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**Government  
of South Australia**

# **DOG FENCE BOARD 2022-23 Annual Report**

## **DOG FENCE BOARD**

Building 1, Entry 4, Waite Road, Urrbrae SA 5064

[www.pir.sa.gov.au/dogfence](http://www.pir.sa.gov.au/dogfence)

Contact phone number: (08) 8429 3459

Contact email: [dogfence@sa.gov.au](mailto:dogfence@sa.gov.au)

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2022-23 ANNUAL REPORT for the Dog Fence Board

To:

Hon Clare Scriven MLC

Minister for Primary Industries and Regional Development

Minister for Forest Industries

This annual report will be presented to Parliament to meet the statutory reporting requirements of the *Dog Fence Act 1946* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the Dog Fence Board by:

Mr Geoff Power

Chair, Dog Fence Board

Date 9 October 2023

Signature



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Under Section 34 of the *Dog Fence Act 1946*, this report was due to you on 30 September 2023. The reason for a late submission was the need to await the Auditor-General's Independent Audit Report (issued 29 September 2023) before producing this report.

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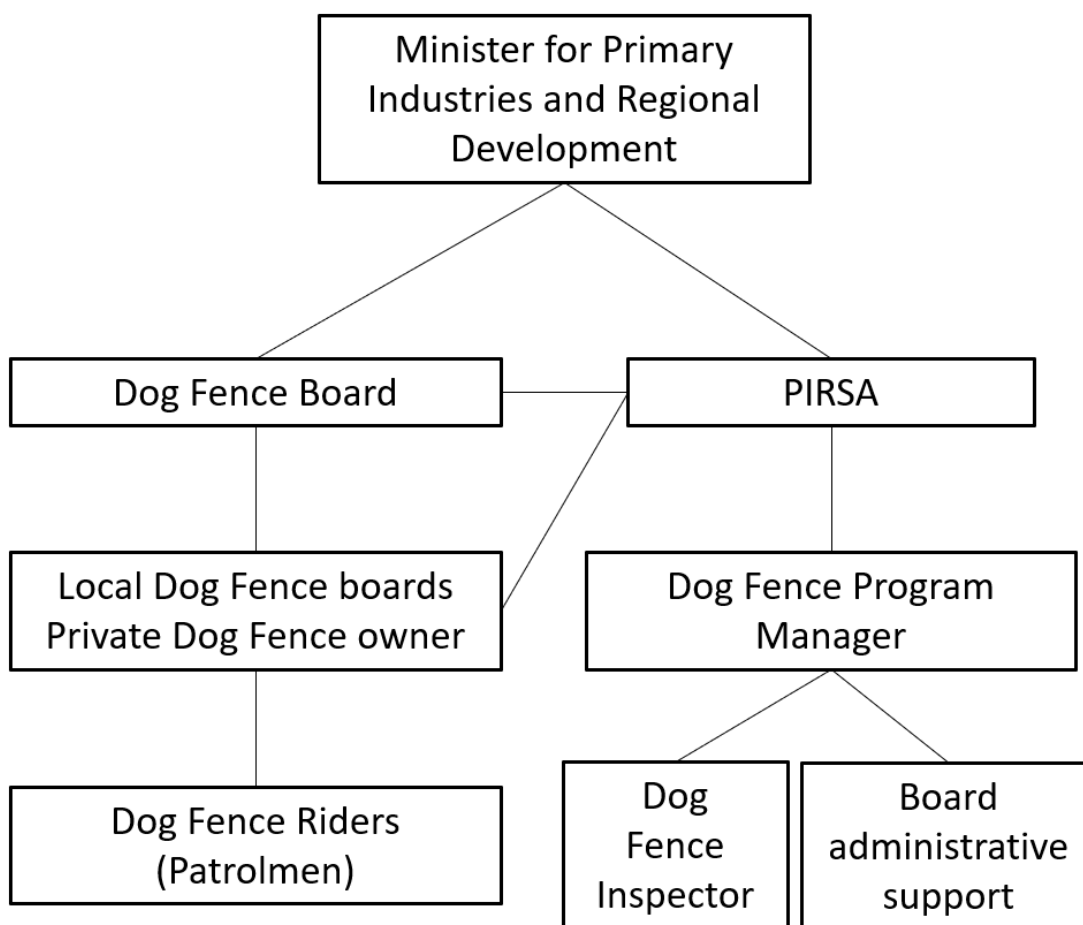
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## Overview: about the Board

### Our strategic focus

<b>Our Purpose</b>	The Dog Fence Board oversees the maintenance of the 2,150 kilometre long Dog Fence in order to prevent the entry of wild dogs into the pastoral sheep areas and for incidental purposes.
<b>Our Vision</b>	To increase the sustainability and profitability of South Australia’s \$4.5 billion livestock industry by preventing wild dog incursions into South Australia’s pastoral sheep zone.
<b>Our functions, objectives and deliverables</b>	The Dog Fence Board must ensure that the Dog Fence is properly inspected every 14 days and repaired by the owners of the Dog Fence so that it is maintained in a dog-proof condition. Owners must also ensure that wild dogs are destroyed in the vicinity of the Dog Fence.

