

DOG FENCE BOARD 2021-22 Annual Report

DOG FENCE BOARD

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To:

Hon Clare Scriven MLC

Minister for Primary Industries and Regional Development

Minister for Forest Industries

This annual report will be presented to Parliament to meet the statutory reporting requirements of the *Dog Fence Act 1946* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the Dog Fence Board by:

Mr Geoff Power

Chair, Dog Fence Board

Date 11 October 2022

Signature

Under Section 34 of the *Dog Fence Act 1946*, this report was due to you on 30 September 2022. The reason for a late submission was the need to await the Auditor-General's Independent Audit Report (issued 30 September 2022) before producing this report.

2 | Page

Contents

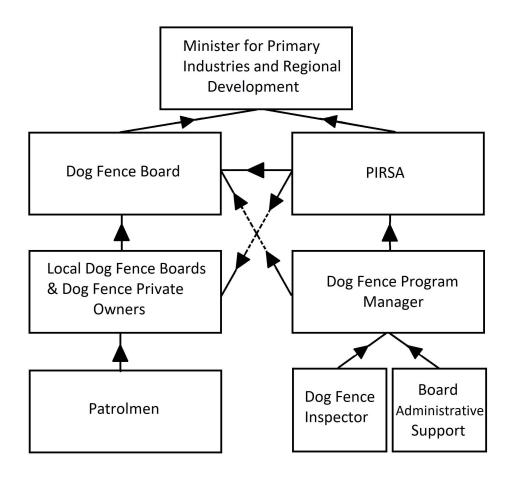
| Overview: about the Board | 4 |
|--|----|
| Our strategic focus | 4 |
| Our organisational structure | 4 |
| Changes to the Board | 5 |
| Our Board | 5 |
| Legislation administered by the Board | 5 |
| The Board's performance | 6 |
| Performance at a glance | 6 |
| Board specific objectives and performance | 6 |
| Employment opportunity programs | 7 |
| Board performance management and development systems | 7 |
| Work health, safety and return to work programs | 7 |
| Executive employment | 7 |
| Financial performance | 8 |
| Financial performance at a glance | 8 |
| Consultants disclosure | 8 |
| Contractors disclosure | 9 |
| Risk management | 11 |
| Risk and audit at a glance | 11 |
| Fraud detected in the Board | 11 |
| Strategies implemented to control and prevent fraud | 11 |
| Public interest disclosure | 11 |
| Reporting required under any other act or regulation | 11 |
| Public complaints | 12 |
| Number of public complaints reported | 12 |
| Additional Metrics | 13 |
| Service Improvements | 14 |
| Compliance Statement | 14 |
| Appendix: Audited financial statements 2021-22 | 15 |

Overview: about the Board

Our strategic focus

| Our Purpose | The Dog Fence Board oversees the maintenance of the 2,150 kilometre-long Dog Fence in order to prevent the entry of wild dogs into the pastoral sheep areas and for incidental purposes. |
|--|--|
| Our Vision | To increase the sustainability and profitability of South Australia's \$4.2 billion livestock industry by preventing wild dog incursions into South Australia's pastoral sheep zone. |
| Our functions, objectives and deliverables | The Dog Fence Board must ensure that the Dog Fence is properly inspected every 14 days and repaired by the owners of the Dog Fence so that it is maintained in a dog-proof condition. Owners must also ensure that wild dogs are destroyed in the vicinity of the Dog Fence. |

Our organisational structure



4 | P a g e

Changes to the Board

During 2021-22 there were no changes to the Board's structure and objectives as a result of internal reviews or machinery of government changes. There were no changes to the Board's membership during 2021-22.

Our Board

During the reporting period the five-person Board membership was:

Geoff Power (Chair) - 1 July 2021 to 30 June 2022

Jock MacLachlan - 1 July 2021 to 30 June 2022

Christobel Treloar - 1 July 2021 to 30 June 2022

James Peter Lawrie - 1 July 2021 to 30 June 2022

Peter Whittlesea - 1 July 2021 to 30 June 2022

Legislation administered by the Board

The Dog Fence Act 1946

5|Page

The Board's performance

Performance at a glance

During the reporting period a total of three Board meetings were held, with a fourth planned meeting (15 December 2021) cancelled due to COVID-19 risk:

- Thursday 2 September 2021
- Friday 28 January 2022
- Tuesday 10 May 2022

| Board Member | Meetings attended 2021-22 |
|--------------------|---------------------------|
| Geoff Power | 3 |
| Jock MacLachlan | 3 |
| Christobel Treloar | 3 |
| James Peter Lawrie | 3 |
| Peter Whittlesea | 1 |

Board specific objectives and performance

In 2020-21 to ensure the Dog Fence never returns to the condition seen prior to the Dog Fence Rebuild Project, the Board worked with Livestock SA on a review of Board income. The review found that the Board did not have sufficient income to undertake fence replacement before the fence reached the end of its serviceable life. The review recommended an expansion of the Dog Fence rateable area. In 2021-22 the Board implemented the recommended expansion, which resulted in around \$350,000 of additional income to contribute towards a long-term fence replacement strategy.

