitates and progresses complex national and state-wide projects in the primary industries and resources sectors. This requires a whole of government approach and communications.

The Group provides strategic advice on a whole-of-government approach for the delivery of complex projects for the primary industry sector:

- Develops national and state agreements and partnerships which enhance the capacity of primary industries to compete successfully in the global market place.
- Fosters whole-of-state-government, and whole-of-value-chain approaches to policy and program delivery across relevant State and PIRSA projects.
- Provides a range of high-level strategic thinking, planning and advice to PIRSA and its business groups in areas of future services and product development.

The Industry Development and Ministerial Liaison Group supported several key developments during 2005–06, including the proposed $650 million Penola Pulp Mill Development, Adelaide Blue Gum’s $70 million tree farming project in the Adelaide Hills and Fleurieu Peninsula and the proposed $285 million expansion of the Ingham’s chicken production and processing facilities to the north of Adelaide. The group also coordinated and led the development of a Primary Industries National Research and Development Vision 2005–15 which guides national and state government investments in the sector.

Other projects included supporting large-scale almond development in the Riverland, and a resulting salinity zone policy developed with the Department of Water, Land Biodiversity Conservation.
MINERALS AND ENERGY
South Australia’s Strategic Plan targets

OBJECTIVE 1 – GROWING PROSPECTIVITY
   • MINERALS AND EXPLORATION (T1.15)

Mineral Resources
The Mineral Resources program’s vision is to make South Australia a preferred mineral investment destination for private investment with exploration expenditure targeted to reach $100 million per annum by 2007 and mineral production and processing to reach $4 billion by 2020.

The Minerals Resources group manages the State’s mineral resources on behalf of South Australians. It is the lead agency facilitating ecologically sustainable mineral exploration, production and development in South Australia. Its activities include the regulation of mining operations, provision of comprehensive, high quality geoscientific data and advice, facilitation of mineral resource projects; development of an effective and efficient policy and legislative framework; royalty income and promotion of South Australia as the preferred mineral investment destination.

Mineral Exploration Activity
In the 12 months to March 2006 exploration expenditure reached $110 million, 12 months ahead of schedule. The March 2006 quarter figure represents a 76% increase on the March 2005 expenditure.

The Minerals Resources group continued to increase South Australia’s world ranking for Mineral Potential in the international Fraser Institute Survey to 6th from 18th in 2005. This is a measure of industry perception based on land access, mineral potential, geoscientific information, legislative and policy framework, government support. The group increased South Australia’s share of the national exploration expenditure to levels surpassed only by Western Australia and Queensland.

The PACE initiative, in particular the collaborative drilling project, has been a major driver in achieving this result. To date a total of 115 projects have been funded to a value of more than $6 million leading to two mineral discoveries at Carrapateena (copper gold) and Gullivers (Heavy Mineral Sands).

Prospectivity research was developed further in collaboration with academic, industry and CRC partners.

Targeted promotion of South Australia’s mineral potential continued, nationally and internationally.

TARGETS FOR 2006–07
• Successful implementation of Year 3 of PACE including the Theme 2 Collaborative Drilling project.
• Continue to upgrade the Mineral Website and South Australian Resources Information Geoserver (SARIG).
• Build industry awareness of the mineral prospectivity and competitive advantage of South Australia through a targeted promotion campaign involving local, national and international events. (T1.15, T4.7)
Land Access

Approval was gained for additional exploration licences in the Anangu Pitjantjatjara Yankunytjara (APY) Lands. Ongoing engagement and support for indigenous communities in the APY Lands has led to new licences and Deeds of Agreement offered to explorers in the Musgrave Province.

The ILUA Negotiation Team increased the number of agreements with three new agreements in place in South Australia – for Arabunna, Antakirinja and Gawler Ranges.

TARGETS FOR 2006–07

- Gain Anangu Pitjantjatjara Yankunytjara approval for 10 exploration licences.
- Complete negotiations and registration of fourth ILUA in South Australia. (T1.15, T6.1)

PACE Initiative - A Plan for Accelerating Exploration

Work programs associated with the first and second year of the Plan for Accelerating Exploration have been successful. Year 3 programs are well underway.

Other PACE highlights includes the appointment of Professor David Giles as Professorial Chair of the Centre for Mineral Exploration and the appointment of Professor Ian Plimer to head the new School of Mining Geology.

TARGETS FOR 2006–07

THEME 1 – An improved, scientifically based methodology for assessing economic and biodiversity values of land within parks and reserves in South Australia. Significant progress towards a revised and updated Multiple Land Use Policy for South Australia. Establishment of a ‘triple bottom line’ (TBL) Scorecard for the minerals industry.

THEME 2 – Successful implementation of Round 4 of the PACE collaborative drilling program.

THEME 3 – Appointment of new post-doctoral staff to commence work in integrated geology and geophysics. Increasing the number of PhD and Honours students attached to the Centre in 2007.

THEME 4 – Conducting a Tallaringa Gravity Survey, a frontier airborne magnetic and radiometric survey over the Coompana Block.

THEME 5 – Undertaking rehabilitation of the Birksgate 1 petroleum well. Continue training and skills development for the Anangu people in mineral exploration and mining fields.

THEME 6 – Complete a depth to basement model of the Pandurra Formation. Compile a Kimberlite Atlas for South Australia.

THEME 7 – Scan a further 185,000 pages of company reports. Improve the functionality of the SARIG and SAMREF improvements. (T1.15, T6.1, T6.14, T4.10, T3.10)

TARGETS FOR 2006–07

- Continue to increase South Australia’s share of the national exploration expenditure to levels only surpassed by Western Australia and Queensland.
• Continue to increase South Australia’s world ranking for Mineral Potential, while maintaining our No.1 national position.
• Successful implementation of work programs associated with Year 3 of the Plan for Accelerating Exploration.
• Gain the approval for additional exploration licences in the APY Lands.
• Regain PIRSA’s World No.1 position for the provision of geoscientific data.

Petroleum and Geothermal
The Petroleum and Geothermal Group manages South Australian's petroleum resources on behalf of South Australians. It is the lead agency ensuring ecologically sustainable petroleum exploration and development in South Australia.

The Group regulates operations, provides comprehensive, high quality geoscientific data and advice, establishes a framework for sustainable practices for exploration and development, supports projects through approval processes, develops an effective and efficient policy and legislative framework and collects royalties and fees.

In 2005, PIRSA coordinated consultation with legal representatives of the registered native title claimants, ALRM, SACOME, significant Cooper Basin industry participants and the Attorney General’s Department. All agreed that conjunctive petroleum ILUA’s would be the best way to foster future petroleum exploration and development in the Cooper Basin and provide benefits to respective native title parties. The ILUA Main Table Petroleum Committee was established in February 2006 and has begun the process of establishing conjunctive petroleum ILUA’s over the Cooper Basin. Having ILUA’s in place prior to calling for competitive bids from 2008–09 will remove critical investor uncertainties and result in maximum competitive work program bids. (T1.15)

The Group has instigated the Right To Negotiate (RTN) processes to develop agreements which are both fair to the registered native title claimants and sustainable in relation to development.

South Australia’s naturally occurring hot rock geothermal resources have attracted an estimated investment of $477 million in the term 2002–11 to establish geothermal energy resources in 87 exploration licences. In 2005–06 over 90% of geothermal exploration licences in Australia were in South Australia. (T3.10)

The 2005 Petroleum Industry Survey measured the regulatory, promotional, research and customer service performance of the Petroleum and Geothermal Group against similar agencies around Australia and in New Zealand. The group was again rated the best in Australia by the upstream petroleum industry. (T1.15)

The Petroleum and Geothermal Group developed new exploration opportunities through applied prospectivity research and reviews of company data and information, promotion at national and international conferences and the PIRSA website. Promotional efforts contributed to a record number of licences and applications in 2005–06, with more than 370 for onshore petroleum and geothermal exploration and production. (T1.15)

TARGETS FOR 2006–07
• Negotiate a conjunctive petroleum ILUA over the Cooper Basin.
• Lead the nation in geothermal exploration investment.
• Best practice regulation of the upstream petroleum and geothermal industries.
• Grant petroleum exploration licences in the onshore Arkaringa, onshore Officer and offshore Otway Basins. (T1.15, T1.18, T1.19)
PLANNING SA

South Australia’s Strategic Plan targets

OBJECTIVE 1 – GROWING PROSPECTIVITY
OBJECTIVE 2 – IMPROVING WELL-BEING
OBJECTIVE 3 – ATTAINING SUSTAINABILITY
OBJECTIVE 5 – BUILDING COMMUNITIES
OBJECTIVE 6 – EXPANDING OPPORTUNITY

As the State Government’s principal adviser on land use planning, building, urban design, and development strategies and policies, Planning SA’s main objective is to provide direction, advice, assistance and information on a range of development proposals, opportunities and issues. The office fosters the sustainable development of the State’s natural resources and assets that deliver innovative and internationally competitive products and services supporting prosperous South Australian communities.

During 2005–06:

- The Development (Miscellaneous) Amendment Act 2005 was passed in December 2005 and made various amendments to the Act, including implementing recommendations of the Coronial Inquest following the partial collapse of the Riverside Golf Club building.
- The Development (Panels) Amendment Act 2006 was passed in June 2006, changing the formation rules for Council Development Assessment Panels.
- In June 2006, the Minister introduced the Development (Development Plans) Bill 2006 into Parliament. The Bill proposes changes in the areas of strategic planning, desired character policies, the Development Plan Amendment process and the Major Developments process.
- The Development Regulations were amended to include System Indicators to measure the number and timeliness of actions taken in the State’s planning and development assessment system.
- Completed consultation on draft land use Planning Strategy for Metropolitan Adelaide and Outer Metropolitan Adelaide Region, which will provide direction and be a resource for Councils undertaking strategic and planning processes.
- A draft Industrial Land Strategy for Metropolitan Adelaide was released for consultation with local government and selected stakeholders to plan for ongoing supply of industrial land.