### Our organisational structure



## **Changes to the Board**

During 2022-23 there were no changes to the Board's structure and objectives as a result of internal reviews or machinery of government changes. There were no changes to the Board's membership during 2022-23.

## **Our Board**

During the reporting period the five-person Board membership was:

Geoff Power (Chair) - 1 July 2022 to 30 June 2023

Jock MacLachlan - 1 July 2022 to 30 June 2023

Christobel Treloar - 1 July 2022 to 30 June 2023

James Peter Lawrie - 1 July 2022 to 30 June 2023

Peter Whittlesea - 1 July 2022 to 30 June 2023

## **Legislation administered by the Board**

*The Dog Fence Act 1946*

## The Board's performance

### Performance at a glance

During the reporting period a total of four Board meetings were held:

- Wednesday 17 August 2022
- Tuesday 13 December 2022
- Friday 3 February 2023
- Saturday 20 May 2023

<b>Board Member</b>	<b>Meetings attended 2022-23</b>
Geoff Power	4
Jock MacLachlan	3
Christobel Treloar	4
James Peter Lawrie	4
Peter Whittlesea	3

### Board specific objectives and performance

On 22 and 23 January 2022 severe thunderstorms and heavy rainfalls associated with Cyclone Tiffany resulted in floodwaters impacting around 1,000 kilometres of the Dog Fence from Coober Pedy to Lake Frome. Flooding is not uncommon along the Dog Fence, but the extent of the flooding and the speed that flood waters travelled were unprecedented in the 76-year history of the Board. The Dog Fence was breached in 67 different sections totalling 25.1 kilometres.

While the fence was made dog-proof again on 22 March 2022, throughout 2022-23 the Board continued working with the impacted local boards of Marree and Frome to carry out more permanent repairs. The total cost of repairs and wild dog mitigation associated with the floods is estimated at \$670,000.

One of the key learnings of the Cyclone Tiffany floods was the need for the Board to better distribute emergency repair materials along the fence ahead of these events. The Board is suitably prepared along the eastern half of the fence due to its material storage depot at Lyndhurst, but the Board identified a vulnerability on the western half. In 2022-23 the Board investigated opportunities for a second storage depot, to be located in the Coober Pedy area.

### **Employment opportunity programs**

The Board does not employ staff. Those staff who undertake the work of the Board are employed through PIRSA in accordance with a Memorandum of Administrative Arrangement (MOAA).

Through the MOAA this is managed through PIRSA systems (refer PIRSA Annual Report 2022-23).

### **Board performance management and development systems**

Through the MOAA this is managed through PIRSA systems (refer PIRSA Annual Report 2022-23).

### **Work health, safety and return to work programs**

Through the MOAA this is managed through PIRSA systems (refer PIRSA Annual Report 2022-23).

### **Executive employment**

The Board does not employ staff. Those staff who undertake the work of the Board are employed through PIRSA in accordance with a Memorandum of Administrative Arrangement.

The [Office of the Commissioner for Public Sector Employment](#) has a [workforce information](#) page that provides further information on the breakdown of executive gender, salary and tenure by agency.

## Financial performance

### Financial performance at a glance

The following is a brief summary of the overall financial position of the Board. Full audited financial statements for 2022-23 are attached to this report.

In 2022-23, for the purposes of funding the operation of the Board and to fund those with ownership responsibilities under the *Dog Fence Act 1946* to meet their obligations, the Board received:

- \$258,000 through the South Australian Sheep Industry Fund, which is a portion of a levy paid by producers on sheep that are sold in South Australia.
- \$530,000 from land holders in the Dog Fence rateable area, who pay Dog Fence rates directly to the Board.
- \$758,000 from the SA Government in a \$:\$ subsidy on 2022-23 Dog Fence rates and the Sheep Industry Fund contribution.
- \$452,000 from the SA and Commonwealth Governments through Disaster Recovery Funding Arrangements, for fence repairs following the 2022 Cyclone Tiffany floods.

In 2022-23, for the purposes of funding the Dog Fence Rebuild Project, the Board received:

- \$830,000 through the South Australian Sheep Industry Fund, which is a portion of a levy paid by producers on sheep that are sold in South Australia.
- \$280,000 from land holders in the Dog Fence rateable area, who pay Dog Fence rates directly to the Board.
- \$2,770,000 from the SA Government.
- \$1,000,000 from the Commonwealth Government through the SA Government as part of a joint Commonwealth/SA Government contractual agreement.