On 22 and 23 January 2022 severe thunderstorms and heavy rainfalls resulted in floodwaters impacting around 1,000 kilometres of the Dog Fence from Coober Pedy to Lake Frome. Flooding is not uncommon along the Dog Fence, but the extent of the flooding and the speed that flood waters travelled were unprecedented in the 76-year history of the Board. The Dog Fence was breached in 67 different sections totalling 25.1 kilometres. The Board worked with the impacted local boards of Central, Marree and Frome to repair the damage with the fence made dog-proof again on 22 March 2022. Of these repairs, 9.1 kilometres were carried out to a temporary standard and the Board will continue to work with fence owners in 2022-23 to make these repairs permanent. The total cost of repairs and wild dog mitigation associated with the floods is estimated at \$600,000.

6 | P a g e

Employment opportunity programs

The Board does not employ staff. Those staff who undertake the work of the Board are employed through PIRSA in accordance with a Memorandum of Administrative Arrangement (MOAA).

Through the MOAA this is managed through PIRSA systems (refer PIRSA Annual Report 2021-22).

Board performance management and development systems

Through the MOAA this is managed through PIRSA systems (refer PIRSA Annual Report 2021-22).

Work health, safety and return to work programs

Through the MOAA this is managed through PIRSA systems (refer PIRSA Annual Report 2021-22).

Executive employment

The Board does not employ staff. Those staff who undertake the work of the Board are employed through PIRSA in accordance with a Memorandum of Administrative Arrangement.

The <u>Office of the Commissioner for Public Sector Employment</u> has a <u>workforce</u> <u>information</u> page that provides further information on the breakdown of executive gender, salary and tenure by agency.

7 | Page

Financial performance

Financial performance at a glance

The following is a brief summary of the overall financial position of the Board. Full audited financial statements for 2021-22 are attached to this report.

In 2021-22, for the purposes of funding the operation of the Board and to fund those with ownership responsibilities under the *Dog Fence Act 1946* to meet their obligations, the Board received:

- \$250,000 through the South Australian Sheep Industry Fund, which is a portion of a levy paid by producers on sheep that are sold in South Australia.
- \$519,000 from land holders in the Dog Fence rateable area, who pay Dog Fence rates directly to the Board.
- \$756,000 from the SA Government in a \$:\$ subsidy on 2021-22 Dog Fence rates and the Sheep Industry Fund contribution.

In 2021-22, for the purposes of funding the Dog Fence Rebuild Project, the Board received:

- \$857,000 through the South Australian Sheep Industry Fund, which is a portion of a levy paid by producers on sheep that are sold in South Australia.
- \$284,000 from land holders in the Dog Fence rateable area, who pay Dog Fence rates directly to the Board.
- \$2,035,000 from the SA Government.
- \$3,000,000 from the Commonwealth Government through the SA Government as part of a joint Commonwealth/SA Government contractual agreement.

Consultants disclosure

The following is a summary of external consultants that have been engaged by the Board, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

Consultancies with a contract value below \$10,000 each

There were no consultancies with a contract value below \$10,000 during the reporting period.

Consultancies with a contract value above \$10,000 each

There were no consultancies with a contract value above \$10,000 during the reporting period.

See also the <u>Consolidated Financial Report of the Department of Treasury and</u> <u>Finance</u> for total value of consultancy contracts across the South Australian Public Sector.

8 | P a g e

Contractors disclosure

The following is a summary of external contractors that have been engaged by the Board, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

| Contractors w | with a contract w | value below \$10,000 |
|---------------|-------------------|----------------------|
|---------------|-------------------|----------------------|

| Contractors | Purpose | \$ Actual payment |
|---|--|-------------------|
| Data Deliverance | Database development required for the expansion of the Dog Fence rateable area. | \$ 2,000 |
| Department for Environment and Water | Aerial flood damage survey and emergency aerial baiting | \$ 4,000 |
| | Total | \$ 6,000 |

Contractors with a contract value above \$10,000 each

Inspection and maintenance of the Dog Fence is the responsibility of fence adjoining land owners inside the fence. For all but 360 kilometres of the Dog Fence, this responsibility is vested by the Minister into four Local Dog Fence Boards:

- Frome Local Dog Fence Board
- Marree Local Dog Fence Board
- Central Local Dog Fence Board
- Penong Local Dog Fence Board

The remaining 360 kilometres are the responsibility of a private land owner in the North-west Private.

Subsidies are paid by the Dog Fence Board to the four Local Dog Fence Boards and the private land owner for the purpose of meeting their responsibility to inspect and maintain the Dog Fence in a dog-proof condition and destroy wild dogs in its vicinity.

| Contractors | Purpose | \$ Actual payment |
|---------------------------------|--|-------------------|
| Frome Local Dog Fence Board | Dog Fence inspection and maintenance. Repairs to flood damage. Wild dog destruction. | \$ 196,000 |
| Marree Local Dog Fence Board | Dog Fence inspection and maintenance. Repairs to flood damage. Wild dog destruction. | \$ 106,000 |

In 2021-22 the following subsidies were paid:

2021-22 ANNUAL REPORT for the Dog Fence Board

| Contractors | Purpose | \$ Actual payment |
|----------------------------------|--|-------------------|
| Central Local Dog Fence Board | Dog Fence inspection and maintenance. Repairs to flood damage. Wild dog destruction. | \$ 247,000 |
| Penong Local Dog Fence Board | Dog Fence inspection and maintenance. Wild dog destruction. | \$ 121,000 |
| North-west Private | Dog Fence inspection and maintenance. Wild dog destruction. | \$ 113,000 |
| | Total | \$ 783,000 |

The Commonwealth Government, State Government and the livestock industry have partnered to fund the rebuild of 1,600 kilometres of the 2,150 kilometre Dog Fence. The Dog Fence Rebuild Project has an estimated cost of \$25 million and the funding arrangement is Commonwealth Government (\$10m), SA Government (\$10m) and Industry (\$5m).