TARGETS FOR 2006–07

- Ensure passage of Development (Development Plans) Amendment Bill 2006 and introduction of further legislative changes to improve planning and development systems. (T1.19)
- Release land use Planning Strategy for Metropolitan Adelaide Region and Outer Metropolitan Adelaide Region. (T1.7, 2.1, 3.4, 3.10, 5.7, 6.6)
- Establish spatial frameworks for where Adelaide and regional areas should grow in future to meet the South Australian Strategic Plan population target. (T1.7)
- Further enhance the State’s regional open spaces and key urban public spaces. (T3.4, 5.7)
- Convert 11 councils’ Development Plans to the Better Development Plans format. (T1.19)
RURAL SOLUTIONS SA
South Australia’s Strategic Plan targets

OBJECTIVE 1 – GROWING PROSPERITY

- EXPORTS (T1.12)
- MINERALS AND EXPLORATION (T1.15)

Rural Solutions SA provides a diverse range of services to PIRSA, Department of Water, Land and Biodiversity Conservation (DWLBC) and government clients, Natural Resource Management bodies (NRM), agricultural industry development organizations, food, wine, forestry, resources companies, regional bodies, primary producers and community groups.

Rural Solutions SA delivered a wide range of environmental management services including revegetation, animal and plant control, land and water management and pastoral rangeland assessment on behalf of commercial customers and DWLBC.

Key projects delivered include DWLBC Revegetation Project, Glenelg Tramline redevelopment, Adelaide Blue Gums, Regional Pest Plans, Sandy Soils project, SaltSmart projects, development of irrigation management software IRES version 2, and Rangelands Monitoring program. (T3.10)

A range of services were delivered on behalf of PIRSA and commercial customers to industry, field crop, live stock, horticulture, fisheries and aquaculture aimed at improving competitiveness of industry value chains. Key projects include “Edge Network”, Pro-graze, and Grain and Graze projects, “SA Grown” supply chain project, Sheep Plan, South East Dairy Effluent project and the Marine Stewardship Assessment project. (T1.12)

Technical and program support services were provided to NRM Boards. (T3.10)

Rural Solutions SA fulfilled a key role responding to emergency situations in South Australia, coordination and delivery of the Lower Eyre Peninsula Bushfires Re-Establishment Program and delivering components of Phase 1 of the Gawler River Flood Recovery program. (T5.8)

A community and regional capacity auditing process was developed and implemented in conjunction with DWLBC and NRM Boards. (T5.8)

Eight cultural awareness courses were delivered to customers including Fisheries and Government Officers, Greencorp members and volunteers, NRM Board members and the community. (T6.1)

Rural Solutions SA improved its independently assessed customer service rating. (T1.18)

TARGETS FOR 2006–07

- Support regional communities adopting structural change resulting from environmental, social or market forces, eg drought, climate change, commodity prices. (T5.8)
- Expand services supporting natural resource management program. (T3.10)
- Reduce environmental impacts by industries and communities through the integration of environmental management systems. (T3.10)
- Improve food value chain integrity through services that focus on product quality integrity, traceability and environmental management. (T1.12)
- Increase awareness and use of indigenous program. (T6.1)
- Expand environmental management services to the minerals industry. (T1.15)
- Develop climate change and environmental monitoring and evaluation services. (T3.10)
South Australian Research and Development Institute
SARDI

The South Australian Research and Development Institute is South Australia’s principal research and development agency, focusing on increased capability in the primary industries and environmental related biosciences, and driving economic development with state, national and international collaborators and investors.

SARDI’s scientific outcomes align to South Australia’s Strategic Plan and with the State Government’s Science Plan (STI10) to

- MEET SPECIFIC INDUSTRY PRIORITIES
- PURSUE INNOVATION IN ENVIRONMENTAL ISSUES
- ATTRACT INVESTMENT
- DEVELOP CRITICAL INFRASTRUCTURE
- INCREASE INDUSTRY PRODUCTIVITY AND ECONOMIC PERFORMANCE

During 2005–06:

- Forged new biofuel business in South Australia through the formation of a successful research partnership with Australian Renewable Fuels, contributing to the company selecting South Australia for its first multi-million dollar plant.
- Substantial research funding has been established to develop canola, mustard and micro-algae as a feedstock for biofuel.
- Installed key infrastructure for an inland saline aquaculture centre which aims to facilitate the development of a $20 million seafood industry in the Riverland.
- Accelerated research through the Marine Innovation SA initiative by commencing capital works on the Lincoln Marine Science Centre and the release of a blueprint identifying key rate limiters and priorities to achieve South Australia’s Strategic Plan targets.
- Reinforced South Australia as a national leader in world-class bioscience capabilities through establishing operations as core partnership status in five new Cooperative Research Centres (CRC), including headquarters of the Pork CRC.
- Used DNA profiling in soil analysis to measure the population of marine organisms under tuna cages to help develop the State’s tuna aquaculture industry.
- Protected the State’s $60 million export-quality citrus industry from an unwanted peel pest in time for the winter harvest by developing an oil treatment, which enabled markets in China and Japan to be pursued while protecting the established US market.
- Improved handling technologies to transport fruit and vegetables to the remote indigenous communities of north-western South Australia.
- Delivered climate applications training to more than 400 primary producers and secured funding to research the management of heat stress in vines, frost stress in wheat and the application of climate risk information to the South Australia Murray Darling Basin Natural Resource Management Group.
- Developed tools and techniques to manage root zone salinity risk in order to protect the $2 billion horticulture industry in the Lower Murray Irrigation districts with funding support from federal and State sources.
- Developed a web-based guide to ensure compliance with food safety residue standards, in support of seafood exporters, with the sector responsible for exports worth $650 million.
- Demonstrated to the wine industry how to reduce water use by 30-50%, while maintaining grape yields and wine styles of Cabernet at Langhorne Creek.
• Negotiated support for the lentils, chickpeas, faba beans and field peas industries to pursue export markets through a National Pulse Germplasm Improvement program designed to address rate-limiting abiotic stresses.

TARGETS FOR 2006–07
• Position South Australia at the forefront of research supporting bioscience and primary sector growth by pursuing bids for Cooperative Research Centres. (T4.8, T1.10)
• Secure funding from the National Collaborative Research Infrastructure Strategy.
• Facilitate development of an Australian Biofuels Institute. (T4.8)
• Provide national leadership in adapting to climate change to help the State’s primary industry sector manage risk. (Obj 3)
• Develop expertise across government to reduce risks in food processing and handling. (Obj 2)
• Conduct pilot studies to turn farm wastes into a new production resource, generating income streams and promoting sustainability. (Obj 3)
• Increase market penetration of research products, including pasture varieties and salinity risk management irrigation tools. (T1.10)
STATE/LocaL GOVERNMENT RELATIONS

The Office for State/Local Government Relations (OSLGR) provides advice to the government on the constitution and operations of the legislative framework of the local government system in South Australia and facilitates effective working relationships between the State Government and Local Government within South Australia. OSLGR provides policy and advice to the SA Government, and works with Local Government Association (LGA), other local government peak bodies and associations, and local governments, to support local government in its role as a legitimate sphere of government.

During 2005–06:

- Reinforced the Local Government Association’s broad strategic directions promoting council elections to encourage nominations in regional areas, increase representation and participation from under-represented groups and improve data collection and analysis post election.
- Established the Inter Departmental Reference Group utilising existing State agency information networks and assisted with the development and implementation of joint projects consistent with strategic directions and key electoral dates.
- Continued supporting the Minister’s Local Government Forum that deals with strategic issues of importance to State and Local Government.
- Continued the alignment of State and Local Government strategic plans by providing support to the LGA project, Making the Connections, and promoting full participation by the Local Government sector.
- Contributed significantly to the work of developing the national Inter-Governmental Agreement Establishing Principles to Guide Inter-Governmental Relations on Local Government Matters.
- Completed a review of the framework for external review of councils’ administrative decisions and financial management.
- Progressed major infrastructure issues considered by the Minister’s Local Government Forum. A 30 year funding and governance agreement was entered into by the State Government and the LGA for stormwater management and flood mitigation.
- Produced a guide to assist councils to explore the notion of service agreements. The Local Government/Aboriginal Service Agreement Case Study Guide features a checklist for councils.

TARGETS FOR 2006–07

- Following the 2006 Local Government elections, review outcomes of strategies to increase voter turnout and encourage potential candidates, including from under-represented groups, and propose further measures if necessary. (T5.5)
- Provide statutory and administrative support for key Local Government financial governance reform measures. (T5.5)
- Identify and support Local Government best practice in civic engagement and community communication. (T5.5)
- Foster sustained education and support for Local Government members in the performance of their roles. (T5.5)
- Continue development of good intergovernmental relations by promoting a whole of Government policy approach and encouraging effective communications with Local Government through the Minister's Local Government Forum. (T5.7)
SUSTAINABLE, SOCIAL, ENVIRONMENT AND ECONOMIC DEVELOPMENT

REGIONAL OFFICES ASSIST IN THE REALISATION OF THE GOVERNMENT’S POLICY COMMITMENTS TO IMPROVE ECONOMIC DEVELOPMENT, SOCIAL AND ENVIRONMENTAL OUTCOMES FOR THE COMMUNITIES

Office of the Murray Mallee

The Office of the Murray Mallee established effective linkages between local communities and agencies of the State Government, leading to the establishment of projects and partnerships, which seek to fulfil State Government policies. It also seeks to assist in the realisation of the Government’s policy commitments to improve economic development, social and environmental outcomes for the communities identified as being of high need in the following regions: Mallee, Murraylands and the River Murray Communities.