### Consultants disclosure

The following is a summary of external consultants that have been engaged by the Board, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

#### Consultancies with a contract value below \$10,000 each

There were no consultancies with a contract value below \$10,000 during the reporting period.

#### Consultancies with a contract value above \$10,000 each

There were no consultancies with a contract value above \$10,000 during the reporting period.

See also the [Consolidated Financial Report of the Department of Treasury and Finance](#) for total value of consultancy contracts across the South Australian Public Sector.



**Contractors disclosure**

The following is a summary of external contractors that have been engaged by the Board, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

**Contractors with a contract value below \$10,000**

The Board did not engage any contractors with a contract value below \$10,000 during 2022-23.

**Contractors with a contract value above \$10,000 each**

Inspection and maintenance of the Dog Fence is the responsibility of fence adjoining land owners inside the fence. For all but 360 kilometres of the Dog Fence, this responsibility is vested by the Minister into four Local Dog Fence Boards:

- Frome Local Dog Fence Board
- Marree Local Dog Fence Board
- Central Local Dog Fence Board
- Penong Local Dog Fence Board

The remaining 360 kilometres are the responsibility of a private land owner in the North-west Private.

Subsidies are paid by the Dog Fence Board, to the four Local Dog Fence Boards and the private land owner for the purpose of meeting their responsibility to inspect and maintain the Dog Fence in a dog-proof condition and destroy wild dogs in its vicinity.

In 2022-23 the following subsidies were paid:

<b>Contractors</b>	<b>Purpose</b>	<b>\$ Actual payment</b>
Frome Local Dog Fence Board	Dog Fence inspection and maintenance. Repairs to flood damage. Wild dog destruction.	\$ 92,000
Marree Local Dog Fence Board	Dog Fence inspection and maintenance. Wild dog destruction.	\$ 68,000
Central Local Dog Fence Board	Dog Fence inspection and maintenance. Wild dog destruction.	\$ 136,000
Penong Local Dog Fence Board	Dog Fence inspection and maintenance. Wild dog destruction.	\$ 104,000
North-west Private	Dog Fence inspection and maintenance. Wild dog destruction.	\$ 116,000
	Total	\$ 516,000

The Commonwealth Government, State Government and the livestock industry have partnered to fund the rebuild of 1,600 kilometres of the 2,150 kilometre Dog Fence. The Dog Fence Rebuild Project has an estimated cost of \$26.6 million and the funding arrangement is Commonwealth Government (\$10m), SA Government (\$11.6m) and Industry (\$5m).

The Dog Fence Rebuild Project commenced in 2019-20 and is expected to take 6 years to complete.

The Dog Fence Board accumulate project funds and provide reimbursements to PIRSA, who are project managing the rebuild. In accordance with the MOAA, in 2022-23 the Dog Fence Board reimbursed \$1,893,000 to PIRSA for committed contracts entered into for the rebuild of the Dog Fence.

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts.](#)

The website also provides details of [across government contracts.](#)

## Risk management

### Risk and audit at a glance

Through the MOAA, PIRSA consider the Board's risks when reviewing its Divisional Risk Registers and include any identified risks to the Board in the relevant Registers. PIRSA provide copies of those Registers to the Board for review. The Board review these Registers at least annually and provide PIRSA with details on any Register updates required as a consequence of its review.

In accordance with Section 35 of the *Dog Fence Act 1946*, the Auditor-General makes an annual audit of the Board's accounts. Full audited financial statements for 2022-23 are attached to this report.

### Fraud detected in the Board

There were no actual and reasonably suspected incidents of fraud during 2022-23.

### Strategies implemented to control and prevent fraud

Financial services are provided to the Board by the Department of Primary Industries and Regions. Strategies to detect instances of fraud are reported in the PIRSA Annual Report.

### Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the Board under the *Public Interest Disclosure Act 2018*:

Nil

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

### Reporting required under any other act or regulation

Nil

## Public complaints

### Number of public complaints reported

<b>Complaint categories</b>	<b>Sub-categories</b>	<b>Example</b>	<b>Number of Complaints 2022-23</b>
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	0
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	0
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	0
Communication	Communication quality	Inadequate, delayed or absent communication with customer	0
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	0
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	0
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	0
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	0
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	0
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	≈ 5

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2022-23 ANNUAL REPORT for the Dog Fence Board

<b>Complaint categories</b>	<b>Sub-categories</b>	<b>Example</b>	<b>Number of Complaints 2022-23</b>
Service quality	Information	Incorrect, incomplete, out dated or inadequate information; not fit for purpose	0
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	0
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	0
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	0
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	0
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	0
		<b>Total</b>	≈ 5

<b>Additional Metrics</b>	<b>Total</b>
Number of positive feedback comments	≈ 20
Number of negative feedback comments	≈ 10
Total number of feedback comments	≈ 30
% complaints resolved within policy timeframes	100

**Service Improvements**

The majority of feedback and complaints received by the Board during 2022-23 related to the imposition of Dog Fence rates on holders of 10 square kilometres or more of land in the Dog Fence rateable area. Given the Board issued around 1,200 rates notices in 2022-23, the Board does not consider this level of negative feedback and complaints to be high.