The Dog Fence Rebuild Project commenced in 2019-20 and is expected to take 5 years to complete.

The Dog Fence Board accumulate project funds and provide reimbursements to PIRSA, who are project managing the rebuild. In accordance with the MOAA, in 2021-22 the Dog Fence Board reimbursed \$1,940,000 to PIRSA for committed contracts entered into for the rebuild of the Dog Fence.

Additionally in 2021-22 the Dog Fence Board reimbursed \$92,000 to PIRSA for committed contracts entered into for a flood mitigation aerial baiting program carried out following the January 2022 floods.

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. <u>View the agency</u> <u>list of contracts</u>.

The website also provides details of across government contracts.

10 | Page

Risk management

Risk and audit at a glance

Through the MOAA, PIRSA consider the Board's risks when reviewing its Divisional Risk Registers and include any identified risks to the Board in the relevant Registers. PIRSA provide copies of those Registers to the Board for review. The Board review these Registers at least annually and provide PIRSA with details on any Register updates required as a consequence of its review.

In accordance with Section 35 of the *Dog Fence Act 1946*, the Auditor-General makes an annual audit of the Board's accounts. Full audited financial statements for 2021-22 are attached to this report.

Fraud detected in the Board

There were no actual and reasonably suspected incidents of fraud during 2021-22.

Strategies implemented to control and prevent fraud

Financial services are provided to the Board by the Department of Primary Industries and Regions. Strategies to detect instances of fraud are reported in the PIRSA Annual Report.

Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the Board under the *Public Interest Disclosure Act 2018:*

Nil

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

Reporting required under any other act or regulation

Nil

11 | Page

Public complaints

Number of public complaints reported

| Complaint categories | Sub-categories | Example | Number of Complaints 2021-22 |
|---------------------------|-----------------------|--|------------------------------------|
| Professional behaviour | Staff attitude | Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency | 0 |
| Professional behaviour | Staff competency | Failure to action service request; poorly informed decisions; incorrect or incomplete service provided | 0 |
| Professional behaviour | Staff knowledge | Lack of service specific knowledge; incomplete or out-of-date knowledge | 0 |
| Communication | Communication quality | Inadequate, delayed or absent communication with customer | 0 |
| Communication | Confidentiality | Customer's confidentiality or privacy not respected; information shared incorrectly | 0 |
| Service delivery | Systems/technology | System offline; inaccessible to customer; incorrect result/information provided; poor system design | 0 |
| Service delivery | Access to services | Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities | 0 |
| Service delivery | Process | Processing error; incorrect process used; delay in processing application; process not customer responsive | 0 |
| Policy | Policy application | Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given | 0 |
| Policy | Policy content | Policy content difficult to understand; policy unreasonable or disadvantages customer | ≈ 15 |



| Complaint categories | Sub-categories | Example | Number of Complaints 2021-22 |
|----------------------|---------------------------|---|------------------------------------|
| Service quality | Information | Incorrect, incomplete, out- dated or inadequate information; not fit for purpose | 0 |
| Service quality | Access to information | Information difficult to understand, hard to find or difficult to use; not plain English | 0 |
| Service quality | Timeliness | Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met | 0 |
| Service quality | Safety | Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness | 0 |
| Service quality | Service responsiveness | Service design doesn't meet customer needs; poor service fit with customer expectations | 0 |
| No case to answer | No case to answer | Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate | 0 |
| | | Total | ≈ 15 |

2021-22 ANNUAL REPORT for the Dog Fence Board

| Additional Metrics | Total |
|--|-------|
| Number of positive feedback comments | ≈ 40 |
| Number of negative feedback comments | ≈ 40 |
| Total number of feedback comments | ≈ 80 |
| % complaints resolved within policy timeframes | 100 |

Service Improvements

The majority of feedback received by the Board during 2021-22 related to the expansion of the Dog Fence rateable area. While feedback received during public consultation on the expansion proposal in 2020-21, and following implementation of the expansion in 2021-22, was overwhelmingly supportive, the Board did receive around 40 complaints on the expansion from a total of around 600 new ratepayers. Most complainants suggested the expansion should have been applied state-wide.

The Board endeavoured to respond to all complaints within 24 hours.

Compliance Statement

| The Dog Fence Board is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector | Y |
|---|---|
| The Dog Fence Board has communicated the content of PC 039 and the Board's related complaints policies and procedures to employees. | Y |

14 | Page

2021-22 ANNUAL REPORT for the Dog Fence Board

Appendix: Audited financial statements 2021-22

15 | Page

INDEPENDENT AUDITOR'S REPORT



Government of South Australia

Auditor-General's Department

Level 9 State Administration Centre 200 Victoria Square Adelaide SA 5000 Tel +618 8226 9640 Fax +618 8226 9688 ABN 53 327 061 410 audgensa@audit.sa.gov.au www.audit.sa.gov.au

To the Chair Dog Fence Board

Opinion

I have audited the financial report of the Dog Fence Board (the Board) for the financial year ended 30 June 2022.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Dog Fence Board as at 30 June 2022, its financial performance and its cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards – Simplified Reporting Requirements.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2022
- a Statement of Financial Position as at 30 June 2022
- a Statement of Changes in Equity for the year ended 30 June 2022
- a Statement of Cash Flows for the year ended 30 June 2022
- notes, comprising material accounting policies and other explanatory information
- a Certificate from the Chair and the Executive Officer.

Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Dog Fence Board. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Board for the financial report

The Board is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and the Australian Accounting Standards – Simplified Reporting Requirements, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Board is responsible for assessing the entity's ability to continue as a going concern, taking into account any policy or funding decisions the government has made which affect the continued existence of the entity. The Board is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the assessment indicates that it is not appropriate.

Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987* and section 35(1) of the *Dog Fence Act 1946*, I have audited the financial report of the Dog Fence Board for the financial year ended 30 June 2022.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board

- conclude on the appropriateness of the Board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Board about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.

Rel a

Daniel O'Donohue Assistant Auditor-General (Financial Audit)

30 September 2022

Dog Fence Board

Financial Statements

For the year ended 30 June 2022

We certify that the:

- financial statements of the Dog Fence Board:
 - are in accordance with the accounts and records of the Dog Fence Board;
 - comply with relevant Treasurer's Instructions;
 - comply with relevant accounting standards; and
 - present a true and fair view of the financial position of the Dog Fence Board at the end of the financial year and the result of its operation and cash flows for the financial year.
- internal controls employed by the Dog Fence Board for the financial year over its financial reporting and its preparation of financial statements have been effective.

Geoff Power Chair 29 September 2022

Marty Bower Executive Officer 29 September 2022

| | Note | 2022 \$'000 | 2021 \$'000 |
|-----------------------------------|------|----------------|----------------|
| Income | | | |
| Rates, contribution and subsidies | 2.1 | 4 701 | 5 095 |
| Commonwealth revenue | 2.2 | 3 000 | 3 000 |
| Donated assets | 2.3 | 180 | - |
| Interest | | - | 2 |
| Total income | | 7 881 | 8 097 |
| Expenses | | | |
| Staffing and board costs | 3.3 | 223 | 255 |
| Fence maintenance | | 81 | 30 |
| Supplies and services | 4.1 | 199 | 130 |
| Depreciation | 5.4 | 87 | 16 |
| Grants and subsidies | 4.2 | 783 | 732 |
| Auditor's remuneration | | 19 | 18 |
| Total expenses | | 1 392 | 1 181 |
| Net result | | 6 489 | 6 916 |
| Total comprehensive result | | 6 489 | 6 916 |

The accompanying notes form part of these financial statements.

The net result and total comprehensive result are attributable to the SA Government as owner.

Dog Fence Board Statement of Financial Position *as at 30 June 2022*

| | | 2022 | 2021 |
|-------------------------------|------|--------|--------|
| | Note | \$'000 | \$'000 |
| Current assets | | | |
| Cash | 5.1 | 8 462 | 8 789 |
| Receivables | 5.2 | 35 | 12 |
| Inventories | 5.3 | 193 | 216 |
| Total current assets | | 8 690 | 9 017 |
| Non-current assets | | | |
| Property, plant and equipment | 5.4 | 10 999 | 4 410 |
| Total non-current assets | | 10 999 | 4 410 |
| Total assets | | 19 689 | 13 427 |
| Current liabilities | | | |
| Payables | 6.1 | 1 965 | 2 192 |
| Total current liabilities | | 1 965 | 2 192 |
| Total liabilities | | 1 965 | 2 192 |
| Net assets | | 17 724 | 11 235 |
| Equity | | | |
| Retained earnings | | 17 674 | 11 185 |
| Asset revaluation surplus | | 50 | 50 |
| Total equity | | 17 724 | 11 235 |

The accompanying notes form part of these financial statements.

The total equity is attributable to the SA Government as owner.

| | Retained | Revaluation | Total |
|--|----------|-------------|--------|
| | earnings | Surplus | equity |
| | \$'000 | \$'000 | \$'000 |
| Balance at 1 July 2020 | 4 269 | 50 | 4 319 |
| Net result for 2020-21 | 6 916 | - | 6 916 |
| Total comprehensive result for 2020-21 | 6 916 | - | 6 916 |
| Balance at 30 June 2021 | 11 185 | 50 | 11 235 |
| Net result for 2021-22 | 6 489 | - | 6 489 |
| Total comprehensive result for 2021-22 | 6 489 | - | 6 489 |
| Balance at 30 June 2022 | 17 674 | 50 | 17 724 |

The accompanying notes form part of these financial statements.

All changes in equity are attributable to the SA Government as owner.