The office will continue to foster sustainable development of the State’s natural resources and assets that deliver innovative and internationally competitive products and services supporting prosperous South Australian communities.

The following outcomes were achieved during 2005–06:

- Established a link between the Mallee Sustainable Farming Systems Project and the Murray and Mallee Strategic Taskforce through appointment of a member representative of both committees.
- Established Our Wellbeing Place, a community mental health resource and activity centre to service the Murray Bridge and Mallee area.
- Facilitated Murray and Mallee Strategic Taskforce Future Directions scoping workshop conducted by Rural Solutions SA.
- Gained representation on the Murraylands Regional Facilitation Group for Chairperson of Murray and Mallee Strategic Taskforce, Chief Executive Officer of the Murraylands Regional Development Board and the Executive Officer of the South Australian Murray Darling Basin Natural Resources Management Board.
- Two publications were produced to support the on-going development and directions of the Murray and Mallee Strategic Taskforce.

Office of the North

The Office of the North assists the Government’s policy commitments to improve the economic development, social and environmental outcomes in the northern Adelaide region.

During 2005–06:

- The Office of the North coordinated identification of regional projects that underpin the objectives of South Australia’s Strategic Plan, along with the Local Government Association, Office of State/Local Government Relations, City of Playford, City of Salisbury and Gawler Council.
- Further building of regional industry and education partnerships across industry and all education sectors has been resourced through funding of the Northern Futures Local Community Partnership.
- The Office of the North has supported the establishment of Northern Adelaide State Secondary Schools Alliance (NASSSA) that combines the 11 high schools in joint action enabling development of specialised curriculum centres and strong links to industry clusters.
• With its partners the Land Management Corporation, Housing SA and the City of Playford the Office of the North developed the Project Proposal that has secured State Government approval for the Playford North Regeneration Project.
• The Regional Industrial Land and Infrastructure project convened by the Office of the North has evolved into the State/Local Government Greater Edinburgh Parks master plan.
• The Health and Aged Care Industry Group supported by the Office of the North has commenced a Regional Workforce Development Plan for their sector.
• Regional Career Pathways to Industry was implemented by the NASSSA high schools with 556 students participating in vocational education and training courses.

**Office of the North West**

The Office of the North West aims to fulfill the Government’s policy commitments to improve economic development, and develop social and environmental opportunities for the communities identified as being of high need in the North West.

During 2005–06:

- Developed further employment opportunities for local job seekers by taking advantage of the strong public and private sector capital investment planned or currently underway in the region.
- Administered the South Australian Government’s Regions at Work program for the Western area of Adelaide.
- Facilitated the introduction of Boystown Employment Services into the Parks area to assist in achieving the Social Inclusion Board’s objectives in relation to severely disadvantaged youth in the region.
- Developed a program for indigenous students under the Commonwealth’s School Based New Apprenticeship with the cooperation of the Cities of Charles Sturt and Port Adelaide Enfield.
- In cooperation with Department of Education and Children’s Services, the Commonwealth Department of Education, Science and Technology’s Local Community Partnership and the University of South Australia developed a strategy to deliver stronger vocational education training in the health sector for the cluster of western suburbs schools.
- Developed a planning project with the cooperation of the Cities of Port Adelaide Enfield and Charles Sturt aimed at rejuvenating the Hanson Road precinct in line with other urban renewal initiatives occurring in the surrounding areas.

**Office for the Southern Suburbs**

The Office for the Southern Suburb’s primary objective is to provide a co-ordinated approach to the development of the region encompassing the Cities of Marion and Onkaparinga.

The Office for the Southern Suburbs supports an integrated approach to economic, social and environmental priorities, encouraging partnerships between organisations and providing a whole of government focus.

During 2005–06:

- Member of the Southern Metropolitan Employment and Skills Formation Network, which links people, skills and jobs.
- In partnership with Department of Trade and Economic Development and Invest Australia to secure Structural Adjustment Fund for South Australia with $17.9 million allocated to the region.
• Reference Group Member for the Flinders University - Urban Locational Disadvantage, Social Capital and Health project.
• Collaborated with the Cities of Marion and Onkaparinga to reduce graffiti in the Southern Suburbs.
• Working Group member for the Waterproofing the South project.
• Sponsored workshops and mentoring initiatives that provided young graffiti artist with legitimate canvases and career pathways.
• Collaborated with the Land Management Corporation (LMC), South Australian Housing Trust (SAHT), Planning SA and Land SA to develop a master plan and development deed for Seaford Meadows.
• Collaborated with the LMC, SAHT, and Adelaide Training and Employment Centre (previously known as Port Adelaide Training and Development Centre) to develop a master plan for the Australian Technical College – Adelaide South.
• Board member of the Southern Innovative Community Action Network (ICAN), which focuses on young people at risk of not completing their schooling.

TARGETS FOR 2006–07
• Workforce development strategy for the South, developed in partnership with Southern Metropolitan Employment and Skills Formation Network.
• Prepare an investment attraction strategy for the South.
• Develop a feasibility study for an investment incubator for the southern suburbs, with the cities of Marion and Onkaparinga and the Department of Trade and Economic Development to complete an incubator feasibility study for the southern suburbs.
• Develop a transport infrastructure cost benefits study.
• Clarify population growth management issues.
• Support Flinders University - Urban Locational Disadvantage, Social Capital and Health project.

Office of the Upper Spencer Gulf, Flinders Ranges and Outback
The Office of the Upper Spencer Gulf, Flinders Ranges and Outback assists with delivering the Government’s policy commitments to improve economic development, social and environmental outcomes in the Upper Spencer Gulf, Flinders Ranges and Outback.

The Office of the Upper Spencer Gulf, Flinders Ranges and Outback works with local leaders, community organisations, State Government agencies and the public to improve the delivery of services and the development of policy for the region.

During 2005–06:
• Assisted in the Steamtown Peterborough re-development.
• Assisted with the Declaration of the Air Route Adelaide to Port Augusta.
• Assisted with the formation of the Port Augusta Strategic Youth Partnerships.
• Conducted consultations with the Leigh Creek, Copley and Lyndhurst Progress Associations building on the Northern Flinders Regional Plan.
• Hosted a business breakfast in Port Augusta to inform local leaders, community organisations and business of major State Government economic and social initiatives.
• Assisted in establishing the Port Augusta Aerodrome Task Force.
VOLUNTEERS

PIRSA’s Office for Volunteers (OFV) is the lead agency responsible for achieving South Australia’s Strategic Plan target (T5.6) of a 50% volunteer participation rate. OFV facilitates the implementation of the Advancing the Community Together (ACT) Partnership to build stronger communities by developing and supporting the volunteer sector in South Australia. It also advocates for the volunteer sector within government and is the lead agency for cross sector policy initiatives. The OFV develops government policy on volunteering and coordinates subsequent volunteer infrastructure support.

During 2005–06:

- Achieved the highest volunteering rate in Australia with 51% of the South Australian population participating in volunteering, reaching South Australia’s Strategic Plan target four years ahead of schedule.
- Reviewed Office for Volunteers grant process to align outcomes to South Australia’s Strategic Plan objectives. The OFV led a process that enabled SA Government agencies to simplify the processes for small grants.
- Developed the Volunteer Emergency Recovery Information System (VERIS) to enable management of people who spontaneously volunteer following disasters.
- Completed review of Advancing Community Together Partnership.
- Developed in partnership with University of South Australia the Community Webs Program, to provide free websites to community organisations.
- Delivery of free training programs conducted by volunteering organisations, Volunteering SA, Southern Volunteering, Northern Volunteering and regional Volunteer Resource Centres.
- Continued development of information resources for community organisations, including risk management, valuing volunteers, dispute resolution and engaging people with disabilities.
- Free police checks were introduced for volunteers working with incorporated, not-for-profit, non-government organisations that provide services to vulnerable groups such as children, the aged and people with disabilities.
- A website with consolidated information on SA Government grant programs was launched.

TARGETS FOR 2006–07

- Maintain the current 50% volunteer participation rate. (T5.6)
- Implement outcomes of Advancing Community Together Partnership review.
- In partnership with Flinders University, develop a strategy for community organisations to adopt better promotional tools.
- Continue the development of strategies, in partnership with the Department for Families and Communities, for the management of non-affiliated volunteers in emergency/recovery situations.
- Develop strategies to utilise volunteer opportunities for secondary students that will underpin employment and/or tertiary education opportunities.
- Develop a new marketing campaign to promote volunteering more broadly in the community.
AGENCY SUPPORT

OBJECTIVE 1 – GROWING PROSPECTIVITY

- EXPORTS (T1.12)
- MINERALS AND EXPLORATION (T1.15)
- COST-EFFECTIVENESS OF GOVERNMENT SERVICES (T1.18)
- TIMELY AND TRANSPARENT GOVERNMENT DECISION MAKING (1.19)

The Corporate Division provides governance functions and support services to the business divisions of PIRSA and some external clients. The Corporate services are diverse and wide ranging, including communications and marketing, corporate strategy and policy, finance and shared business services, risk management and audit and human resource management. Outposted legal services are also available through an arrangement with the Crown Solicitor’s Office.

Throughout the reporting year 2005–06, Corporate coordinated the smooth transition of functions and staff from other agencies into PIRSA:
- Planning SA
- Office for Local Government
- Office of the North, Office for the Southern Suburbs, Office of the North West, Office of the Murray Mallee, Office of the Upper Spencer Gulf, Flinders Ranges and Outback
- Office for Volunteers
- forest policy functions of Forestry SA.