The Board endeavour to respond to all feedback and complaints within 24 hours.

**Compliance Statement**

The Dog Fence Board is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector	Y
The Dog Fence Board has communicated the content of PC 039 and the Board’s related complaints policies and procedures to employees.	Y

**Appendix: Audited financial statements 2022-23**

# **Dog Fence Board**

## **Financial Statements**

For the year ended 30 June 2023



**Dog Fence Board**  
**Certification of the Financial Statements**  
*for the year ended 30 June 2023*

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We certify that the:

- financial statements of the Dog Fence Board:
  - are in accordance with the accounts and records of the Dog Fence Board;
  - comply with relevant Treasurer's Instructions;
  - comply with relevant accounting standards; and
  - present a true and fair view of the financial position of the Dog Fence Board at the end of the financial year and the result of its operation and cash flows for the financial year.
  
- internal controls employed by the Dog Fence Board for the financial year over its financial reporting and its preparation of financial statements have been effective.



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Geoff Power  
Chair  
28 September 2023



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Marty Bower  
Executive Officer  
28 September 2023

**Dog Fence Board**  
**Statement of Comprehensive Income**  
*for the year ended 30 June 2023*

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	Note	2023 \$'000	2022 \$'000
<b>Income</b>			
Rates, contribution and subsidies	2.1	5 879	4 701
Commonwealth revenue	2.2	1 000	3 000
Donated assets	2.3	-	180
Interest	2.4	190	-
Net gain from disposal of plant and equipment	2.5	16	-
<b>Total income</b>		<b>7 085</b>	<b>7 881</b>
<b>Expenses</b>			
Staffing and board costs	3.3	242	223
Fence maintenance		235	81
Supplies and services	4.1	172	199
Depreciation		169	87
Grants and subsidies	4.2	516	783
Auditor's remuneration		19	19
<b>Total expenses</b>		<b>1 353</b>	<b>1 392</b>
<b>Net result</b>		<b>5 732</b>	<b>6 489</b>
<b>OTHER COMPREHENSIVE INCOME</b>			
<i>Items that will not be reclassified to net result</i>			
Changes to asset revaluation surplus	5.4	17	-
<b>Total other comprehensive income</b>		<b>17</b>	<b>-</b>
<b>Total comprehensive result</b>		<b>5 749</b>	<b>6 489</b>

The accompanying notes form part of these financial statements.

The net result and total comprehensive result are attributable to the SA Government as owner.

**Dog Fence Board**  
**Statement of Financial Position**  
*as at 30 June 2023*

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	<b>Note</b>	<b>2023</b>	<b>2022</b>
		<b>\$'000</b>	<b>\$'000</b>
<b>Current assets</b>			
Cash	5.1	6 189	8 462
Receivables	5.2	198	35
Inventories	5.3	362	193
<b>Total current assets</b>		<b>6 749</b>	<b>8 690</b>
<b>Non-current assets</b>			
Property, plant and equipment	5.4	18 651	10 999
<b>Total non-current assets</b>		<b>18 651</b>	<b>10 999</b>
<b>Total assets</b>		<b>25 400</b>	<b>19 689</b>
<b>Current liabilities</b>			
Payables	6.1	1 927	1 965
<b>Total current liabilities</b>		<b>1 927</b>	<b>1 965</b>
<b>Total liabilities</b>		<b>1 927</b>	<b>1 965</b>
<b>Net assets</b>		<b>23 473</b>	<b>17 724</b>
Retained earnings		23 406	17 674
Asset revaluation surplus		67	50
<b>Total equity</b>		<b>23 473</b>	<b>17 724</b>

The accompanying notes form part of these financial statements.

The total equity is attributable to the SA Government as owner.

**Dog Fence Board**  
**Statement of Changes in Equity**  
*for the year ended 30 June 2023*

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	<b>Retained earnings</b>	<b>Asset Revaluation Surplus</b>	<b>Total equity</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Balance at 1 July 2021</b>	11 185	50	11 235
Net result for 2021-22	6 489	-	6 489
<b>Total comprehensive result for 2021-22</b>	<b>6 489</b>	<b>-</b>	<b>6 489</b>
<b>Balance at 30 June 2022</b>	<b>17 674</b>	<b>50</b>	<b>17 724</b>
Net result for 2022-23	5 732	-	5 732
Gain on revaluation of property	-	17	17
<b>Total comprehensive result for 2022-23</b>	<b>5 732</b>	<b>17</b>	<b>5 749</b>
<b>Balance at 30 June 2023</b>	<b>23 406</b>	<b>67</b>	<b>23 473</b>

The accompanying notes form part of these financial statements.