| \$'000\$'000Cash flows from operating activitiesCash inflowsInterest received-Rates, contribution and subsidies4 678Commonwealth revenue received3 000Cash generated from operations7 678Cash outflows7 678Grants and subsidies(783)Grants and subsidies(783)Payments for staffing and board expenses(223)(257)Fence MaintenanceFence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)Cash used in operating activities(1 277)Cash flows from investing activities6 401Cash flows from investing activities(6 728)Cash flows from investing activities(6 728)Cash noutflows(2 169)Net cash provided by / (used in) investing activities(6 728)Cash and cash equivalents at the beginning of the reporting period8 789A 40188 462Cash and cash equivalents at the end of the reporting period8 4628 4628 789 | | 2022 | 2021 |
|--|--|---------|---------|
| Cash inflows Interest received-2Rates, contribution and subsidies4 6785 102Commonwealth revenue received3 0003 000Cash generated from operations7 6788 104Cash outflows7 6788 104Grants and subsidies(783)(732)Payments for staffing and board expenses(223)(257)Fence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | | \$'000 | \$'000 |
| Cash inflows Interest received-2Rates, contribution and subsidies4 6785 102Commonwealth revenue received3 0003 000Cash generated from operations7 6788 104Cash outflows7 6788 104Grants and subsidies(783)(732)Payments for staffing and board expenses(223)(257)Fence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Cash flows from operating activities | | |
| Rates, contribution and subsidies4 6785 102Commonwealth revenue received3 0003 000Cash generated from operations7 6788 104Cash outflows77 6788 104Grants and subsidies(783)(732)Payments for staffing and board expenses(223)(257)Fence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities6 4016 940Cash flows from investing activities6 4016 940Cash outflows(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | | | |
| Commonwealth revenue received3 0003 000Cash generated from operations7 6788 104Cash outflows(783)(732)Grants and subsidies(783)(732)Payments for staffing and board expenses(223)(257)Fence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Interest received | - | 2 |
| Cash generated from operations7 6788 104Cash outflows Grants and subsidies(783)(732)Payments for staffing and board expenses(223)(257)Fence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Rates, contribution and subsidies | 4 678 | 5 102 |
| Cash outflowsGrants and subsidies(783)(732)Payments for staffing and board expenses(223)(257)Fence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Commonwealth revenue received | 3 000 | 3 000 |
| Grants and subsidies(783)(732)Payments for staffing and board expenses(223)(257)Fence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Cash generated from operations | 7 678 | 8 104 |
| Payments for staffing and board expenses(223)(257)Fence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Cash outflows | | |
| Fence Maintenance(58)(27)Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities(6 728)(2 169)Purchase of property, plant and equipment(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Grants and subsidies | (783) | (732) |
| Payments for supplies and services(195)(130)Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities6 4016 940Cash flows from investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Payments for staffing and board expenses | (223) | (257) |
| Auditor's remuneration(18)(18)Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities6 4016 940Cash outflowsPurchase of property, plant and equipment(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net cash provided by / (used in) investing activities(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Fence Maintenance | (58) | (27) |
| Cash used in operating activities(1 277)(1 164)Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities6 4016 940Cash outflowsPurchase of property, plant and equipment(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Payments for supplies and services | (195) | (130) |
| Net cash provided by / (used in) operating activities6 4016 940Cash flows from investing activities6 4016 940Cash outflowsPurchase of property, plant and equipment(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Auditor's remuneration | (18) | (18) |
| Cash flows from investing activitiesCash outflowsPurchase of property, plant and equipmentNet cash provided by / (used in) investing activities(6 728)(2 169)Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Cash used in operating activities | (1 277) | (1 164) |
| Cash outflowsPurchase of property, plant and equipment(6 728)(2 169)Net cash provided by / (used in) investing activities(6 728)(2 169)Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Net cash provided by / (used in) operating activities | 6 401 | 6 940 |
| Net cash provided by / (used in) investing activities(6 728)(2 169)Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | | | |
| Net increase / (decrease) in cash and cash equivalents(327)4 771Cash and cash equivalents at the beginning of the reporting period8 7894 018 | Purchase of property, plant and equipment | (6 728) | (2 169) |
| Cash and cash equivalents at the beginning of the reporting period 8789 4 018 | Net cash provided by / (used in) investing activities | (6 728) | (2 169) |
| | Net increase / (decrease) in cash and cash equivalents | (327) | 4 771 |
| Cash and cash equivalents at the end of the reporting period 8 462 8 789 | Cash and cash equivalents at the beginning of the reporting period | 8 789 | 4 018 |
| | Cash and cash equivalents at the end of the reporting period | 8 462 | 8 789 |

The accompanying notes form part of these financial statements.

1. About the Dog Fence Board

The Dog Fence Board (the Board) is a body corporate of the state of South Australia, established pursuant to the *Dog Fence Act 1946* and is controlled by the Crown. The financial statements and accompanying notes include all the controlled activities of the Board.

1.1. Basis of preparation

The financial statements are general purpose financial statements prepared in compliance with:

- section 23 of the Public Finance and Audit Act 1987;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance* and *Audit Act 1987*; and
- relevant Australian Accounting Standards applying simplified disclosures.

The Board has adopted AASB 1060 *General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities.* In the prior year, the financial statements were prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements. There has been no impact on the recognition and measurement of amounts recognised in the statements.

The Board has applied Australian Accounting Standards that are applicable to not-for-profit entities, as the Board is a not-for-profit entity.

The financial statements are prepared based on a 12-month reporting period and presented in Australian currency. The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Income, expenses and assets are recognised net of the amount of GST.

GST collections and payments are carried out by the Department of Primary Industries and Regions (PIRSA) on behalf of the Board. GST in relation to the Board is reported in the PIRSA Controlled Financial Statements.

1.2. Objectives of the Dog Fence Board

The Board was established pursuant to the *Dog Fence Act 1946* (the Act), on 17 June 1947. The primary purpose of the Board is to increase the sustainability and profitability of South Australia's livestock industry through the establishment and maintenance of particular dog proof fences in South Australia, in order to prevent the entry of wild dogs into pastoral areas.