Corporate continues to service a range of external clients. These include the recently formed Port Adelaide Maritime Corporation, the Motor Accident Commission and the Department of Trade and Economic Development. The South Australian Motor Sport Board also renewed arrangements to provide information technology support for a further three years for key events such as Clipsal 500.

Communications and Marketing

During 2005–06, PIRSA’s Communications and Marketing team delivered high-level communication strategies and advice to support the agency’s various business divisions.

Activities included:

- Developed and implemented communication strategies for business groups, Caulerpa taxifolia program, Fruit Fly Community Awareness Strategy and State Biosecurity Plan, Gawler River floods.
- Participated in state-based and national emergency exercises for disease incursions.
- Presentation materials for overseas trade delegations and conferences.
- Prepared Stock Journal supplement ‘Open Gate’ to showcase PIRSA’s innovation and achievements to key external stakeholders.
- Primetime produced quarterly, PIRSA’s flagship internal magazine promoting staff innovation and achievements.

Corporate Strategy and Policy

Corporate Strategy and Policy continued to play an enabling role across PIRSA Divisions, supporting industry-based planning and the strategic focus of the agency.
Key projects included:

- Economic impact reports on water reallocation, water use efficiency, fisheries economics, mineral resources, market based instruments and modelling the chicken industry.
- ‘Rate Limiter’ methodology for analysing industry competitiveness, applied across 17 agri-food sectors.
- In-depth structural analyses of the citrus and olive sectors.
- Triple-bottom-line ScoreCards for grains and water resources based industries.

**TARGETS FOR 2006–07**

- Complete implementation of ‘Rate Limiter’ methodology.
- Complete socio-economic analysis of the Riverland and competitiveness reports for at least two industry sectors.
- A review of triple-bottom-line methodology to streamline and ensure consistency of analyses.
- Undertake economic evaluations of fisheries comparative performance benchmarks, aquaculture zones, the Marine Science Centre, health of the Lower Murray, the CRC for Irrigation Futures and management of salt affected pastures.

**Finance and Shared Business Services**

**BUDGET STRATEGY**

An improved financial framework was implemented to assist PIRSA Divisions to manage finances in keeping with the requirements of the South Australian Government.

**BUSINESS SERVICES**

The State Procurement Authority granted a procurement authority of $1.1 million for the agency, up from $385 000, reflecting confidence in procurement processes in PIRSA.

Projects managed during the year include:

- New reception centres at PIRSA’s two Grenfell Street premises which have boosted face-to-face customer service and improved security for staff and visitors.
- Facilities at all PIRSA sites were reviewed for compliance with Disability Discrimination Act 1992.
- An agency-wide security policy was implemented for the management of risks to people, information and assets.
- Following PIRSA Corporate Executive endorsement of the Greening of Government Operations (GoGO) Framework, Green PIRSA Implementation Plan and PIRSA Environmental Policy commenced to guide improved environmental performance of business operations.

**TARGETS FOR 2006–07**

- Undertake high priority work on facilities to improve access for people with disabilities.
- Develop a communication/education strategy and action plans that will lead to improved environmental performance of the agency.

**FINANCIAL SERVICES**

Financial and accounting policies were standardised for PIRSA accounts payable and fixed asset management to improve the integrity and completeness of financial information.
An evaluation of electronic approval of payable invoices was conducted using scanning and workflow technology. Further efficiency of the approval process will be investigated.

**PRUDENTIAL AND RURAL FINANCIAL SERVICES**

Rural Finance and Development was renamed ‘Prudential and Rural Financial Services’ in response to a growing demand for prudential services.

The services included delivery of financial assistance programs, including the Lower Eyre Peninsula Bushfire Reestablishment Program, FarmBis and flood recovery grants following the Gawler River floods.

The Service also contributed to a new national framework for delivery of rural financial counseling services.

Prudential and Rural Financial Services performance rated favorably against targets:

- A customer satisfaction level of 93% exceeded the target of 90%.
- The target of 600 applications was exceeded with 1,804 applications processed.
- Arrears of 0.1% for the loan portfolio exceeded the target of 5% or less.

**Grants and Loans Approved**

During 2005–06, 1,804 grants and loans totalling $10,596,746 were approved under various schemes including grants made on behalf of Department of Water, Land and Biodiversity, the Indigenous Land Corporation and Energy SA.

<table>
<thead>
<tr>
<th>Scheme</th>
<th>Number of applications approved</th>
<th>Amount approved ($)</th>
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<tr>
<td>FarmBis</td>
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<td>5,203,333</td>
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<td>Exceptional Circumstances</td>
<td>104</td>
<td>2,436,178</td>
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<td>Lower Murray</td>
<td>32</td>
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<td>Rural Industry and Development Fund</td>
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<td>Rural Financial Counselling</td>
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<td>Lower Eyre Peninsula Bushfire Reestablishment</td>
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<td>854,000</td>
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<td>DWLBC/ILD and Energy SA schemes</td>
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<td>TOTAL</td>
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<td>10,596,746</td>
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</tbody>
</table>

*Includes grants and loans approved as a commitment during 2005–06 and will vary from actual payments.

**SHARED SERVICES MANAGEMENT**

Corporate continued to provide performance reports to an increasing number of customers. The same format is applied to performance reports for both internal and external customers.

In 2006–07 a new system will record time and work effort for Corporate staff.
**Human Resources**

Corporate Human Resources (HR) was restructured to align the key program areas: Workforce Strategy and Development, Organisational Learning and Development, HR Consulting, Employee Relations and Occupational Health, Safety and Welfare.

**Workforce Strategy and Development**

Corporate HR commenced development of a workforce planning strategy for the agency in partnership with PIRSA Business Divisions.

PIRSA has specific skill shortages. Industry and scientific sectors directly compete for these skills. In response, PIRSA is working towards providing the benefits and environment to attract and retain individuals with the desired skills. An innovative approach to retaining key staff is under development.

**Organisation Learning and Development**

The Performance Management and Development framework and templates have been aligned with agency outcomes, priorities and planning processes.

Performance Agreements are in place at Executive level. These agreements include the agency’s achievements towards South Australia’s Strategic Plan targets as well as performance management and development.

Women have been supported to undertake the Australian Institute of Company Directors Program. PIRSA has nominated a number of senior women for registration and potential placement on public sector boards and committees.

**HR Consulting**

HR Consulting developed a new policy framework that is aligned to key HR frameworks such as Workforce Strategy, Performance Management and Development, OHSW. Policies were researched and benchmarked across the public sector to ensure each policy is relevant to the diverse nature of PIRSA’s business.

**Employee Relations**

Corporate HR provided advice and support to PIRSA Divisions on issues associated with protection of merit and equity.

**Occupational Health, Safety and Welfare**

A number of initiatives addressed the Workplace Safety Management Strategy:

- Delivery of innovative training programs
- Continuous improvement of PIRSA’s Safety Management System.

**Information Management**

**CUSTOMER SERVICES**

Customer Services relocated to a new PIRSA reception centre with improved electronic access and digital information. A capture project continues, transferring data from hardcopy into a digital record.

**RECORDS MANAGEMENT**

The new electronic document and records management system is being progressively implemented, to improve management and accessibility of information for staff.
During a three-year project, 2000 linear metres of departmental records were sentenced and decommissioned at Walkley Heights storage facility.

The new PIRSA Corporate Policy Development and Management Framework was developed and due to be implemented in 2006–07. The framework will guide the development and management of policies consistent with Federal and State government legislation and PIRSA’s business objectives.

**SPATIAL INFORMATION**

Spatially related information is critical to PIRSA operations and for providing advice to industry. There is a growing demand for spatial information and analysis.

Major projects in 2005–06 included:

- Mapping services for emergency management activities including Lower Eyre Peninsula Bushfire and Gawler River Floods.
- Spatial analysis to determine opportunities for intensive farming activities.
- Development of a mapping tool ‘easymapper’, providing staff with access to spatial information and ability to view, enquire and print basic maps.

**INFORMATION AND COMMUNICATION TECHNOLOGY**

A trial of a new content management system for PIRSA web sites is underway.

PIRSA Internet home page is being redesigned to improve access to information, especially for people with disabilities.

Participation in whole-of-government Future Information and Communication Technology contract transitions continued. New support arrangements were implemented for managed network services, client computing and server equipment contracts.

Information and Communication Technology (ICT) infrastructure continues to be upgraded to meet increasing demands for new systems, to improve internal business processes and provide electronic information to customers. Collaboration with other government agencies led to an opportunity to participate in further broadband network initiatives. These initiatives will improve data communication links and services to Roseworthy, West Beach and Mount Gambier, in addition to Port Lincoln and Port Augusta.

Storage and backup technologies have been improved. Server infrastructure is being replaced in accordance with the infrastructure management plan.

Further functionality has been added to the Primary Industries Information Management System. These functions include apiary financial transactions, receipting for the Animal Health group, entry of financial data to PIRSA’s financial system and mandatory registration for Animal Health.

A fleet management strategy has been developed to improve monitoring and management of PIRSA’s personal computer fleet.

**PUBLISHING SERVICES**

Long-term and safe storage service for DVD copies of agency publications and plans is being emphasised to manage the risk of lost data. Services and products were promoted by visits to metropolitan and near-country offices. This customer service will be expanded in 2006–07.
Major productions during 2005–06 included the South Australian Dimension Stone CD, South Australian Rangelands and Aboriginal Lands Wildlife Management Manual, Landscaping for Fire Protection booklet (in response to the Eyre Peninsula bushfire disaster), Awareness of Hazardous Substances (in three languages to assist primary producers) and several editions of the MESA Journal. A variety of poster and promotional presentations in both electronic and hardcopy format were also prepared.