All changes in equity are attributable to the SA Government as owner.

**Dog Fence Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2023*

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	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Cash flows from operating activities</b>		
<b>Cash inflows</b>		
Interest received	168	-
Rates, contribution and subsidies	5 892	4 678
Commonwealth revenue received	1 000	3 000
Net GST recovered from PIRSA	117	85
<b>Cash generated from operations</b>	<b>7 177</b>	<b>7 763</b>
<b>Cash outflows</b>		
Grants and subsidies	(733)	(856)
Payments for staffing and board expenses	(242)	(223)
Fence Maintenance	(443)	(58)
Payments for supplies and services	(225)	(207)
Auditor's remuneration	(19)	(18)
<b>Cash used in operating activities</b>	<b>(1 662)</b>	<b>(1 362)</b>
<b>Net cash provided by / (used in) operating activities</b>	<b>5 515</b>	<b>6 401</b>
<b>Cash flows from investing activities</b>		
<b>Cash inflows</b>		
Proceeds from the sale of property, plant and equipment	16	-
<b>Cash generated from investing activities</b>	<b>16</b>	<b>-</b>
<b>Cash outflows</b>		
Purchase of property, plant and equipment	(7 804)	(6 728)
<b>Cash used in investing activities</b>	<b>(7 804)</b>	<b>(6 728)</b>
<b>Net cash provided by / (used in) investing activities</b>	<b>(7 788)</b>	<b>(6 728)</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>(2 273)</b>	<b>(327)</b>
Cash and cash equivalents at the beginning of the reporting period	8 462	8 789
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>6 189</b>	<b>8 462</b>

5.1

The accompanying notes form part of these financial statements.

# **Dog Fence Board**

## **Notes to and forming part of the financial statements**

### *for the year ended 30 June 2023*

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#### **1. About the Dog Fence Board**

The Dog Fence Board (the Board) is a body corporate of the state of South Australia, established pursuant to the *Dog Fence Act 1946* and is controlled by the Crown. The financial statements and accompanying notes include all the controlled activities of the Board.

##### **1.1. Basis of preparation**

The financial statements are general purpose financial statements prepared in compliance with:

- section 23 of the *Public Finance and Audit Act 1987*;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance and Audit Act 1987*; and
- relevant Australian Accounting Standards applying simplified disclosures.

The Board has applied Australian Accounting Standards that are applicable to not-for-profit entities, as the Board is a not-for-profit entity.

The financial statements are prepared based on a 12-month reporting period and presented in Australian currency. The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Income, expenses and assets are recognised net of the amount of GST.

GST collections and payments are carried out by the Department of Primary Industries and Regions (PIRSA) on behalf of the Board.

##### **1.2. Objectives of the Dog Fence Board**

The Board was established pursuant to the *Dog Fence Act 1946* (the Act), on 17 June 1947. The primary purpose of the Board is to increase the sustainability and profitability of South Australia's livestock industry through the establishment and maintenance of particular dog proof fences in South Australia, in order to prevent the entry of wild dogs into pastoral areas.

**Dog Fence Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2023*

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**2. Income**

**2.1. Rates, contribution and subsidies**

	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Rates, contribution and subsidies</b>		
Rates, levies and penalties	810	801
SA Government contribution and subsidy	3 981	2 792
Transfer from SA Sheep Industry Fund	1 088	1 108
<b>Total rates, contribution and subsidies</b>	<b>5 879</b>	<b>4 701</b>
<b>Income was attributed to:</b>		
<b>Maintenance and obligations of the existing Fence</b>		
Rates, levies and penalties collected/collectable by Dog Fence Board	530	519
SA Government contribution and subsidy	1 211	756
Transfer from SA Sheep Industry Fund	258	250
<b>Total income for maintenance and obligations of the existing fence</b>	<b>1 999</b>	<b>1 525</b>
<b>The Dog Fence Rebuild project</b>		
Rates, levies and penalties collected/collectable by Dog Fence Board	280	284
SA Government contribution and subsidy	2 770	2 035
Transfer from SA Sheep Industry Fund	830	857
<b>Total income for the Dog Fence Rebuild project</b>	<b>3 880</b>	<b>3 176</b>
<b>Total rates, contribution and subsidies</b>	<b>5 879</b>	<b>4 701</b>

Rates, levies and penalties are recognised upon raising invoices after the rates were declared each year. Revenue from the SA Government and the Sheep Industry Fund is recognised upon receipt.