2. Income

2.1. Rates, contribution and subsidies

| | 2022 \$'000 | 2021 \$'000 |
|--|----------------|----------------|
| Rates, contribution and subsidies | \$ 000 | φ 000 |
| Rates, levies and penalties | 801 | 618 |
| SA Government contribution and subsidy | 2 792 | 3 474 |
| Transfer from SA Sheep Industry Fund | 1 108 | 1 003 |
| Total rates, contribution and subsidies | 4 701 | 5 095 |
| Income was attributed to: | | |
| Maintenance and obligations of the existing Fence | | |
| Rates, levies and penalties collected/collectable by Dog Fence Board | 519 | 344 |
| SA Government contribution and subsidy | 756 | 579 |
| Transfer from SA Sheep Industry Fund | 250 | 248 |
| Total income for maintenance and obligations of the existing fence | 1 525 | 1 171 |
| The Dog Fence Rebuild project | | |
| Rates, levies and penalties collected/collectable by Dog Fence Board | 284 | 274 |
| SA Government contribution and subsidy | 2 035 | 2 895 |
| Transfer from SA Sheep Industry Fund | 857 | 755 |
| Total income for the Dog Fence Rebuild project | 3 176 | 3 924 |
| Total rates, contribution and subsidies | 4 701 | 5 095 |

Rates, levies and penalties are recognised upon raising invoices after the rates were declared each year. Revenue from SA Government and Sheep Industry Fund are recognised as revenue under AASB 1058 upon receipt.

Maintenance and obligations of the existing fence

Under Section 25 of the Act, the Board receives funding via annual rates charged to occupiers of property whose land is within the rateable area, and whose land is more than 10 square kilometres in size. In 2021-22 the Board expanded the rateable area and implemented a two-tiered rates system. Those occupiers in the existing rateable area were charged \$2.00 per square kilometre (2021: \$2.00) with a minimum charge of \$475 (2021: \$475), while those in the expanded rateable area were charged \$1.70 per square kilometre (2021: \$0) with a minimum charge of \$245 (2021: \$0).

The proportion of rates for 2021-22 amounting to \$250 000 (2021: \$248 000) which had been collected from the Local Government area included in the rating area on 11 September 1998, were collected by the SA Sheep Industry Fund (SIF) via a sheep transaction levy.

The collection of the sheep transaction levy by the SA Sheep Industry Fund is supported by the South Australian Government Gazette dated 12 June 2008.

Additionally, under section 31 of the Act, the Treasurer pays the Board a subsidy at the rate of \$1 for every dollar of the rates and contributions by councils declared by the Board for each financial year.

Funding for the Dog Fence Rebuild

The Commonwealth Government, State Government and the livestock industry have partnered to fund the rebuild of 1600 kilometres of the Dog Fence that are one hundred years old. The fence rebuild has an estimated cost of \$25 million and the funding arrangement is Commonwealth Government (\$10m), State Government (\$10m) and Industry (\$5m). The project commenced in 2019-20 and is expected to take 5 years to complete.

2.2. Commonwealth revenue

The Commonwealth revenue is for the Dog Fence Rebuild Project. Funds were paid to the Board through the State as part of a joint Commonwealth/State contractual agreement.

Under this joint Commonwealth/State agreement a secondary sub-contract between the State and the Board is not formed and the performance obligations required from the funding remains with the State.

Under AASB 1058 the income from the Commonwealth is recognized by the Board upon receipt.

2.3. Donated assets

Donation of drill rods were received from Santos and Oz Minerals for the Dog Fence Rebuild project and are recognised at the fair value of the items received as they would have been purchased if not donated.

3. Board, committees and employees

3.1. Key management personnel

Key management personnel include the Minister for Primary Industries and Regional Development, the Chair and the four members of the Board.

Total compensation for the Board's key management personnel was \$3 478 (2021 \$5 617) and excludes salaries and other benefits the Minister receives. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 the *Parliamentary Remuneration Act 1990*.

Transactions with key management personal and other related parties

Close family members of one of the board members have been provided subsidies as private fence owners, as disclosed in note 4.2. These payments are made in accordance with section 24 of the Act.

3.2. Board and committee members

Members during the 2022 financial year were:

G M Power (Chair) J P Lawrie J H MacLachlan C Treloar P J Whittlesea

Board and committee remuneration

| | 2022 | 2021 |
|--|------|------|
| The number of members whose remuneration received or receivable falls within | | |
| the following bands: | | |
| \$0 - \$19 999 | 5 | 5 |
| Total number of members | 5 | 5 |

The total remuneration received or receivable by members was \$3 478 (2021: \$5 617). Remuneration of members reflects all costs of performing board/committee member duties, including sitting fees, superannuation contributions, salary sacrifice benefits, fringe benefits and related fringe benefits tax.

3.2. Board and committee members (continued)

Unless otherwise disclosed, transactions with members are on conditions no more favourable than those that it is reasonable to expect the Board would have adopted if dealing with the related party at arm's length in the same circumstances.

3.3. Staffing and board costs

| | 2022 | 2021 |
|---------------------------------|--------|--------|
| | \$'000 | \$'000 |
| Staffing costs ⁽¹⁾ | 218 | 246 |
| Board fees and related on-costs | 5 | 9 |
| Total staffing and board costs | 223 | 255 |

⁽¹⁾ Reimbursement of PIRSA staff allocated to assist with the maintenance operations and administration of the Board.