**TARGETS FOR 2006–07**

- Finalise transition to whole-of-government Future Information and Communication Technology contracts for Messaging Systems and Distributed Computing Support Services.
- Complete enhancements to Primary Industries Information Management System to support the Fisheries Division. Further improvements to financial processing.
- Implement a Software Asset Management function to meet whole-of-government and legal requirements for the licensing and use of computer software.

**Risk Management and Audit**

The PIRRISK system assists PIRSA Divisions to mitigate potential risks and maximise opportunities while achieving strategic and operational objectives. The risk criteria and matrix were amended to more closely reflect the changed operating environment of PIRSA Divisions.

Internal audits ensured adequate controls are in place to achieve PIRSA’s planned goals, within acceptable risk tolerances.

The PIRSA Risk and Audit Committee, comprising PIRSA senior managers, an independent member and an observer from the Auditor General’s Department, assisted PIRSA Corporate Executive to fulfil governance responsibilities.

**TARGETS FOR 2006–07**

- Complete and evaluate a Business Continuity Plan for PIRSA.
- Complete and report against Legal Compliance Framework for PIRSA.
MANAGEMENT OF HUMAN RESOURCES
Employee Numbers, Genders and Status

Persons at 30 June 2006  1 680

FTEs at 30 June 2006  1 571.2

Gender at 30 June 2006
\[
\begin{array}{lll}
\text{% Persons} & \text{% FTE} \\
\text{Male} & 57.9 & 60.0 \\
\text{Female} & 42.1 & 40.0 \\
\end{array}
\]

Number of persons separated from the agency during the 2005–06 financial year 356

Note: 67 employees were transferred from PIRSA as a result of intra government functional transfers

Number of persons recruited to the agency during the 2005–06 financial year 594

Note: 289 employees were transferred into PIRSA as a result of intra government functional transfers
50 casual persons who were recruited during 2005–06 but not paid in the last pay period in June 2006

Number of persons on leave without pay at 30 June 2006 45

NUMBER OF EMPLOYEES BY SALARY BRACKET AT 30 JUNE 2006

<table>
<thead>
<tr>
<th>Salary Bracket</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>$0 – $40,399</td>
<td>146</td>
<td>211</td>
<td>357</td>
</tr>
<tr>
<td>$40,400 – $54,999</td>
<td>255</td>
<td>249</td>
<td>504</td>
</tr>
<tr>
<td>$55,000 – $67,999</td>
<td>332</td>
<td>182</td>
<td>514</td>
</tr>
<tr>
<td>$68,000 – $88,999</td>
<td>203</td>
<td>60</td>
<td>263</td>
</tr>
<tr>
<td>$89,000+</td>
<td>36</td>
<td>6</td>
<td>42</td>
</tr>
<tr>
<td>Total</td>
<td>972</td>
<td>708</td>
<td>1 680</td>
</tr>
</tbody>
</table>

STATUS OF EMPLOYEES IN CURRENT POSITION AT 30 JUNE 2006

<table>
<thead>
<tr>
<th>FTEs</th>
<th>Ongoing</th>
<th>Short-term contract</th>
<th>Long-term contract</th>
<th>Other (Casual)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>599.7</td>
<td>53.8</td>
<td>262.2</td>
<td>26.4</td>
<td>942.1</td>
</tr>
<tr>
<td>Female</td>
<td>373.8</td>
<td>93.4</td>
<td>142.5</td>
<td>19.4</td>
<td>629.1</td>
</tr>
<tr>
<td>Total</td>
<td>973.5</td>
<td>147.2</td>
<td>404.7</td>
<td>45.8</td>
<td>1 571.2</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Persons</th>
<th>Ongoing</th>
<th>Short-term contract</th>
<th>Long-term contract</th>
<th>Other (Casual)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>605</td>
<td>55</td>
<td>266</td>
<td>46</td>
<td>972</td>
</tr>
<tr>
<td>Female</td>
<td>408</td>
<td>101</td>
<td>157</td>
<td>42</td>
<td>708</td>
</tr>
<tr>
<td>Total</td>
<td>1 013</td>
<td>156</td>
<td>423</td>
<td>88</td>
<td>1 680</td>
</tr>
</tbody>
</table>
## Executives

<table>
<thead>
<tr>
<th>Classification</th>
<th>Ongoing Male</th>
<th>Ongoing Female</th>
<th>Contract tenured Male</th>
<th>Contract tenured Female</th>
<th>Contract untenured Male</th>
<th>Contract untenured Female</th>
<th>Total Male</th>
<th>Total Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>EXEC0A</td>
<td>0</td>
<td>0</td>
<td>9</td>
<td>0</td>
<td>7</td>
<td>3</td>
<td>16</td>
<td>3</td>
<td>19</td>
</tr>
<tr>
<td>EXEC0B</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>0</td>
<td>6</td>
<td>1</td>
<td>10</td>
<td>1</td>
<td>11</td>
</tr>
<tr>
<td>EXEC0C</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>0</td>
<td>4</td>
<td>1</td>
<td>7</td>
<td>1</td>
<td>8</td>
</tr>
<tr>
<td>EXEC0D</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>EXEC0F</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>0</td>
<td>0</td>
<td>17</td>
<td>0</td>
<td>17</td>
<td>5</td>
<td>34</td>
<td>5</td>
<td>39</td>
</tr>
</tbody>
</table>

## Leave Management

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Sick leave taken</td>
<td>5.4</td>
<td>5.4</td>
<td>4.9</td>
<td>5.2</td>
</tr>
<tr>
<td>Family carer's leave taken</td>
<td>0.1</td>
<td>0.5</td>
<td>0.5</td>
<td>0.5</td>
</tr>
<tr>
<td>Special leave with pay</td>
<td>1.0</td>
<td>0.4</td>
<td>0.6</td>
<td>0.6</td>
</tr>
</tbody>
</table>

## Workforce Diversity

<table>
<thead>
<tr>
<th>Age Bracket</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
<th>% of Total</th>
<th>Benchmark*</th>
</tr>
</thead>
<tbody>
<tr>
<td>15 – 19</td>
<td>5</td>
<td>3</td>
<td>8</td>
<td>0.48</td>
<td>7.9</td>
</tr>
<tr>
<td>20 – 24</td>
<td>40</td>
<td>65</td>
<td>105</td>
<td>6.25</td>
<td>10.7</td>
</tr>
<tr>
<td>25 – 29</td>
<td>93</td>
<td>121</td>
<td>214</td>
<td>12.74</td>
<td>9.8</td>
</tr>
<tr>
<td>30 – 34</td>
<td>112</td>
<td>107</td>
<td>219</td>
<td>13.04</td>
<td>10.5</td>
</tr>
<tr>
<td>35 – 39</td>
<td>92</td>
<td>91</td>
<td>183</td>
<td>10.89</td>
<td>11.4</td>
</tr>
<tr>
<td>40 – 44</td>
<td>100</td>
<td>67</td>
<td>167</td>
<td>9.94</td>
<td>12.4</td>
</tr>
<tr>
<td>45 – 49</td>
<td>158</td>
<td>110</td>
<td>268</td>
<td>15.95</td>
<td>12.4</td>
</tr>
<tr>
<td>50 – 54</td>
<td>166</td>
<td>86</td>
<td>252</td>
<td>15.00</td>
<td>10.9</td>
</tr>
<tr>
<td>55 – 59</td>
<td>153</td>
<td>37</td>
<td>190</td>
<td>11.31</td>
<td>8.3</td>
</tr>
<tr>
<td>60 – 64</td>
<td>39</td>
<td>16</td>
<td>55</td>
<td>3.27</td>
<td>4.4</td>
</tr>
<tr>
<td>65+</td>
<td>14</td>
<td>5</td>
<td>19</td>
<td>1.13</td>
<td>1.3</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>972</td>
<td>708</td>
<td>1680</td>
<td>100.00</td>
<td>100.0</td>
</tr>
</tbody>
</table>

* Benchmark as at January 2006 from ABS Supertable LM8

<table>
<thead>
<tr>
<th>Aboriginal or Torres Strait Islander</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
<th>% of Agency</th>
<th>Benchmark*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aboriginal or Torres Strait Islander</td>
<td>5</td>
<td>0</td>
<td>5</td>
<td>0.3</td>
<td>2.0%</td>
</tr>
</tbody>
</table>

* Target from South Australia’s Strategic Plan
### CULTURAL AND LINGUISTIC DIVERSITY AT 30 JUNE 2006

<table>
<thead>
<tr>
<th>Name</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
<th>% of Agency</th>
<th>SA Community*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of employees born overseas</td>
<td>96</td>
<td>70</td>
<td>166</td>
<td>9.88</td>
<td>20.3%</td>
</tr>
<tr>
<td>Number of employees who speak language(s) other than English at home</td>
<td>6</td>
<td>8</td>
<td>14</td>
<td>0.83</td>
<td>15.5%</td>
</tr>
</tbody>
</table>

*Benmarks from ABS Publication Basic Community Profile (SA) Cat No. 2001.0

### NUMBER OF EMPLOYEES WITH ONGOING DISABILITIES REQUIRING WORKPLACE ADAPTATION AT 30 JUNE 2006

<table>
<thead>
<tr>
<th>Male</th>
<th>Female</th>
<th>Total</th>
<th>% of Agency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>17</td>
<td>7</td>
<td>24</td>
</tr>
</tbody>
</table>

### Voluntary Flexible Working Arrangements

<table>
<thead>
<tr>
<th>Leave Type</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchased leave</td>
<td>13</td>
<td>7</td>
<td>20</td>
</tr>
<tr>
<td>Flexitime</td>
<td>750</td>
<td>599</td>
<td>1349</td>
</tr>
<tr>
<td>Compressed weeks</td>
<td>11</td>
<td>4</td>
<td>15</td>
</tr>
<tr>
<td>Part-time job share</td>
<td>14</td>
<td>68</td>
<td>82</td>
</tr>
<tr>
<td>Working from home</td>
<td>32</td>
<td>21</td>
<td>53</td>
</tr>
</tbody>
</table>