**Maintenance and obligations of the existing fence**

Under Section 25 of the Act, the Board receives funding via annual rates charged to occupiers of property whose land is within the rateable area, and whose land is more than 10 square kilometres in size. The Board use a two-tiered rate system. In 2022-23 those occupiers closest to the fence in the Tier 1 area were charged \$2.00 per square kilometre (2022: \$2.00) with a minimum charge of \$475 (2022: \$475), while those further from the fence in Tier 2 were charged \$1.70 per square kilometre (2022: \$1.70) with a minimum charge of \$245 (2022: \$245).

The proportion of rates for 2022-23 amounting to \$257 632 (2022: \$250 000) which had been collected from the Local Government area included in the rating area on 11 September 1998, were collected by the SA Sheep Industry Fund (SIF) via a sheep transaction levy.

The collection of the sheep transaction levy by the SA Sheep Industry Fund is supported by the South Australian Government Gazette dated 12 June 2008.

Additionally, under section 31 of the Act, the Treasurer pays the Board a subsidy at the rate of \$1 for every dollar of the rates and contributions by councils declared by the Board for each financial year.

**Funding for the Dog Fence Rebuild**

The Commonwealth Government, State Government and the livestock industry have partnered to fund the rebuild of 1600 kilometres of the Dog Fence that is one hundred years old. The fence rebuild has an estimated cost of \$26.6 million and the funding arrangement is Commonwealth Government (\$10 million), State Government (\$11.6 million) and Industry (\$5 million). The project commenced in 2019-20 and is expected to take 6 years to complete.

# Dog Fence Board

## Notes to and forming part of the financial statements

### for the year ended 30 June 2023

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#### 2.2. Commonwealth revenue

The Commonwealth revenue is for the Dog Fence Rebuild project. Funds were paid to the Board through the State as part of a joint Commonwealth/State contractual agreement.

Under this joint Commonwealth/State agreement a secondary sub-contract between the State and the Board is not formed and the performance obligations required from the funding remains with the State.

Income from the Commonwealth is recognised upon receipt.

#### 2.3. Donated assets

Donation of drill rods in 2022 were received from Santos and Oz Minerals for the Dog Fence Rebuild project and are recognised at the fair value of the items received as they would have been purchased if not donated.

#### 2.4. Interest

Interest is earned from cash deposits with the Department of Treasury and Finance, at a floating rate.

#### 2.5. Net gain from disposal of plant and equipment

	2023	2022
	\$'000	\$'000
<b>Plant and equipment</b>		
Proceeds from disposal	16	-
Less net book value of assets disposed	-	-
<b>Net gain from disposal of plant and equipment</b>	<u>16</u>	<u>-</u>

### 3. Board, committees and employees

#### 3.1. Key management personnel

Key management personnel include the Minister for Primary Industries and Regional Development, the Chair and the four members of the Board.

Total compensation for the Board's key management personnel was \$4 815 (2022 \$3 478) and excludes salaries and other benefits the Minister receives. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 the *Parliamentary Remuneration Act 1990*.

#### **Transactions with key management personal and other related parties**

Close family members of one of the board members have been provided subsidies as private fence owners, as disclosed in note 4.2. These payments are made in accordance with section 24 of the Act.

#### 3.2. Board and committee members

Members during the 2023 financial year were:

G M Power (Chair)  
J P Lawrie  
J H MacLachlan  
C Treloar  
P J Whittlesea



**Dog Fence Board**  
**Notes to and forming part of the financial statements**  
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**3.2 Board and committee members (continued)**

*Board and committee remuneration*

	<b>2023</b>	<b>2022</b>
The number of members whose remuneration received or receivable falls within the following bands:		
\$0 - \$19 999	5	5
<b>Total number of members</b>	<b>5</b>	<b>5</b>

The total remuneration received or receivable by members was \$4 815 (2022: \$3 478). Remuneration of members reflects all costs of performing board/committee member duties, including sitting fees, superannuation contributions, salary sacrifice benefits, fringe benefits and related fringe benefits tax.

Unless otherwise disclosed, transactions with members are on conditions no more favourable than those that it is reasonable to expect the Board would have adopted if dealing with the related party at arm's length in the same circumstances.

**3.3. Staffing and board costs**

	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
Staffing costs <sup>(1)</sup>	226	218
Board fees and related on-costs	16	5
<b>Total staffing and board costs</b>	<b>242</b>	<b>223</b>

<sup>(1)</sup> Reimbursement of PIRSA staff allocated to assist with the maintenance operations and administration of the Board.