4. Expenses

4.1. Supplies and services

| | 2022 | 2021 |
|---|------|------|
| Surveying flood damage and baiting ⁽¹⁾ | 87 | - |
| Motor vehicle expenses | 32 | 22 |
| Office accommodation costs | 19 | 18 |
| Other | 10 | 7 |
| Staff travel and accommodation | 9 | 19 |
| Office supplies | 9 | 8 |
| Professional and technical services | 7 | 9 |
| Minor equipment | 7 | 21 |
| Courier, freight and postage | 5 | 5 |
| Insurance | 5 | 4 |
| Telecommunications and data access charges | 5 | 1 |
| Chemical purchases | 4 | 12 |
| Debt collection costs | - | 4 |
| Total supplies and services | 199 | 130 |

⁽¹⁾ Expenditure incurred in response to the floods that damaged sections of the fence in January 2022.

4.2. Grants and subsidies

| | 2022 | 2021 |
|----------------------------|--------|--------|
| | \$'000 | \$'000 |
| Local boards | 670 | 621 |
| Private fence owners | 113 | 111 |
| Total grants and subsidies | 783 | 732 |

Grants and subsidies are paid to the owners of the Dog Fence (or to Local Boards with vested fence ownership where one is established) as per Sec 24 of the *Dog Fence Act 1946* to enable them to maintain and inspect their part of the fence and to destroy wild dogs in the vicinity of that part of the fence.

5. Assets

5.1. Cash and cash equivalents

Cash in the Statement of Financial Position comprises deposits at call with the Department of Treasury and Finance.

5.2. Receivables

| | 2022 | 2021 |
|---|--------|--------|
| | \$'000 | \$'000 |
| Rates revenue receivable ⁽¹⁾ | 35 | 12 |
| Total current receivables | 35 | 12 |
| Total receivables | 35 | 12 |

⁽¹⁾ Rates are imposed on occupiers of rateable land under Section 27 of the Act and are payable within 28 days from which the rate notice is served. Any debt due to the Board may be recovered in any court of competent jurisdiction.

Impairment of Receivables

Loss allowances for receivables are measured at an amount equal to lifetime expected credit loss using the simplified approach in AASB 9.

Loss rates are calculated based on the probability of a receivable progressing through stages to write off based on the common risk characteristics of the transaction and debtor.

The expected credit loss from ratepayers is considered to be nil based on the nature of the debtors and no history of debt writes offs.

5.3. Inventories

| | 2022 | 2021 |
|--------------------------|--------|--------|
| | \$'000 | \$'000 |
| Current inventories | | |
| Raw materials and stores | 193 | 216 |
| Total inventories | 193 | 216 |

Inventories consist of fencing materials for the establishment and maintenance of dog proof fences managed by the Board and are measured at the lower of cost or net realizable value. Cost for inventory is measured on the basis of the 'first in, first out' method.

5.4. Property, plant and equipment

All non-current tangible assets with a value of \$10 000 or greater are capitalised, otherwise it is expensed.

Property, plant and equipment owned by the Board is recorded at fair value. Detail about the Board's approach to fair value is set out in note 8.1.

Dog Fence Rebuild

The dog fence is under the Board's care and control and is recognised as an asset of the Board. While ownership of the fence remains with the legal owners provided by s24A(3) of the Act, the Board retains operational control of the dog fence as it is responsible for ensuring the dog fence is properly maintained and operated in accordance with the specific purposes described in the Act. Improvements on the dog fence are recorded as asset.

The dog fence is recognised by rebuild stages and geographic sections when it is assessed to be fully functional and capable of operating in the manner intended by the Board.

5.4 Property, plant and equipment (continued)

Fence maintenance

As per section 21 of the Act, the Board may carry out work for the construction, alteration or replacement of the fence. Maintenance expenses are recognised when incurred.

Impairment

Property, plant and equipment have not been assessed for impairment as they are non-cash generating assets, that are specialised in nature and held for continual use of their services capacity and are subject to regular revaluation.

Review of accounting estimates

Assets' residual values and useful lives and deprecation methods are reviewed and adjusted, if appropriate, on an annual basis. Changes in the expected life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate.

Depreciation

All non-current assets, having a limited useful life, are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

Land is not depreciated.

Useful life

Depreciation is calculated on a straight-line basis over the estimated useful life of the following classes of assets as follows:

| Class of asset | Useful life (years) |
|---------------------|---------------------|
| Buildings | 20 – 40 |
| Dog Fence | 30 – 50 |
| Plant and equipment | 1 – 10 |

| Reconciliation 2021-22 | | | Construction | Dog Fence | Plant & | |
|---|--------|-----------|--------------|-----------|-----------|--------|
| _ | Land | Buildings | in progress | Rebuild | equipment | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Carrying amount at the beginning of the | | | | | | |
| period | 1 | 75 | 1 951 | 2 378 | 5 | 4 410 |
| Additions | - | - | 6 496 | - | - | 6 496 |
| Transfer between asset classes | - | - | (2 515) | 2 515 | - | - |
| Donated assets | - | - | 180 | - | - | 180 |
| Depreciation | - | (3) | - | (83) | (1) | (87) |
| Carrying amount at the end of the | | | | | | |
| period _ | 1 | 72 | 6 112 | 4 810 | 4 | 10 999 |
| Carrying amount | | | | | | |
| Gross carrying amount | 1 | 96 | 6 112 | 4 893 | 27 | 11 129 |
| Accumulated depreciation | - | (24) | - | (83) | (23) | (130) |
| Total | 1 | 72 | 6 112 | 4 810 | 4 | 10 999 |