### Training and Development

<table>
<thead>
<tr>
<th>Salary Bracket</th>
<th>% with a plan negotiated within 2005–06</th>
</tr>
</thead>
<tbody>
<tr>
<td>$0 - $38,599</td>
<td>50</td>
</tr>
<tr>
<td>$38,600 - $49,999</td>
<td>46</td>
</tr>
<tr>
<td>$50,000 - $65,999</td>
<td>47</td>
</tr>
<tr>
<td>$66,000 - $85,999</td>
<td>44</td>
</tr>
<tr>
<td>$86,001+</td>
<td>53</td>
</tr>
</tbody>
</table>

### TRAINING EXPENDITURE AS PERCENTAGE OF TOTAL REMUNERATION EXPENDITURE

<table>
<thead>
<tr>
<th>Target 2005–06</th>
<th>Actual 2005–06</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>3.5</td>
</tr>
</tbody>
</table>

*Note: Data is currently not available by salary bracket.*
Equal Employment Opportunity Programs

Youth Training Strategy
In support of the South Australia’s Strategic Plan target (T1.3) PIRSA has continued to participate in the SA Government Youth Training Scheme employing seven trainees who were placed in Outback Areas Community Development Trust, Animal Health, SARDI and Minerals Energy and Resources.

Indigenous recruitment and development strategy
Corporate HR developed a plan to recruit a group of Aboriginal trainees each year, in line with South Australia’s Strategic Plan target of increasing the employment of Aboriginal persons (T6.2). There is a commitment to place the trainees into vacancies during, or at the end, of their traineeship. A significant component in the successful placement and support of trainees is a mentoring program and the establishment of an Aboriginal reference group.

Strategy for employment of people with a disability
In line with the whole of government strategy, “Promoting Independence: Disability Actions Plans for SA”, staff underwent awareness training and more specifically HR practitioners were trained in strategies to assist in employing people with a disability. PIRSA in conjunction with the Commonwealth Rehabilitation Service supported a number of placements of people with a disability on work hardening programs.

Gender Reporting
PIRSA Workforce Reports continue to highlight that the representation of women in the PIRSA workforce (42%) is less than the representation of women in the South Australian Public Sector (64%) and that many of the positions occupied by women are at the lower end of the classification scale.

When looking at gender representation in PIRSA by classification, of the Public Sector Management Act (PSM) positions, women clearly dominate the lower classification levels, representing 66% of all positions below ASO-3 (equivalent). From ASO-3 (equivalent) and above, men represent 62% of all positions. Improvements in the representation of women at ASO-3 (equivalent) and above have been made, with women representing 38% of these positions in 2006, compared to 34% in 2005.

For the first time, PIRSA has achieved its target of 25% of women at ASO-6 level (equivalent) and above relative to total ASO-6 (equivalent) and above (PSM Act Employees only). (Data source: PIRSA Workforce Report June 2006).

Sixteen women from across PIRSA Divisions participated in the PIRSA Women in Leadership Program. This takes the total number of women in PIRSA who have participated in Women in Leadership Programs to 145.

Four women from PIRSA Divisions participated in the PIRSA and DWLBC Leadership for the Future Program, taking the total number of women in PIRSA who have participated in Leadership for the Future Programs to 38.

Occupational Health, Safety and Injury Management
PIRSA’s performance in Occupational Health, Safety and Welfare (OHSW) and Injury Management (IM) excelled again.
Key highlights include:

- A reduction in the Lost Time Injury Frequency Rate (LTIFR) to 3.6 in 2005–06, compared to 6.04 in 2004–05.
- The result of 3.5 days for severity of injuries incurred was significantly less than the Government’s average of 8.8 average days lost per claim.
- PIRSA achieved all targets of the Whole of Government Workplace Management Strategy for the second consecutive year.
- A new OHSW and IM Strategic Plan 2006–2009 was developed.
- Collaboration strengthened relationships were between OHSW Committees.

Statistics are included in Appendix 2.

The following report summarises the highlights and major activities for the year:

Government’s Workplace Safety Management Strategy (WSMS) 2004–2006 and performance targets

PIRSA again met all 10 OHSW and IM targets for the 2005–06 period in line with the Government’s WSMS 2004–2006. PIRSA is the only Government agency to have achieved 100% of the Government’s OHSW and IM performance targets over both years of the strategy.

New PIRSA OHSW and IM Strategic Plan

A new OHSW and IM Strategic Plan (2006–2009) was developed in consultation with key stakeholders. The plan consists of five strategic directions:

1. Continue to minimise the OHSW and IM risks to our employees
2. Foster leadership at all levels and ensure a proactive approach is taken to continuously improve OHSW and IM systems
3. Ensure adequate resourcing of the OHSW and IM System
4. Continue to develop the capabilities of all employees that support their health, safety and welfare
5. Continue to enhance the health and welfare of employees.

OHSW Performance Scorecard

Work commenced on an improved reporting format for OHSW injury management performance.

PIRSAFE Procedure Review

A review was undertaken of 12 PIRSAFE Procedures.

OHSW Committee Review

A major review of PIRSA’s OHSW consulting structure occurred, resulting in improved integration and divisional OHSW committees.

PIRSA / DFEEST OHSW Mock Court

A successful and innovative OHSW Mock Court was jointly run by PIRSA and DFEEST for Executive members and health and safety representatives. This forum provided an excellent opportunity to increase understanding of the role of ‘responsible officers’ and senior managers, under the new SafeWork SA legislation and the steps involved in prosecution.
OTHER MATTERS

Account Payment Performance

Treasurer's Instruction 11 (Public Finance and Audit Act 1987) requires all undisputed accounts to be paid within 30 days of the date of the invoice or claim or the date first received by the agency unless there is a discount or a written agreement between the agency and the creditor. As indicated in the table below, PIRSA paid 80% of all invoices in 2005–06 on time. This compares with 80% of all invoices paid on time in 2004–05. This performance is based upon the date of the invoice or claim.

An investigation was undertaken during 2005–06 to test the benefits of implementing scanning and electronic approval of accounts payable invoices using workflow technology. This investigation found that a feasibility study is required to be undertaken prior to the development and implementation of such an electronic workflow process across PIRSA.

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Accounts paid</th>
<th>Amount paid</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Number</td>
<td>%</td>
</tr>
<tr>
<td>Paid by the due date</td>
<td>50 763</td>
<td>80</td>
</tr>
<tr>
<td>Paid late but within 30 days of due date</td>
<td>9 531</td>
<td>15</td>
</tr>
<tr>
<td>Paid more than 30 days from due date</td>
<td>3 131</td>
<td>5</td>
</tr>
</tbody>
</table>

Contractual Arrangements

PIRSA had one contractual arrangement in place during 2005–06 where the contract value exceeds $4 million in total and extends beyond a single year. The contract was entered into by PIRSA in 2003–04 with The Gribbles Group Ltd for the provision of veterinary diagnostic services to the livestock industry (including apiary and aquatic industries). This service provides data on the incidence of and control of diseases and residues in South Australia, which is then used to minimise the incidence of diseases and residues in livestock or livestock products. The contract with The Gribbles Group Ltd is for a five-year term and has a total value of $4.3 million (or $860 000 per annum).

Fraud

There were no instances of fraud reported during 2005–06.

Internal Audit completed a review of PIRSA’s Fraud Risks including procurement, human resource management and identity fraud. Additionally a subsequent fraud and corruption review was completed with PIRSA Fisheries. Both internal audits identified a number of opportunities to strengthen controls and improve business processes.

Urban Design Charter

The Planning SA Division of PIRSA has delivered several initiatives in relation to public realm projects and the Urban Design Charter:

The South Australian Urban Design Charter

The South Australian Urban Design Charter was released in November 2004, committing Government Agencies to the principles and practice of good urban design. Nine key agencies have since been involved in implementation of the Charter, assisted by an agency guide prepared by Planning SA. Further work was undertaken in 2005–06 with those agencies to review and adjust the implementation and annual reporting of the policy.
North Terrace Redevelopment
The completion of Stage 1 of the North Terrace Redevelopment was marked by the commissioning of the major art work ‘14 pieces’ by the Premier and Lord Mayor in October 2005. Stage 2, comprising works between Pulteney Street and Frome Street/Frome Road, was approved by the Public Works Committee in August 2005. Commencement on site has been delayed by traffic engineering investigations and is now anticipated in July 2006.

Planning Policy – Neighbourhood Character
In 2005–06 Planning SA began the translation of its 2004 Neighbourhood Character Study into planning policy, using the review of a relevant council development plan as a model to test the separation of ‘character’ residential areas from ‘heritage conservation’ areas.

Public Realm Grants Program – Places for People and ROSES
The Places for People program provided further grants in 2005–06 to assist councils across the State with public space improvement strategies and projects. The program, which is seen by local government to be an effective catalyst for investment in strategic urban design projects, supports a number of the objectives of South Australia’s Strategic Plan as well as the Planning Strategy. It emphasises the importance of urban design principles and the involvement of professional expertise and community consultation in the management or creation of urban public places. It fosters a culture of strategic urban design in councils, establishing practices that will benefit all future public realm projects. Nine new projects have been funded to the value of $1.175 million bringing the total value of the 93 grants under the program so far to $5.405 million.