**4. Expenses**

**4.1. Supplies and services**

	<b>2023</b>	<b>2022</b>
Motor vehicle expenses	35	32
Office accommodation costs	25	19
Courier, freight and postage	23	5
Minor equipment	20	7
Chemical purchases	15	4
Staff travel and accommodation	12	9
Surveying flood damage and baiting	9	87
Insurance	5	5
Telecommunications and data access charges	5	5
Office supplies	5	9
Professional and technical services	2	7
Other	16	10
<b>Total supplies and services</b>	<b>172</b>	<b>199</b>

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**4.2. Grants and subsidies**

	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
Local boards	400	670
Private fence owners	116	113
<b>Total grants and subsidies</b>	<b>516</b>	<b>783</b>

Grants and subsidies are paid to the owners of the Dog Fence (or to Local Boards with vested fence ownership where one is established) as per Sec 24 of the *Dog Fence Act 1946* to enable them to maintain and inspect their part of the fence and to destroy wild dogs in the vicinity of that part of the fence.

**5. Assets**

**5.1. Cash and cash equivalents**

Cash in the Statement of Financial Position comprises deposits at call with the Department of Treasury and Finance. Interest is earned on special deposit accounts.

**5.2. Receivables**

	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
Rates revenue receivable <sup>(1)</sup>	22	35
Prepayments	154	-
Accrued interest revenue	22	-
<b>Total current receivables</b>	<b>198</b>	<b>35</b>
<b>Total receivables</b>	<b>198</b>	<b>35</b>

<sup>(1)</sup> Rates are imposed on occupiers of rateable land under Section 27 of the Act and are payable within 28 days from which the rate notice is served. Any debt due to the Board may be recovered in any court of competent jurisdiction.

*Impairment of Receivables*

Loss allowances for receivables are measured at an amount equal to lifetime expected credit loss using the simplified approach in *AASB 9*.

Loss rates are calculated based on the probability of a receivable progressing through stages to write off based on the common risk characteristics of the transaction and debtor.

The expected credit loss from ratepayers is considered to be nil based on the nature of the debtors and no history of debt write offs.

**5.3. Inventories**

	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current inventories</b>		
Raw materials and stores	362	193
<b>Total inventories</b>	<b>362</b>	<b>193</b>

# **Dog Fence Board**

## **Notes to and forming part of the financial statements**

### *for the year ended 30 June 2023*

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#### **5.3 Inventories (continued)**

Inventories consist of fencing materials for the establishment and maintenance of dog proof fences managed by the Board and are measured at the lower of cost or net realizable value. Cost for inventory is measured on the basis of the 'first in, first out' method.

#### **5.4. Property, plant and equipment**

All non-current tangible assets with a value of \$10 000 or greater are capitalised, otherwise it is expensed.

Property, plant and equipment owned by the Board is recorded at fair value. Detail about the Board's approach to fair value is set out in note 8.1.

##### ***Dog Fence Rebuild***

The dog fence is under the Board's care and control and is recognised as an asset of the Board. While ownership of the fence remains with the legal owners provided by s24A(3) of the Act, the Board retains operational control of the dog fence as it is responsible for ensuring the dog fence is properly maintained and operated in accordance with the specific purposes described in the Act. Improvements on the dog fence are recorded as assets.

The dog fence is recognised by rebuild stages and geographic sections when it is assessed to be fully functional and capable of operating in the manner intended by the Board.

##### ***Fence maintenance***

As per section 21 of the Act, the Board may carry out work for the construction, alteration or replacement of the fence. Maintenance expenses are recognised when incurred.

##### ***Impairment***

Property, plant and equipment have not been assessed for impairment as they are non-cash generating assets, that are specialised in nature and held for continual use of their services capacity and are subject to regular revaluation.

##### ***Review of accounting estimates***

Assets' residual values and useful lives and depreciation methods are reviewed and adjusted, if appropriate, on an annual basis. Changes in the expected life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate.

##### ***Depreciation***

All non-current assets, having a limited useful life, are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

Land is not depreciated.

##### ***Useful life***

Depreciation is calculated on a straight-line basis over the estimated useful life of the following classes of assets as follows:

<b>Class of asset</b>	<b>Useful life (years)</b>
Buildings	20 – 40
Dog Fence	30 – 50
Plant and equipment	1 – 10

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**5.4 Property, plant and equipment (continued)**

**Reconciliation 2022-23**

	Land	Buildings	Construction in progress	Dog Fence Rebuild	Plant & equipment	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the period	1	72	6 112	4 810	4	10 999
Additions	-	-	7 781	-	23	7 804
Revaluation increment	2	15	-	-	-	17
Transfer between asset classes	-	-	(6 458)	6 458	-	-
Depreciation	-	(3)	-	(165)	(1)	(169)
<b>Carrying amount at the end of the period</b>	<b>3</b>	<b>84</b>	<b>7 435</b>	<b>11 103</b>	<b>26</b>	<b>18 651</b>
<b>Carrying amount</b>						
Gross carrying amount	3	84	7 435	11 363	39	18 924
Accumulated depreciation	-	-	-	(260)	(13)	(273)
<b>Total</b>	<b>3</b>	<b>84</b>	<b>7 435</b>	<b>11 103</b>	<b>26</b>	<b>18 651</b>