6. Liabilities

6.1. Payables

| | 2022 \$'000 | 2021 \$'000 |
|--|----------------|----------------|
| Dog Fence Rebuild project costs, payable to PIRSA ^(a) | 1 940 | 2 172 |
| Audit fee payable to Auditor-General's Department | 19 | 18 |
| Trade creditors | 6 | 2 |
| Total payables | 1 965 | 2 192 |

^(a) The Dog Fence rebuild Committee provides strategic direction on matters relating to the rebuild of the SA Dog Fence. PIRSA project manages the award, supervision, and payment of contract sums for labour and material supplied by fencing contractors engaged on the fence rebuild project. Refer also to note 5.4.

7. Outlook

7.1. Unrecognised commitments

Commitments include operating, capital and outsourcing arrangements arising from contractual sources and are disclosed at their nominal value.

| | 2022 \$'000 | 2021 \$'000 |
|---|----------------|----------------|
| Capital commitments | | |
| Within one year | 5 773 | 5 480 |
| Later than one year but no longer than five years | 404 | 5 |
| Total capital commitments | 6 177 | 5 485 |

Amount to be reimbursed to PIRSA for committed contracts entered into for the rebuild of the Dog Fence. On behalf of the Board and Minister a Dog Fence rebuild Committee was established within PIRSA to project manage the award, supervision, and payment of contract sums for labour and material supplied by fencing contractors engaged on the fence rebuild project.

7.2. Contingent assets and liabilities

The Board has no known contingent assets or contingent liabilities.

7.3. Events after the reporting period

No events have occurred after balance date that would affect the financial statements of the Board as at 30 June 2022.

8. Measurement and risk

8.1. Fair value

AASB 13 Fair Value Measurement defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

Initial recognition

Non-current assets owned by the Board are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition.

Where assets are acquired at no value, or minimal value, they are recorded at their fair value in the Statement of Financial Position except when the fair value cannot be measured reliably. However, if the assets are acquired at no or nominal value as part of a restructuring of administrative arrangements then assets are recognised at book value (i.e. the amount recorded by the transferor public authority immediately prior to the restructure).

Revaluation

Property, plant and equipment are subsequently measured at fair value after allowing for accumulated depreciation.

The revaluation process is reviewed each year.

Non-current tangible assets are valued at fair value and revaluation of non-current assets or a group of assets is only performed when the fair value at the time of acquisition is greater than \$1.5 million and estimated useful life is greater than three years.

Revaluation is undertaken on a 5-year cycle. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amounts of the assets and the net amounts are restated to the revalued amounts of the asset.

Land and buildings

The independent valuation of land and buildings was performed by Liquid Pacific Pty Ltd, an independent valuer, as at 30 June 2018. The valuer arrived at the fair value based on recent market transactions for similar land and buildings in the area taking into account zoning and restricted use.

Land, buildings and improvements and plant and equipment acquired since the last formal revaluation are deemed to be at fair value.

Plant and equipment

The carrying amount of plant and equipment owned by the Dog Fence Board that had a fair value at the time of acquisition less than \$1.5 million or had an estimated useful life that less than three years have not been revalued. The carrying value of these items is deemed to approximate fair value.

8.2. Financial instruments

Financial risk management

The Board has cash, non-interest-bearing assets (receivables) and liabilities (payables). The Board's exposure to market risk and cash flow interest risk is minimal.

In relation to liquidity/funding risk, the continued existence of the Board in its present form, is dependent on the funding provisions of the Act.

Maturity analysis of financial instruments

| | | | 2022 Contractual maturities | |
|---|------|-------------------|-----------------------------|-----------|
| Category of financial asset and | | Carrying amount / | Less than | |
| financial liability | | fair value | 1 year | 1-5 years |
| | Note | \$'000 | \$'000 | \$'000 |
| Financial assets at amortised cost | | | | |
| Cash | 5.1 | 8 462 | 8 462 | - |
| Total financial assets | | 8 462 | 8 462 | - |
| Financial liabilities at amortised cost | | | | |
| Payables | 6.1 | 1 947 | 1 947 | |
| Total financial liabilities | | 1 947 | 1 947 | |
| | | | 2021 Contractual maturities | |
| Category of financial asset and | | Carrying amount / | Less than | |
| financial liability | | fair value | 1 year | 1-5 years |
| | Note | \$'000 | \$'000 | \$'000 |
| Financial assets at amortised cost | | | | |
| Cash | 5.1 | 8 789 | 8 789 | - |
| Total financial assets | | 8 789 | 8 789 | - |
| Financial liabilities at amortised cost | | | | |
| Payables | 6.1 | 2 174 | 2 174 | - |
| Total financial liabilities | | 2 174 | 2 174 | - |

Receivables and payables

The receivables and payables amounts disclosed here exclude amounts relating to statutory receivables and payables (e.g. Commonwealth, State and Local Government taxes, fees and charges; Auditor-General's Department audit fees). In government, certain rights to receive or pay cash may not be contractual and therefore in these situations, the requirements will not apply. Where rights or obligations have their source in legislation such as levies, tax and equivalents etc., they would be excluded from the disclosure.