Over the past financial year, the government has allocated over $2 million in grants towards the implementation of open space projects (ROSES) throughout the State. These projects include:

- Port Adelaide Enfield – development of an open space plan
- Port Pirie – foreshore revitalisation
- Salisbury – Dry Creek land purchase
- Adelaide Hills - South Verdun land purchase
- Onkaparinga - Sturt River Linear Park land purchase
- West Torrens - River Torrens Linear Park upgrade
- Charles Sturt - River Torrens Linear Park upgrade
- Unley - Unley Orphanage open space concept plan
- Norwood Paynemah and St Peters - Linde Reserve Dunstone Grove concept plan
- Streaky Bay - foreshore upgrade
- Victor Harbor - Encounter Bay foreshore trail
- Yorke Peninsula - Point Turton foreshore upgrade
- Tumby Bay - foreshore concept Plan
- Adelaide City Council - parklands trails

Coast Park
Coast Park is an initiative to link the many special places of interest along Adelaide’s highly valued and diverse coastline to further enhance public use and enjoyment of the coast.

The Government of South Australia has continued its commitment to this project by providing funding of over $1.3 million this financial year to local government under the Coast Park initiative for the purchase of foreshore land at O’Sullivan Beach and the continued development of a publicly accessible linear park along the metropolitan coastline.
Planning SA funded the Urban Forest Revegetation part of the Coast Park Project works. Urban Forest Revegetation won a United Nations Association of Australia's World Environment Day 2006 Award in the category 'Excellence in Marine and Coastal Management'.

**Regional Impact Assessment Statements**
No Regional Impact Assessment Statements were required during 2005–06.

**Asbestos Management**
All PIRSA owned sites with asbestos containing material have been inspected and a program that recommends on remediation or maintenance is being developed. No new occurrences of asbestos have been identified at any sites while the condition of some sites have been reclassified, based on advice from the Department of Administrative and Information Services.

### Priority and removal activities

<table>
<thead>
<tr>
<th>Site Asbestos Presence Status</th>
<th>Priority for Risk Assessment</th>
<th>No of sites in Priority for Assessment category</th>
<th>Risk Reduction Program Activities conducted during 2005–06</th>
<th>Quantification of Activities (By Item / By Area / By $)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insufficient data</td>
<td>Urgent</td>
<td>1</td>
<td>Loxton Research Centre (visitors quarters)</td>
<td>Remove broken sheet</td>
</tr>
<tr>
<td>Unstable, Accessible; or Unstable, Damaged or Decayed</td>
<td>Urgent</td>
<td>7</td>
<td>Loxton Research Centre (visitors quarters)</td>
<td>Remove broken sheet $1,418</td>
</tr>
<tr>
<td>Unstable, Inaccessible; or Unstable, Partly Accessible</td>
<td>High</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stable, Accessible; or Stable, Accessible, Initial Signs of Decay</td>
<td>Medium</td>
<td>17</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stable, Inaccessible; or Stable, Partly Accessible</td>
<td>Low</td>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Asbestos Free</td>
<td>Not applicable</td>
<td>20</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Risk reduction

<table>
<thead>
<tr>
<th>Site category Scale</th>
<th>Site performance Score</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>Not assessed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Site Risk level</td>
<td>Severe</td>
<td>Major</td>
<td>Moderate</td>
<td>Minor (threshold category)</td>
<td>No risk (target category)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>% of Sites in Category at year's commencement</td>
<td>0%</td>
<td>15.4%</td>
<td>15.4%</td>
<td>21.5%</td>
<td>36.9%</td>
<td>10.8%</td>
<td></td>
</tr>
<tr>
<td>Adjusted % after Annual Reduction Activity</td>
<td>0%</td>
<td>18.8%</td>
<td>16.7%</td>
<td>20.8%</td>
<td>41.7%</td>
<td>2.1%</td>
<td></td>
</tr>
</tbody>
</table>
**Disability Action Plans**

PIRSA is committed to the rights of people with disabilities and will promote the recognition and acceptance within PIRSA of the principle that people with disabilities have the same fundamental rights as the rest of the community.

PIRSA’s Disability Action Plan has been developed to fulfil the inclusive and non-discriminatory requirements of progressive legislation, and policies.

The central tenet of PIRSA’s Plan is the whole-of-government approach. By building a stronger understanding of the issues, the Plan will continue the process of an inclusive and accessible environment within PIRSA.

PIRSA’s progress on the key outcomes to be achieved through the implementation of the Whole of Government Promoting Independence – Disability Action Plans for South Australia are:

1. **PORTFOLIOS AND THEIR AGENCIES ENSURE ACCESSIBILITY TO THEIR SERVICES TO PEOPLE WITH DISABILITIES.**
   PIRSA’s Disability Action Plan and Implementation Strategy 2004–2006 was developed and implemented. A dedicated resource has been committed to coordinate disability matters within PIRSA.
   PIRSA actively promotes and supports Disability Works Australia in recruitment strategies for people with disabilities.
   PIRSA has provided several work hardening placements for people with disabilities from the Commonwealth Rehabilitation Service.
   An accredited access consultant reviewed all PIRSA occupied buildings at 72 sites across the state. The review suggested a time frame, remedial action a cost estimate for implementation.
   New guidelines have been developed on selection criteria for property and facilities, considering all legislative requirements including the Disability Discrimination Act.
   Specific modifications have been and are being undertaken to accommodate employees with disabilities.
   Human Resource policies continue to include disability awareness and promote positive practices.

2. **PORTFOLIOS AND THEIR AGENCIES ENSURE INFORMATION ABOUT THEIR SERVICES AND PROGRAMS IS INCLUSIVE OF PEOPLE WITH DISABILITIES.**
   A new web content management system was purchased to improve the overall useability and accessibility of PIRSA websites.
   Publications/information in an alternative format are provided on an individual basis.

3. **PORTFOLIOS AND THEIR AGENCIES DELIVER ADVICE OR SERVICES TO PEOPLE WITH DISABILITIES WITH AWARENESS AND UNDERSTANDING OF ISSUES AFFECTING PEOPLE WITH DISABILITIES.**
   PIRSA has successfully implemented a Disability Awareness Training Program throughout the agency to over 50% of staff.
This training continues through PIRSA’s Online Induction Program, PIRSA Introduction Days and the agency’s intranet.

4. **PORTFOLIOS AND THEIR AGENCIES PROVIDE OPPORTUNITIES FOR CONSULTATION WITH PEOPLE WITH DISABILITIES IN DECISION-MAKING PROCESSES REGARDING SERVICE DELIVERY AND IN THE IMPLEMENTATION OF COMPLAINTS AND GRIEVANCE MECHANISMS.**

PIRSA’s awareness training program highlights the need to consult people with disabilities in relevant decision-making processes.

PIRSA has various consultation processes with people with disabilities and organisations including Commonwealth Rehabilitation Service for assisting people with disabilities with employment, Disability Works Australia for recruitment and recruitment training of people with disabilities, accredited access consultants for refurbishments and access reviews and Deaf Society of South Australia.

A policy in relation to a complaints and grievance process is being finalised.


PIRSA’s Disability Action Plan and Implementation Strategy 2004–06 has been implemented.

Consultation has commenced to develop a new Disability Action Plan and Implementation Strategy 2006–09. PIRSA’s Chief Executive and Executive Directors have accountability for this plan and is included in their Performance Agreements.

All human resource policies and guidelines are inclusive of people with disabilities.
FINANCIAL PERFORMANCE

Financial Overview

The tables and figures below provide summaries of the Income Statement, the Balance Sheet and the Statement of Cash Flows that compare the 2005–06 budget with the results for 2005–06 and the results for 2004–05. The detailed financial statements reflecting the actual results for 2005–06 are presented in Appendix 8.

Summary Income Statement

<table>
<thead>
<tr>
<th></th>
<th>Budget 2005–06 $’000</th>
<th>Actual 2005–06 $’000</th>
<th>Actual 2004–05 $’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenses from ordinary activities</td>
<td>240 220</td>
<td>229 698</td>
<td>210 017</td>
</tr>
<tr>
<td>Revenue from ordinary activities</td>
<td>99 425</td>
<td>92 964</td>
<td>79 220</td>
</tr>
<tr>
<td>Net cost of services</td>
<td>140 795</td>
<td>136 734</td>
<td>130 797</td>
</tr>
<tr>
<td>Revenues from SA Government</td>
<td>138 406</td>
<td>139 111</td>
<td>128 814</td>
</tr>
<tr>
<td>Net result before restructuring</td>
<td>(2 389)</td>
<td>2 377</td>
<td>(1 983)</td>
</tr>
<tr>
<td>Increase/(Decrease) in net assets due to administrative restructuring</td>
<td>971</td>
<td>(2 048)</td>
<td>-</td>
</tr>
<tr>
<td>Net result after restructuring</td>
<td>(1 418)</td>
<td>329</td>
<td>(1 983)</td>
</tr>
</tbody>
</table>

(a) The 2005–06 Budget figures have been adjusted from the figures published in the 2006-07 Portfolio Statements as a result of the Auditor-General’s treatment of the Planning and Development Fund as an administered item within PIRSA’s financial statements.

(b) The 2004–05 Actual figures have been revised relative to those published in the 2004–05 Annual Report due to the implementation of Australian equivalents to International Financial Reporting Standards with amendments to prior year figures for comparability purposes.

The table above shows for the financial year ending 30 June 2006, PIRSA’s net result before restructuring was $2.4 million in surplus. The 2005–06 financial statements are reflective of the following functional transfers:

- Energy SA and the Office of the Technical Regulator transferred to the Department for Transport, Energy and Infrastructure. The effective transfer date was 1 July 2006.

- Planning SA, the Office of Local Government (now known as the Office for State/Local Government Relations), the Office of the North, the Office for the Southern Suburbs, the Office of the North West and the Regional Ministerial Offices transferred from the Department for Transport, Energy and Infrastructure. The effective transfer date was 1 July 2006.