**Reconciliation 2021-22**

	Land	Buildings	Construction in progress	Dog Fence Rebuild	Plant & equipment	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the period	1	75	1 951	2 378	5	4 410
Additions	-	-	6 496	-	-	6 496
Transfer between asset classes	-	-	(2 515)	2 515	-	-
Donation received	-	-	180	-	-	180
Depreciation	-	(3)	-	(83)	(1)	(87)
<b>Carrying amount at the end of the period</b>	<b>1</b>	<b>72</b>	<b>6 112</b>	<b>4 810</b>	<b>4</b>	<b>10 999</b>
<b>Carrying amount</b>						
Gross carrying amount	1	96	6 112	4 893	27	11 129
Accumulated depreciation	-	(24)	-	(83)	(23)	(130)
<b>Total</b>	<b>1</b>	<b>72</b>	<b>6 112</b>	<b>4 810</b>	<b>4</b>	<b>10 999</b>

**6. Liabilities**

**6.1. Payables**

	2023 \$'000	2022 \$'000
Dog Fence Rebuild project costs, payable to PIRSA <sup>(a)</sup>	1 893	1 940
Audit fee payable to Auditor-General's Department	19	19
Accrued expenses	15	6
<b>Total payables</b>	<b>1 927</b>	<b>1 965</b>

<sup>(a)</sup> The Dog Fence Rebuild Committee provides strategic direction on matters relating to the rebuild of the SA Dog Fence. PIRSA project manages the award, supervision, and payment of contract sums for labour and material supplied by fencing contractors engaged on the fence rebuild project. Refer also to note 5.4.

**Dog Fence Board**  
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## 7. Outlook

### 7.1. Unrecognised commitments

Commitments include operating, capital and outsourcing arrangements arising from contractual sources and are disclosed at their nominal value.

	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Contractual commitments to acquire property, plant and equipment</b>		
Within one year	2 846	5 773
Later than one year but no longer than five years	-	404
<b>Total capital commitments</b>	<b>2 846</b>	<b>6 177</b>

Amount to be reimbursed to PIRSA for committed contracts entered into for the rebuild of the Dog Fence. On behalf of the Board and Minister a Dog Fence Rebuild Committee was established within PIRSA to project manage the award, supervision, and payment of contract sums for labour and material supplied by fencing contractors engaged on the fence rebuild project.

### 7.2. Contingent assets and liabilities

The Board has no known contingent assets or contingent liabilities.

### 7.3. Events after the reporting period

No events have occurred after balance date that would affect the financial statements of the Board as at 30 June 2023.

## 8. Measurement and risk

### 8.1. Fair value

*AASB 13 Fair Value Measurement* defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

#### **Initial recognition**

Non-current assets owned by the Board are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition.

Where assets are acquired at no value, or minimal value, they are recorded at their fair value in the Statement of Financial Position except when the fair value cannot be measured reliably. However, if the assets are acquired at no or nominal value as part of a restructuring of administrative arrangements then assets are recognised at book value (i.e. the amount recorded by the transferor public authority immediately prior to the restructure).

#### **Revaluation**

Property, plant and equipment are subsequently measured at fair value after allowing for accumulated depreciation.

The revaluation process is reviewed each year.

Non-current tangible assets are valued at fair value and revaluation of non-current assets or a group of assets is only performed when the fair value at the time of acquisition is greater than \$1.5 million and estimated useful life is greater than three years.

**Dog Fence Board**  
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**8.1 Fair value (continued)**

Revaluation is undertaken on a 5-year cycle. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amounts of the assets and the net amounts are restated to the revalued amounts of the asset.

***Land and buildings***

The independent valuation of land and buildings was performed by Liquid Pacific Pty Ltd, an independent valuer, as at 30 June 2023. The valuer arrived at the fair value based on recent market transactions for similar land and buildings in the area taking into account zoning and restricted use.

Land, buildings and improvements and plant and equipment acquired since the last formal revaluation are deemed to be at fair value.

***Plant and equipment***

The carrying amount of plant and equipment owned by the Dog Fence Board that had a fair value at the time of acquisition less than \$1.5 million or had an estimated useful life that less than three years have not been revalued. The carrying value of these items is deemed to approximate fair value.

**8.2. Financial instruments**

***Financial risk management***

The Board has cash, non-interest-bearing assets (receivables) and liabilities (payables). The Board's exposure to market risk and cash flow interest risk is minimal.

In relation to liquidity/funding risk, the continued existence of the Board in its present form, is dependent on the funding provisions of the Act.

***Maturity Analysis of financial assets and liabilities***

Financial assets (cash) and financial liabilities (payables) are measured at amortised cost and have contractual maturities of less than one year. Payables of \$1.908 million (2022: \$1.947 million) have statutory audit fees payable excluded from this disclosure.