- Office for Volunteers transferred from the Department of the Premier and Cabinet. The effective transfer date was 1 April 2006.

- Financial administration of the office for the Minister for Mineral Resources Development, and the Minister for Urban Development and Planning. The effective transfer date was 1 April 2006.

There was a net expense of $2.0 million to PIRSA as a result of these transfers, which resulted in a $0.3 million operating surplus, after restructuring.

Total income during 2005–06 increased by $13.7 million from 2004–05 and this was principally due to an increase in,
• Revenue from fees and charges associated with planning and development fees recognised for the first time as a result of the functional transfer of Planning SA into PIRSA, and additional consultancy revenue generated.

• Other income arising from a gain in the fair value of biological assets as a result of the application of Accounting Standard AASB 141 Agriculture for the first time for the year ended 30 June 2006, as well as an increase in reimbursements/recoveries due primarily to the functional transfers into PIRSA.

During the year PIRSA also received an additional $10.3 million in revenue from the State Government compared to the 2004–05 year, which was mainly associated with the functional transfers. In addition, there was funding for a number of one off new initiatives, including the Wine Innovation Cluster at the Waite Precinct ($7m), the Australian Minerals Science Research Institute in Adelaide ($2.5 million) and the emergency response and recovery program to the Adelaide Plains floods in November 2005 ($2.5m). These were offset by the reduction in funding associated with the rationalisation of the marine scalefish licence holders ($12 million) in 2004–05.

Expenses from ordinary activities were $19.7 million higher than 2004–05 Actuals primarily as a result of increased employee benefits costs ($20.3 million) which largely arose from the functional transfers.

Summary Balance Sheet

<table>
<thead>
<tr>
<th></th>
<th>Budget 2005–06 $000 (a)</th>
<th>Actual 2005–06 $000 (b)</th>
<th>Actual 2004–05 $000 (b)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td>83 664</td>
<td>97 948</td>
<td>81 598</td>
</tr>
<tr>
<td><strong>Non Current Assets</strong></td>
<td>118 705</td>
<td>144 315</td>
<td>123 593</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>202 369</td>
<td>242 263</td>
<td>205 191</td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td>24 778</td>
<td>39 168</td>
<td>26 290</td>
</tr>
<tr>
<td><strong>Non Current Liabilities</strong></td>
<td>30 042</td>
<td>28 235</td>
<td>26 101</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>54 820</td>
<td>67 403</td>
<td>52 391</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td>147 549</td>
<td>174 860</td>
<td>152 800</td>
</tr>
</tbody>
</table>

(a) The 2005–06 Budget figures have been adjusted from the figures published in the 2006–07 Portfolio Statements as a result of the Auditor-General’s treatment of the Planning and Development Fund as an administered item within PIRSA’s financial statements.

(b) The 2004–05 Actual figures have been revised relative to those published in the 2004–05 Annual Report due to the implementation of Australian equivalents to International Financial Reporting Standards with amendments to prior year figures for comparability purposes.

Current assets were $14.3 million higher than budgeted primarily as a result of an increase in the cash balance ($13.7 million). The increase in the cash balance is due largely to the higher level of accounts payable for which cash payments occurred after 30 June 2006.

Non current assets were $25.6 million higher than budget primarily as a result of the independent revaluation of land and buildings during the year which resulted in a $21.7 million increase in their carrying value.

Current liabilities were $14.4 million higher than budgeted primarily as a result of higher payables ($8.5 million), higher short term borrowings ($3.2 million), higher other liabilities ($1.9 million) and higher employee benefits ($0.7 million).

Non current liabilities were $1.8 million below budget primarily as a result of lower long term borrowings ($3 million), partially offset by higher other non current liabilities ($0.8 million).
Summary Statement of Cash Flows

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$'000</td>
<td>$'000</td>
<td>$'000</td>
</tr>
<tr>
<td>(a)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash flows from operating activities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payments</td>
<td>(228 988)</td>
<td>(217 433)</td>
<td>(222 435)</td>
</tr>
<tr>
<td>Receipts</td>
<td>98 780</td>
<td>100 789</td>
<td>98 910</td>
</tr>
<tr>
<td>Net cash flows from Govt</td>
<td>138 406</td>
<td>139 111</td>
<td>128 814</td>
</tr>
<tr>
<td>Net cash provided by operating activities</td>
<td>8 198</td>
<td>22 467</td>
<td>5 289</td>
</tr>
<tr>
<td>Cash flows from investing and financing activities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payments</td>
<td>(8 913)</td>
<td>(9 917)</td>
<td>(13 065)</td>
</tr>
<tr>
<td>Receipts</td>
<td>6 905</td>
<td>3 126</td>
<td>4 344</td>
</tr>
<tr>
<td>Repayment of Borrowings</td>
<td>3 017</td>
<td>(1 398)</td>
<td>(2 578)</td>
</tr>
<tr>
<td>Net cash used in investing and borrowing activities</td>
<td>(5 025)</td>
<td>(8 189)</td>
<td>(11 299)</td>
</tr>
<tr>
<td>Net increase/(decrease) in cash held</td>
<td>3 173</td>
<td>14 278</td>
<td>(6 010)</td>
</tr>
<tr>
<td>Cash at 1 July</td>
<td>58 150</td>
<td>60 792</td>
<td>66 802</td>
</tr>
<tr>
<td>Cash at 30 June</td>
<td>61 323</td>
<td>75 070</td>
<td>60 792</td>
</tr>
</tbody>
</table>

(a) The 2005-06 Budget figures have been adjusted from the figures published in the 2006-07 Portfolio Statements as a result of the Auditor-General’s treatment of the Planning and Development Fund as an administered item within PIRSA’s financial statements.

(b) The 2004-05 Actual figures have been revised relative to those published in the 2004-05 Annual Report due to the implementation of Australian equivalents to International Financial Reporting Standards with amendments to prior year figures for comparability purposes.

Operating activities in the statement of cash flows vary with the results shown on the statement of financial performance in relation to accrual accounting for both revenues and expenses.

Whilst cash payments from operating activities were $11.5 million less than budgeted there was a significant increase in the level of accounts payable for which payments occurred after 30 June 2006.

Receipts from investing and financing activities were $3.8 million lower than budgeted primarily as a result of lower repayment of loans from the rural sector ($1.3 million), lower borrowings to fund new loans ($1.4 million) and lower proceeds from the sale of property, plant and equipment ($0.3 million).

Payments for investing activities were higher than budget largely due to the capitalisation of expenditure that was budgeted under operating activities.

Independent Auditor Report

Property, Plant and Equipment assets
PIRSA owns and manages property, plant and equipment assets valued at $132.5 million, including a number of large research centres across the State. PIRSA has an ongoing need for investment in building, equipment and information technology to produce its agreed service delivery outcomes. The figure below illustrates that the agency’s largest investment is in property assets at 76%.

In 2005-06 the total value of property, plant and equipment increased by 19.2% to $132.5 million from $111.1 million in 2004–05. This was mainly due to the revaluation of land and buildings during the year.
Property, Plant and Equipment as at 30 June 2006

<table>
<thead>
<tr>
<th>Property Type</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>19%</td>
</tr>
<tr>
<td>Buildings and Infrastructure</td>
<td>57%</td>
</tr>
<tr>
<td>Plant and equipment</td>
<td>23%</td>
</tr>
<tr>
<td>Leasehold Improvements</td>
<td>1%</td>
</tr>
</tbody>
</table>

- **Land**: $25.6 million
- **Buildings and Infrastructure**: $75.5 million
- **Plant and equipment**: $30.6 million
- **Leasehold Improvements**: $0.8 million

**Major Projects**

**BIOSECURITY**

The Biosecurity Fund provides financial support in the event of outbreaks of fruit fly, plague locusts and other biological threats, which come within the responsibility of PIRSA. As a result, PIRSA has a core role in responding to a wide-range of incidents resulting from pest and disease incursions which threaten production systems and market access. The cost of implementing biosecurity incident response activities is minimal compared to the potential financial losses that could be incurred by the State’s plant and animal industries in the event of unchecked biosecurity outbreaks.

Expenditure relating to biosecurity incidents during 2005–06 was at a similar level to that of 2004–05, and comprised South Australia’s continuing contribution to ongoing national commitments, preventative and response activities for fruit fly, and monitoring associated with Caulerpa taxifolia.

The table below shows a comparison in biosecurity expenditures over the last five financial years.

**Biosecurity Expenditure**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fruit Fly</td>
<td>3 039</td>
<td>1 592</td>
<td>1 129</td>
<td>1 115</td>
<td>1 285</td>
</tr>
<tr>
<td>Ovine Johnes Disease</td>
<td>2 987</td>
<td>2 142</td>
<td>657</td>
<td>595</td>
<td>555</td>
</tr>
<tr>
<td>Branched Broomrape*</td>
<td>2 100</td>
<td>151</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Grasshopper/Locust</td>
<td>40</td>
<td>12</td>
<td>18</td>
<td>24</td>
<td>19</td>
</tr>
<tr>
<td>Caulerpa taxifolia</td>
<td>0</td>
<td>1 090</td>
<td>185</td>
<td>253</td>
<td>316</td>
</tr>
<tr>
<td>Citrus Canker</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1 326</td>
<td>1 147</td>
</tr>
<tr>
<td>Other</td>
<td>622</td>
<td>733</td>
<td>509</td>
<td>660</td>
<td>694</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>8 788</td>
<td>5 720</td>
<td>2 498</td>
<td>3 973</td>
<td>4 016</td>
</tr>
</tbody>
</table>

*Responsibility transferred to Department of Water, Land and Biodiversity Conservation.